FINAL ANNUAL BUDGET OF JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY – DC45



2013/14 TO 2015/16 MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS – (MTREF)

As tabled by the Executive Mayor 30 MAY 2013

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PART 1 – ANNUAL BUDGET

MAYORAL SPEECH: 2013/14 BUDGET

Honourable Speaker
Members of Mayoral Committee
Fellow Councillors
Municipal Manager
Officials of Council
Ladies and Gentlemen

Honourable Speaker we have spent the past year carefully planning for the forthcoming financial year in crafting the Integrated Development Plan (IDP). Our IDP is our plan for the future. It is our plan to build a better region, one that helps the poor, one that stimulates local economy.

Honourable Councilors, as you are aware the IDP is a legislative requirement. However, like many requirements, it is sometimes viewed in many places as a compliance mechanism, not a strategic vision. The IDP that we table before Council today changes that perception.

The proposed IDP, if adopted by council will become the guiding document of all departments within our district. The document has been carefully crafted with a view of changing the lives of our people.

The proposed IDP has its partner, the proposed budget for 2013/2014.

BUDGET OVERVIEW

The tabling of the 2013/14 Budget takes place under tremendous challenges. The main challenge facing our municipality is diminishing cash position of the municipality.

This is the challenge for our budget and confirms the fact that we are a full grant-dependent municipality. What this mean for us as a municipality is that we must manage our financial resources prudently and effectively.

PROPOSED ALLOCATIONS

We are proposing a total budget of R 79 million.

In the proposed budget, employee related costs increased from R43 million to R49 million which is 62% of the total operating budget on account of the fact that we had created new strategic positions with a view of strengthening our administration wing.

Capital budget for 2013/14 amount to R3.1 million, and will be funded from the surplus funds generated internally.

Honourable Councillors,

We must not turn away from our challenges but we must confront them with hope and determination. We have to do more with less; we have to work harder and smarter. We must develop revenue enhancement strategies and must vigorously lobby for funding in order to address our socio-economic challenges.

CONCLUSION

I would like to thank the Municipal Manager, his management team and all employees for their outstanding support and commitment.

My thanks also go to the Councilors who have the extremely difficult task of balancing the community's expectations with the reality of limited resources.

Honourable Speaker,

I hereby present the proposed budget and proposed IDP to council for consideration.

I thank you.



DISTRICT MUNICIPALITY

6.1.30/05/2013

BUDGET 2013/14 - 2015/16

PURPOSE

Tabling of the 2013/14 – 2015/16 Budget

EXECUTIVE SUMMARY

- Council must annually adopt the budget for operating revenue and expenditure, capital
 expenditure and cash flow. Council must also set rates and service charges in order to
 ensure that sufficient revenue is generated to match the proposed expenditure.
- The format for adopting the municipal budget is prescribed in the Municipal Finance Management Act and National Treasury circulars, which require adopting and noting of a range of issues.
- 3. The municipality's budget for 2013/14 2015/16 must reflect the IDP.
- 4. The MFMA stipulates that the Council of the municipality must for each financial year approve an annual budget for the municipality before the start of the financial year.

STRATEGIC INTENT

Good governance and compliance with applicable legislation.

POLICY IMPLICATIONS

The section 17 of the MFMA and National Treasury Circulars No. 48; 54; 55; 58 and 59 provide directives and guidelines for submitting municipal budget to Council for adoption.

Annexure A: 2013/14 – 2015/16 BUDGET Annexure B: BUDGET RELATED POLICIES



DISTRICT MUNICIPALITY

RECOMMENDED BY BTO TO THE MAYORAL COMMITTEE

- 1. That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the annual budget of the John Taolo Gaetsewe District Municipality for the financial year 2013/2014; and indicative allocations for the two projected outer years 2014/2015 and 2015/2016, and the single year capital appropriations are approved as set out in the following tables:
- 1.1. Budgeted Financial Performance (revenue and expenditure by standard classification, Table A2)
- Budgeted Financial Pérformance (revenue and expenditure by municipal vote, Table A3).
- Budgeted Financial Performance (revenue by source and expenditure by type, Table A4).
- 1.4. Single year capital appropriations by municipal vote and standard classification and associated funding by source (Table A5).
- 2. That the financial position, cash flow, cash back accumulated reserve/accumulated surplus and asset management are approved as set out in the following tables:
- 2.1. Budgeted Financial Position (Table A6).
- 2.2. Budgeted Cash Flows (Table A7).
- 2.3. Cash back reserves and accumulated surplus reconciliation (Table A8).
- 2.4. Asset Management (Table A9).



DISTRICT MUNICIPALITY

- 2.5 Basic Services Delivery Measurement (Table A10).
- 3. That in terms of section 24(2) (c) (v) of the Municipal Finance Management Act, 56 of 2003, the following budget-related policies for the budget year 20132/2014 be approved:
 - Accounting Policy
 - Travel and Subsistence Allowance Policy
 - Supply Chain Management Policy
 - Budget Policy
 - Credit Control an debt Collection Policy
 - Cash and investment Policy
 - Asset Management Policy
- That a copy of the approved budget schedules and supporting documents attached herewith be forwarded to both National and Provincial Treasury.
- That the Service Delivery and Budget Implementation Plans (SDBIPs) with measurable targets be approved by the Executive Mayor within 28 days after the approval of the budget.

RECOMMENDED BY THE MAYORAL COMMITTEE TO COUNCIL

- 1. That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the annual budget of the John Taolo Gaetsewe District Municipality for the financial year 2013/2014; and indicative allocations for the two projected outer years 2014/2015 and 2015/2016, and the single year capital appropriations are approved as set out in the following tables:
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DISTRICT MUNICIPALITY

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 - Budget Policy
 - Credit Control an debt Collection Policy
 - Cash and investment Policy
 - Asset Management Policy



DISTRICT MUNICIPALITY

- 4. That a copy of the approved budget schedules and supporting documents attached herewith be forwarded to both National and Provincial Treasury.
- That the Service Delivery and Budget Implementation Plans (SDBIPs) with measurable targets be approved by the Executive Mayor within 28 days after the approval of the budget.

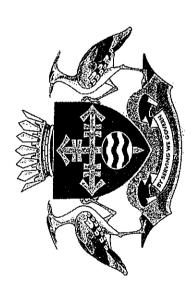
RESOLVED BY COUNCIL

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DISTRICT MUNICIPALITY

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- 3. That in terms of section 24(2) (c) (v) of the Municipal Finance Management Act, 56 of 2003, the following budget-related policies for the budget year 20132/2014 be approved:
 - Accounting Policy
 - Travel and Subsistence Allowance Policy
 - Supply Chain Management Policy
 - Budget Policy
 - Credit Control an debt Collection Policy
 - Cash and investment Policy
 - Asset Management Policy
 - 3G Data Card
 - Telephone Policy
 - Catering Policy
 - Cellphone Policy
 - Budget Policy
- 4. That a copy of the approved budget schedules and supporting documents attached herewith be forwarded to both National and Provincial Treasury.
- That the Service Delivery and Budget Implementation Plans (SDBIPs) with measurable targets be approved by the Executive Mayor within 28 days after the approval of the budget.



DC45 - JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY

As Approved - 31st May 2013

DRAFT OPERATING-AND CAPITAL BUDGET SUMMARY FOR MTREF 2013/14 TO 2015/16

MAYORAL OVERVIEW: 2013/2014 DRAFT IDP/BUDGET

The mid-year assessment of the municipality has been conducted in accordance with Section 72 of the Municipal Finance Management Act. The results indicate the mid-year performance of the municipality.

As required by legislation, the Integrated Development Plan (IDP) has been adopted by Council after consultation with stakeholders. The IDP addresses the challenges and achievements of the year under review.

present a budget with a deficit. The Budget Steering Committee will have to work hard to ensure that in May we present the budget without the deficit. Given the fact that we operate under limited resources, the municipality will have to do more with less and work harder and smarter. As a municipality we need to utilize effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms. We would like to report that we Council continues to operate under strenuous financial conditions. The challenge is to do more with limited resources. We need to remain focused on the our financial resources efficiently and effectively.

As a means of survival, the municipality will have to look at means through which we can provide services and generate income. These included discussions with local municipalities and relevant departments, the possibility of getting the bulk water authority function. The matter was raised on several occasions and it was never attended to.

The issues that were raised from the Audit report also impacted negatively on the institution. However the Audit Action plan was compiled and there is regular report on progress made.

Forum meeting. The participation process in this Municipality depended on the participation of the Local Municipalities. This is recognized in the Process Plan of The process of compilation of a new IDP for another five year cycle culminated into an IDP Lekgotla conducted on 31 January 2013 and Extended IDP Regional each local municipality, which decided on its own process and where necessary the District Municipality provided assistance through its Planning Centre.

constituencies reporting on the process and also getting inputs from the community. All the representative forum meetings were open to the general public and In general the participation process in all the Local Municipalities depended a lot on the ward councillors. The councillors had regular meetings in their people wishing to participate could do so. The draft Plan was also advertised in the local papers, allowing a commenting period for 21 days. During this period the Municipality embarked on an IDP/Budget annually. The Municipality recognizes the importance of participation in its planning processes and will continue to improve its efforts allowing the communities road show, allowing continued interaction between the Municipality and the residents of JT Gaetsewe. Minutes of these sessions are available and are audited to participate in local governance.

2. EXECUTIVE SUMMARY

The application of sound financial management principles for the compilation of the John Taolo District Municipality budget is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

Economic Development (LED). The Municipality' business and service delivery priorities were reviewed as part of this year"s planning and budget process. Where in compiling this financial plan, priority was given to the service delivery departments namely Basic Services, Community Developments Services and Local appropriate, funds were transferred from low- to high-priority programmes.

All views from the Local Municipalities, National and Provincial Treasuries and other relevant provincial and national departments will be considered and the municipality will embarked on it's annual budget consultation processes during April and May 2013 in order to present the draft budget to all relevant stakeholders.

2.1 DEVELOPMENTAL CHALLENGES

The John Taolo Gaetsewe District Municipality faces huge developmental challenges, which revolve around finding ways to obtain additional funding sources to meet basic, social and economic needs of the people of John Taolo Gaetsewe District.

The main challenges experienced during the compilation of the 2013/14 MTREF can be summarised as follows:

- To allocate limited funding to achieve a balance between the needs and requirements of the various strategic focus areas relevant to the Municipality's powers and functions as identified in the IDP consultative process. The municipality continues to be grant dependent with 93.4% of its budget being funded from grants and subsidies and 5.8% of the remainder sources being expected from the Local Municipalities (Audit and Risk Shared Services.
- Wage increases for municipal staff that continue to exceed the wage bill limit % and inflation, as well as the need to fill critical vacancies;
- Ability to provide support to Local Municipalities within the District, given limited capacity/resources in terms of funding

2.3 UNDERLYING BUDGET PRINCIPLES AND GUIDELINES THAT INFORMED THE COMPILATION OF THE 2013/14 MTREF

developed with the IDP as it's main basis and aims to address strategic focus areas and primary objectives within the available resources as contained in the IDP. Great strides have been made to ensure alignment of the budget with the IDP, national and provincial priorities. The budget for the current MTREF was The 2012/13 Adjustments Budget priorities and targets were taken into account

National Treasury's MFMA Circulars No. 66 and 67 were used to guide the compilation of the 2013/14 MTREF.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2013/14 Medium-term Revenue and Expenditure Framework:

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80 683	78 851	1831	1831
75 975	74 741	1.234	1 234
82 709	79 602	3 107	3 107
38%	58%		%26
43 577	26 963	16 613	124
70 372	64 468	5:904	4 906
65 963	64 030	1 934	1 000

TOTAL OPERATING REVENUE TOTAL OPERATING EXPENDITURE

SURPLUS/(DEFICIT)
CAPITAL EXPENDITURE

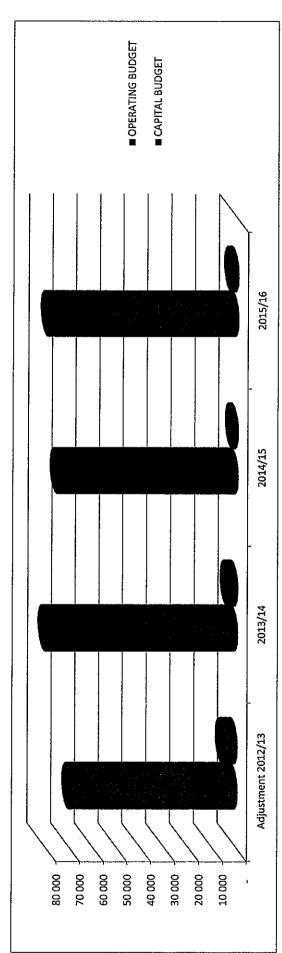
Total operating revenue has increased by 15 per cent or R 12,337,000.00 for the 2013/14 financial year when compared to the 2012/13 Adjustments Budget. This is mainly due to the inclusion of the anticipated roll over of Fire and NEAR grants as well as cash backed surplus funds of R 7,086,524. For the two outer years, operational revenue will increase by 9 and then decrease by 6 per cent respectively, equating to a total revenue growth of R2,07million over the MTREF when compared to the 2012/13 financial year.

operational expenditure has grown by 19 per cent in the 2013/14 budget and by 7 and 5 per cent for each of the respective outer years of the MTREF. This is Total operating expenditure for the 2013/14 financial year has been appropriated at R79.6million. When compared to the 2012/13 Adjustments Budget, mainly due to providing for a litigation claim against the municipality and also the 6.85% anticipated employee salaries increment. The capital budget of R 3,107,000.00 for 2013/14 is 58 per cent less when compared to the 2012/13 Adjustment Budget. The reduction is due to various projects being finalised in the previous financial year as well as affordability constraints in the light of current economic circumstances. The total capital budget will be funded from internally generated funds over MTREF.

2.4 TOTAL DRAFT BUDGET FOR MTREF

The total budget of the municipality has changed minimally for the 2013/14 financial year and compares as follows to the current year's approved budget:

2014/4/513 2015/46	74 741 78 851
R-0000 : R(000)	1 234 1 831
2013/14 RY000	79 602 3 107 82 709
Remaining	61%
Adjusted	97%
Budget	63%
car to date	27 087
28 February	124
2013)	27/211
djustment (2	69 374
2012/13	4 906
.R. 000	74 2<u>8</u>0
oudget	65 030
2012//13	1 000
RE001F	65 030
Draft Budget 1	96% 4%
	OPERATING BUDGET CAPITAL BUDGET TOTAL BUDGET



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3. OPERATING REVENUE FRAMEWORK

these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices For John Taolo Gaetsewe District Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

It is evident from the above that the municipality continues to be grant dependent, with the municipality experiencing a deficit budget over MTREF. Aggressive funding strategies needs to be developed in order to turn the situation around.

Provision has been made in the 2013/14 Budget for the municipality to develop and implement the revenue strategy, which will take into consideration the following key components:

- · National Treasury"s guidelines and macroeconomic policy;
- Municipality growth and continued economic development;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
 - Increase ability to extend new services and recover costs;
- Tariff policies of the Municipality

3.1 OPERATING REVENUE CLASSIFIED BY MAIN SOURCE	S
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	of Total	Approved		Vear to date	Remaining			
	2013/14		odjustment (2 2012/13 = -	28 February 2013) 47	Adjusted ** Budget	2013/14	2014/159	2015/16
- Interest on external investments	1 28/	1 200		R 000	1000	*R 000	R 1000	#R%0003#
	L:3%	1 300	205	29	%08	1 000	1 250	1 280
- Audit Snared Services	4.2%	2 800	2 800	,	100%	3 359	3 527	3 703
- Kisk Management Shared Services	1.0%	,	ı	ı	%0	814	858	906
- Gain on disposal of PPE	0.0%	1	1 100	•	100%	i	,	- } }
- Sundry Income	0.2%	3 048	898	1	100%	129	77	, ,
 Accumulated cashbacked surplus funds 	8.9%	,	ı	1	%0	7 087	· ,	OT .
Government grant and subsidies	0.0%	ı	•	•	%0	2	ı 1	1 1
- Equitable share	33.2%	26 748	55 361	41 782	25%	26 430	28.861	31 700
- RSC Replacement Levy	39.8%	30 759	İ	•	%0	31 682	32 631	33 440
- Municipal Systems Improvement Grant	1.1%	1 000	1 000	230	77%	890	934	2967
- Finance Management Grant	1.6%	1 250	1 250	623	20%	1 250	1250	1250
 Disaster Management Grant (NEAR) 	%6.0	ı	421	,	100%	721	315	331
- Disaster Management Grant - (FIRE)	%6.0	1	390		100%	069	315	331
- EPWP Grant	1.3%	1 000	1 000	796	20%	1 000		,
- Library Development Grant	%0:0	204	204	88	21%	•	1	1
- COGHSTA: Municipal Accreditation Programme	1.3%	1	100	1	100%	1 000	1	,
- COGHSTA Housing Project	0.1%	1	3 386	ı	100%	98	ı	i
- COGHSTA Housing Project Fees	%0.0	,	192	•	100%	ı	ı	,
- Infrastructure Skills Development Grant	2.5%	ı	2 000	•	100%	2 000	3 000	3 180
- Rural Road Asset Management Grant	1.8%	1	ı	•	%0	1 465	1 725	1 755
TOTAL REVENUE	700%	68.109	70372	43 577	38%	79)602	74.741	78/851
00009								
40 000					799		■ Adjustr	■ Adjustment 2012/13
			77.00				2013/14	
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3.2 PERCENTAGE GROWTH IN REVENUE CLASSIFIED BY MAIN SOURCE

	Approved 1									
	budget		Adjustment 2012/13		2013/14		2014/15		2015(16	6
	R*1000#		R 000		R 1000	A STATE OF S	ZR'000		R 000	
- Interest on external investments	1 300	1.9%	300	0.4%	1 000	1.3%	1 250	1.7%	1 280	1.6%
- Audit Shared Services	2 800	4.1%	2 800	4.0%	3 359	4.2%	3 527	4.7%	3 703	4.7%
- Risk Management Shared Services	•	%0.0	1	%0.0	814	1.0%	858	1.1%	904	1.1%
- Gain on disposal of PPE	ı	0.0%	1 100	1.6%	•	0.0%	ı	%0.0	1	%0:0
- Sundry Income	3 048	4.5%	868	1.2%	129	0.2%	75	0.1%	10	0.0%
- Accumulated cashbacked surplus funds	1	%0.0	1	0.0%	7 087	8.9%	,	0.0%	1	0.0%
Government grant and subsidies	1	%0:0	•	%0.0	•	0.0%	ı	0.0%	ı	0.0%
- Equitable share	26 748	39.3%	55 361	78.7%	26 430	33.2%	28 861	38.6%	31 700	40.2%
- RSC Replacement Levy	30 759	45.2%	ı	%0.0	31 682	39.8%	32 631	43.7%	33 440	42.4%
- Municipal Systems Improvement Grant	1 000	1.5%	1 000	1.4%	890	1.1%	934	1.2%	296	1.2%
- Finance Management Grant	1 250	1.8%	1 250	1.8%	1 250	1.6%	1 250	1.7%	1 250	1.6%
 Disaster Management Grant (NEAR) 	•	0.0%	421	0.6%	721	0.9%	315	0.4%	331	0.4%
 Disaster Management Grant - (FIRE) 	•	0.0%	390	%9 .0	069	0.9%	315	0.4%	331	0.4%
- EPWP Grant	1 000	1.5%	1 000	1.4%	1 000	1.3%	1	0.0%	•	%0:0
- Library Development Grant	204	0.3%	204	0.3%	•	0.0%	1	%0.0	1	0.0
- COGHSTA: Municipal Accreditation Programn	•	%0.0	100	0.1%	1 000	1.3%	•	0.0%	t	0.0%
- COGHSTA Housing Project	ı	%0.0	3 386	4.8%	98	0.1%	•	0.0%	•	0.0
- COGHSTA Housing Project Fees	1	0.0%	192	0.3%	ı	0.0%	1	0.0%	1	0.0%
- Infrastructure Skills Development Grant	í	0.0%	2 000	2.8%	2 000	2.5%	3 000	4.0%	3 180	4.0%
- Rural Road Asset Management Grant	•	0.0%	1	0.0%	1 465	1.8%	1 725	2.3%	1 755	2.2%
TOTAL REVENUE	601.89		70,372	100%	79 602	100%	74.741	100%	78.851	7,00%
And the second s	0						74			

Operating grants and transfers totals R67.2 million in the 2013/14 financial year and steadily increases to R69.03 million and R72.9 million by 2014/15 and 2015/16 In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit respectively.

4. OPERATING EXPENDITURE FRAMEWORK

The Municipality's expenditure framework for the 2013/14 budget and MTREF is mainly informed by the objectives as outlined in the revised IDP Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA and also Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2013/14 budget and MTREF (classified per main type of operating expenditure):

4.1 OPERATING EXPENDITURE BY TYPE

	Approved budget 2012/13	djustment 2012/13 *R:000	Year to date (28 February 2013)	Remaining Adjusted Budget	AS% of special control of the contro	2013/14 R:000	2014/15 R'000	2015/16 R'000
EMPLOYEE RELATED COSTS - Officials	43 013	43 455	18 364	57%	61:5%	48 973	51 618	54 405
Councillors Remuneration	3 900	4 247	2 136	45%	5.7%	4 563	4 809	5 069
Depreciation	1847	1 006		100%	1.0%	827	1352	919
Repairs and Maintenance	1 153	801	430	63%	1:2%	982	558	559
Interest Paid	250	250	100	%09	÷ 0:3% ↔	250	264	278
Contracted Services	1 000	1 000	637	36%	5.9%	4 715	2 688	3 564
Grants and Subsidies paid	286	4 440	92	84%	2.9%	2 278	624	658
Audit Fees	1 300	1 782	1 681	-29%	2.5%	2 000	2 108	2 222
Insurance Premiums	618	448	183	70%	1:3%	1 009	1063	1 121
General Expenses	10 363	7 039	3 340	%89	17.6%	14 005	9 658	10 058
TOTAL EXPENDITURE	64 030	21 002	26 963	%8 5	100%	79 602	74.741	78 851

Employee related costs

It was established during the Provincial Treasury review exercise that there is no such thing as a norm when it comes to Employee related costs are above the national norm over the MTREF at 61.6% for 2013/14. This is informed by the reviewed organizational structure 2013/14 financial year.

reprioritization and cash management strategy vacancies have been significantly rationalized downwards. The municipality is in the process of reviewing the Based on the three year collective SALGBC agreement, salary increases have been factored into this budget at a percentage increase of 6.85 per cent for the 2013/14 financial year. An annual increase of 5.4 per cent has been included in the two outer years of the MTREF. As part of the municipality's cost organizational structure, the outcome of this exercise will result in the inclusion of critical and strategically important vacancies.

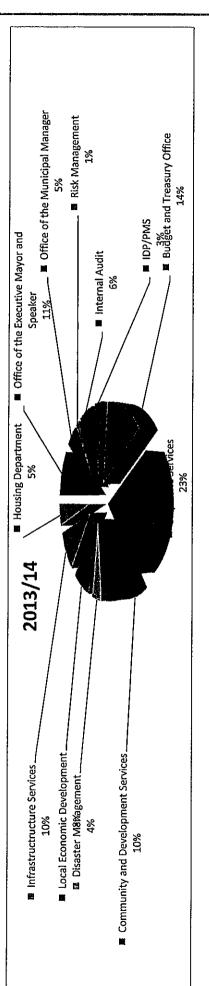
Councillors Remuneration

Councillors remuneration has been provided for at 5.5% increase for the 2013/14 and 5.4% for the two outer years.

Grants and Subsidies paid

Conditional grants constitutes 11.4% of the operating budget for 2013/14. Also included in this allocation are the anticipated roll over funds for the Infrastructure Skills Development Programme, Disaster Management and NEAR allocations.

710 7	2000	OT 7 F	2	1	}) 1)	
2 812	2 668	4 218	48%	1 263	2 447	2 143	2.3%	Housing Department
6 956	099 9	7 647	78%	1 322	6 038	3 232	%9 .6	Infrastructructure Services
6 682	6 340	6 095	44%	3 781	6 756	7 027	7.7%	Local Economic Development
3 689	3 500	3 321	%69	924	2 943	3 107	4.2%	Disaster Management
7 940	7 533	7 568	35%	4 548	7 010	7 389	9.5%	Community and Development Services
14 669	14 251	18 613	46%	6 730	12 357	12 208	23.4%	Corporate Services
11 646	11 535	11 038	32%	5 551	8 159	7 032	13.9%	Budget and Treasury Office
3 772	2 630	2 496	36%	1387	2 151	1 991	3.1%	IDP/PMS
5 331	5 058	4 799	48%	1837	3 502	3 832	%0.9	Internal Audit
1 291	1 225	1 163	51%	265	1 152	1 165	1.5%	Risk Management
4 386	4 161	3 948	43%	1720	3 005	3 213	2.0%	Office of the Municipal Manager
9 6 7 6	9 180	8 697	44%	4 882	8 689	9 279	10.9%	Office of the Executive Mayor and Speaker
, t, C	0700	7030	7077	7 897	8 680	9776	10 9%	Speaker
2015/16 R*1000	2014/15 R:000	2013/14 R:000	Budget %	. R. 000	2012/13 R.000	2012/13 R 000	2013/14	
			Semaining Adjusted	ις Δ	Ye Ye			



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5.1 CAPITAL FUNDING BY SOURCE

1000 15/16	-	•	1831	ı
14/15/13/18/18/18/18/18/18/18/18/18/18/18/18/18/	ı	•	1234	1
2013/14 R: 000	1	ı	3 107	1
emaining Adjusted Budget %	%0	%	87%	%0
ear to date BiFebruary 2013)	1	•	128	•
1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	ı	ı	1 000	1
2. 11. 12. 12. 12. 12. 12. 12. 12. 12. 1	1	ı	1 000	-
v.a% of Total A Draft Adjustment	%0	%0	100%	%0

6. GOVERNMENT GRANTS AND SUBSIDIES - NATIONAL

Total from Accumulated surplus (own funds)

External Loans TOTAL FUNDING

National Government Provincial Government

	2012/13 R:000	Adjustment (2 2012/13 R 000	28 February 7 2013) 1R 000	Budget	2013/14 RY000	2014/15 R.'000	2015/16 R'000
- Equitable share	26 748	55 361	41 782	25%	26 430	28.861	31 700
- RSC Replacement Levy	30 759	,	1	%	31 682	32 631	33 440
- Municipal Systems Improvement Grant	1 000	1 000	230	77%	890	934	296
- Finance Management Grant	1 250	1 250	623	20%	1 250	1 250	1250
- EPWP Grant	1 000	1 000	296	20%	1 000		ı
- Infrastructure Skills Development Grant	1	2 000		100%	2 000	3 000	3 180
- Rural Road Asset Management Grant	ı	•	ı		1 465	1 725	1 755

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	2012/13 R 000	712/43 R 000	2013) R-1000	Budget %	2013/14 FR:000	014/15 R-000	2015/16 R. '000
- Disaster Management Grant (NEAR)	•	421	•	%0	721	315	331
 Disaster Management Grant - (FIRE) 	1	390		%0	069	315	331
- Library Development Grant	204	204	88	57%	•	•	ı
- COGHSTA: Municipal Accreditation Programme	ı	100	•	%0	1 000	1	•
- COGHSTA Housing Project	•	3 386	1	%0	98	,	1
 COGHSTA Housing Project Fees 	1	192	,	%0	ı	•	

6.1 GOVERNMENT GRANTS AND SUBSIDIES - PROVINCIAL

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l	7. OPERATING BUDGET HIGHLIGHTS OVER THE N
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			(2013)	Adjusted S Budget	7 2013/14	2014/15	2015/16 M	MIREFTotal
	1000 1000 1000 1000 1000 1000 1000 100	R 000 7.7	*R*1000***	270	R 1000	R 1000		-R. 000
Training and Courses	150	150	8 2	% 7 %	2002	103 103	T/0	040
Health and Occupational Awareness	150	110	19	83%	110	116 116	123	70C T
Communicable Desease Control	15	'n		100%	27	45	321	161
	20	20	1	100%	10	11	3 11	32
	10	10		100%	45	47	20	142
	45	45	∞	82%	45	47	20	142
	45	45	35	21%	45	47	20	142
Advocacy Programmes	45	45	1	%86	45	47	20	142
Contribution - Provincial Tourism	98	98	46	47%	85	90	94	269
Contribution – Tourism Association	300	58	ı	100%	65	69	72	206
Comprehensive Rural Development Program	200	200	t	100%	200	211	222	633
District Growth Development Strategy	•	100	ı	100%	ı	r	•	•
	25	25		100%	25	26	28	79
	50	20	2	%96	20	53	56	158
Brochures and Publicity Material	65	92	0	%66	65	69 .	72	206
Exhibition Material and Website	30	30	ı	100%	30	32	33	95
Extended IGR/Stakeholders/ Planning Forum Meetings	•	•	,	%0	132	139	147	418
	ı	ı	1	%0	30	32	33	95
	•	ı	•	%0	20	53	26	158
Revenue enhancement and management strategy developi	•	t	ı	%0	250	•	1	250
Asset register established and maintained	•	•	ı	%0	1	•	t	:
Financial by-laws, policies and tariffs review	ı	ı	ı	%0	100	•	1	100
Infrastructure Development Internship	1	2 000	,	100%	1	ı	•	•
	ı	1 000	•	100%	1 000	•	1	1,000
Rural Road Asset Management System	1	,	,	%0	1 465	1 725	1 755	4 945
Bulk Water & Sanitation Section 78 (MSA)		ı	ı	%0	200		1	200
Compilation of Housing Register	•	•	I	%0	1 000	•	.1	1 000
Mandela Day House/s constructed	•	1	1	%0	172	181	191	544
Special Programmes (targeted grouns) (16 days of activism				ì				

8. MAJOR CAPITAL PROJECTS FUNDED OVER THE MTREF - 2013/14 - 2015/16

The following are the main projects and programs budgeted for by the municipality over the MTREF 2013/14 - 2015/16

	(Total Project	budget: * * Ac 2012/13 .R*'000	Adjustment F. 2012/135 FR 0001	February 2013) R*000	· Berre Adjusted F	2 <u>0</u> 13/14 R.1000	20 <u>14</u> /15 R 000	2015/16 R '000	MTREF Total R 000
General vehicles	550	550	710		710	1350		1000	2 350
Computer hardware and equipment						797	ı	468	1 265
Furniture and other office equipment	1 000	450	310	128	182	,	904	t	904
VanZylsrus Housing Project	3 386	ı	3 386	,	3 386	,	1	t	•
Finance Systems Upgrade	200	,	200	•	200	ı	1	•	1
Performance Management System	300	ı	i	•		300	330	363	993
CCTV and equipment	20	1	•	ı	1	20	ı	ı	20
Clocking system/time and attendance	40	•	t	1	•	40	1	•	40
IT Systems	100	ı	1		•	100	•	•	100
Partitioning - aluminium enclosed doors - Reception	70	0	ı		•	20	1	ı	70
Alterations of Council Chambers	400					400	ı	,	400

9. MAJOR LOCAL ECONOMIC DEVELOPMENT PROJECTS FUNDED OVER THE MTREF

The following are the main LED Projects and programs budgeted for by the municipality over the MTREF:

	Approved Total Broject budget Cost 2012//13	Approved budger – 2012//13 /R:000	eartodate (31 i i December 2012)	Property of	2014/15 R 000	2015/16 mm R:000	MTREFITOTAL
Contribution - Provincial Tourism	98	98				94	269
Contribution - Tourism Association	300	28	ı	65	69	72	206
Comprehensive Rural Development Program	200	200	•	200	211	222	633
District Growth Development Strategy	1	100	ı	•	1	•	ı
LED Strategy	r	100	ı	•	1	,	I
Exhibitions	80	80	∞	8	84	89	253
Media Tours	25	25	•	25	26	28	79
Tourism Events	20	20	2	20	53	56	158
Brochures and Publicity Material	65	65	0	65	69	72	206
Exhibition Material and Website	30	30	•	30	32	33	95
Develop District wide SMME database				20	•	1	20
Develop and maintain electronic market system				120	94	66	314
Functional LED Forum/Sectoral Committees				20	74	78	222

2.484

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- 801

794 56 840

TOTAL LOCAL ECONOMIC DEVELOPMENT PROGRAMMES

	JOHNATA	VT/AOLO: GA NT/BUDGET= 0	VETSGWIE DIST Perating - IMD	/A©L© GAEISEWEDISTRICT 34DC45777 RUDGET 4 OPERATING - MIREF 2018/141-201	91/2/10			
				AND THE RESIDENCE OF THE PROPERTY OF THE PROPE				
VOTE TOTAL OPERATING SUDGET		Î		Belanceremonning				
	R 2012/05	2012/13	R February 2013 B	(Adjustment Budger) Rear Tear To (date)		Budgellyear 2013/14	Budgelryear 2014/15	Budge (year 2015/16
							4	
Total expenditure								
- Operating Expenditure	64 029 500.00	64 468 000:00	26 963 492.16	37 504 507.84	28%	79 602 353.52	74 741 100.58	78 851 259.04
TOTAL EXPENDITIBE	1 000 000 000	- 13	123 709.58	4 782 463.38	97%	3 107 000.00	1 234 121.25	1 831 452.94
Funded as follows:		07.3/4 1/2.70	27, 087,201,74	42 286 971,22	2/19	82 709 353.52	75 975 221.83	80.682.711.98
Operating revenue	-65 963 000:00	-70 372 172.96	-43 576 801.00	-26 795 371.96	38%	(72 515 829.10)	(74 741 100.58)	(78 851 259 05)
Other cash flow funding								(20)
- Accumulated surplus brought forward - Capital Replacement Reserve		•	1	1		(7 086 524.42)	- 100 100 17	- 100 11
TOTAL FUNDING	00'000 896 59-	70 372 172.96	43 576 801.00	26 795 371 96	.38%		(75.975.22)	(1031 452.74)
					1			(11.11)
SUMMARY OF REVENUE PER TYPE								
- Interest on external investments	-1 300 000:00	-300 000:00	-58 787.00	-241 213.00	%08	(1 000 000 000)	(1 250 000.00)	(1 280 000.00)
- Audit Shared Services	-2 800 000:00	-2 800 000:00	-	-2 800 000.00	100%	(3 359 174.70)	(3 527 133.44)	(3 703 490.11)
- Gain on disposal of PPE		00000001		00000001	1000	(813 754.40)	(857 697.14)	(904 012.79)
- Sundry Income	-3 048 000.00	00,000 898-		0000001 -	2001	100 cms acr.	, 25.357	- 100
- Accumulated cashbacked surpius funds				2000	8/32	(7.086.524.42)	(mncc c/)	(00.117.9)
Government grant and subsidies						(2)		
- Equitable share	-26 748 439.67	-55 361 000:00	-41 782 182:00	-13 578 818.00	25%	(26 430 000.00)	(28 861 000.00)	(31 699 925.15)
- KSU Replacement Levy	-30 759 000.00					(31 682 000.00)	(32 631 000.00)	(33 440 000.00)
- finance Management Grant	-1 250 000.00	-1 250 000:00	-229 560.00	-770 440.00	77%	(890 000 00)	(934 000.00]	(967 000 00)
- Disaster Management Grant (NEAR)		-421 000:00	00000 270-	-421 000 00	%% 1001	1230 000.00)	11 250 000.00]	(1.250.000.00)
- Disaster Management Grant - (FIRE)		-390 000:00		-390 000:00	100%	(690 000:00)	(315 000.00)	(331 000:00)
- EPWP Grant	-1 000 000:00	-1 000 000:00	-795 992.00	-204 008.00	20%	(1 000 000:00)	-	,
- COCHYTA: Municipal Accreditation Programme	-204 000:00	-204 000:00	-87 774.00	-116 226.00	57%	,	,	•
- COGHSTA Housing Project		-3 386 172.96	•	-3386 172.96	100%	(86,000,00)		•
- COGHSTA Housing Project Fees	-	-192 000:00		-192 000:00	100%	1		•
- Infrastructure Skills Development Grant		-2 000 000:00		-2 000 000:00	100%	(2 000 000:00)	(3 000 000:00)	(3 180 000.00)
- Rural Road Asset Management Grant		70 071 075 07		10 EL 01 10 EL 02 10	2006	(1 465 400.00)	(1 724 920.00)	(1 754 920.00)
SUMMARY OF OPERATING EXPENDITURE PER TYPE		· I		07.1.70 07.1.70	9/00		14747-100.30	
EMPLOYEE RELAYED COSTS - Officials	43 013 000.00	43 455 333.11	18 343 818.00	25 091 515.11	28%	48 973 098.45	51 617 645.76	54 404 998.64
Councillors Remuneration	3 900 000:00	4 247 203.51	2 136 126.65	2 111 076.86	20%	4 562 551.59	4 808 929.38	5 068 611.56
Description Maintenance	1 847 000.00	1 005 661.95		1 005 661.95	100%	827 161.95	1 351 775.98	918 907.45
Interest Paid	250 000 00	250 00000	427 814.00	371 386.00	46%	982 432.25	558 042.07	558 811.59
Contracted Services	1 000 000 00	1 000 000 000	636 864.51	363 135.49	36%	471540000	2 488 188 80	3 543 995 80
Grants and Subsidies paid	585 500.00	4 439 500.00	92 020.00	4 347 480.00	88%	2 278 000.00	623 968.00	657 662.27
Audit Fees	1 300 000:00	1 781 821.93	1 680 815.00	101 006.93	%9	2 000 000:00	2 108 000:00	2 221 832.00
insurance Premiums	617 955.00	447 955.00	183 451.00	264 504.00	29%	1 008 800,00	1 063 275.20	1 120 692.06

VOIE TOTAL OF BRATING BUDGET				Bolancenening				
	2012/13 a			(Adjustment Budgets A Lear to date)		dgetyear 2013/14 B	0d6e1/jedr 2014/15	Budgei year, 2015/11
General Expenses Loss on disposal of PPE	10 363 045.00	7 039 324.50	3 340 385.00	3 698 939.50	23%	14 004 909.28	9 657 775.39	10 058 018.68
	64,029:500.00	64,468,000,00	26.963.492.76	37.504.507.64	. 28%	79/602/353.52	. 474,741,100,58	78 851 259.04
SUMMARY OF OPERATING EXPENDITURE PER VOTE / DEPARTMENT	IN.							
Office of the Executive Mayor and Speaker	9 279 253.00	8 688 763.60	4 881 909.00	3 806 854.60	44%	8 497 318 55	07 720 081 0	70 000 327 0
Office of the Municipal Manager	3 213 427.00	3 004 707.78	1 720 142,00	1 284 565.78	43%	3 947 687.08	4 160 862.18	4 385 548 74
Kisk Management	1 164 943.00	1 152 204.98	565 166.00	587 038.98	21%	1 162 506.29	1 225 281.63	1 291 446.84
III WELLON AUGI	3831833.00	3 501 524.15	1 836 862.00	1 664 662.15	48%	4 798 821.00	5 057 957.34	5 331 087.04
Budget and Treasury Office	7 031 521 00	2 151 439.6/	1 386 775.00	764 664.67	36%	2 495 588.32	2 630 350,08	3 772 388.99
Corporate Services	12 208 239.00	12 356 530.33	6 730 049 CD	5 424 441 33	32%	19 732 256.08	11 534 569.18	11 645 867.88
Community and Development Services	7 388 612.00	7 009 766.78	4.548 114.00	2 44) 450 78	3507	7 54.04.04	7 520 902.35	14 669 303.42
Disaster Management	3 107 473.00	2 943 049.93	924 473.00	2018 576.93	%69	3 320 894 25	9 500 004 64	9 400 224 77
Local Economic Development	7 027 353.00	6 755 782.72	3 781 484.00	2 974 298.72	44%	6 095 233 45	4 330 54 84	7,007,000,00
Infrastructure Services	3 232 131.00	6 037 619.63	1 322 135.00	4 715 484.63	78%	7 647 434 87	6 659 784 70	6 661 701.36
Housing Department	2 142 729.00	2 447 174.98	1 262 894.00	1 184 280.98	48%	421750148	2 668 202 56	7812 285 50
	\$400 545,000 \$45,000 \$	64 208 000,00	34.511.447.00	29 696 553.00	46%	- Table	74 741 100 17	78 851 258.21
CONTRACTED SERVICES								
Provision of Security Services	320 000.00	320 000:00	241 799.00	78 201.00	24%	350,000,00	348 90000	O7 OCS SSE
Services Agreement	00:000 089	00'000 089	400 617.00	279 383.00	41%	00.000.000	200 200.00	300 020.00
Develop District wide SMME database				200000	7	200000	N'mm mc	320 / 70.4
Develop and maintain electronic market system						120 000.00	94 368.80	99 464.72
Revenue enhancement and management strategy development						250 000.00	'	•
Asset register established and maintained						1		•
Finance Systems Upgrade and Support						200 000:00	1	
Housing Sector plans and accreditation business plan reviewed and updated						00'000 009	1	
Compilation of Housing Register						0000000		
Development of Sector Plans					İ	0000000	•	000000
- Rural Road Asset Management						1 465 400.00	1 724 920.00	1 254 920 00
	1,000,000,000	00.000 000 1	642.416.00	357.584.00	36%		2	3.563.995.80
SB)	****				10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No. 10 No.
RANTS AND SUBSIDIES	•	•	•	•			2	
Equitoble share 01 Municipal Systems (mnowement Grant	-2 436 000:00	-8 498 763.60	-2 436 000.00	-6 062 763.60	71%	(4 581 852.18)	(1 103 391.79)	(4 841 392.94)
RSC Levy			,	•	+	14 215 466 371	18 074 485 321	17 80k kea ki
***************************************						100000	(2000 o /o o)	7.004 4004

			Budgi	4/201 <i>9/</i> 13 4 5 4 4					
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VOTE FOIALOPEATING BUDGETE								elle	
STATE OF THE STATE		Approved budgelin	Adjustmentibudgeth	Vernfodetb(23)	diusiment Budget				
11031705/172 Sundry Income	5	-190 000:00	-190 000:00		-286 730.00	151%	nal #i//c inzinakia6n	ager year zu 14/15 bu	Budgeriyear 2015/16
- Accumulated cashbacked surplus funds	spur					2		,	
GAINS ON DISPOSAL OF PPE	10		ŀ		,				
	,	2 626 000,000	《09/29/2889.8-3、10.3/30	-2 339 270.00	. 4349 493.60	73%	-8 697 318.55	्रीतः । अस्त । । । । । । । । । । । । । । । । । । ।	-9'675.801.68
EMPLOYEE RELATED COSTS - OFFICIALS	10		•	•	,	-			
001/3001/000 Basic salary		1 304 291.00	1 382 613.12	1 099 581.00	283 032.12	20%	1 999 039 72	2 104 987 84	2 220 745 21
001/3041/000Travel allowance	10				,	8		- 100,000	2 620 / 00.21
001/3051/000 Housing Allowance	<u></u>	73 056.00	91 320,00	00.0880.00	30 440.00	33%	91 320.00	96 251.28	101 448.85
001/3001/000Overtime payments	0		•		•	%0		•	
on 1907 I Judi Ledve pdy	5 6		1	00'299 0%	-20 667.00	200	-	•	
on (acc) (acc) (acc)	5 8		•			2%0	•		,
M1/2001/000 telephone	5 8		,		_	%0	•	•	
001 (2001 (2001) Subsidy	5 8		-			%0	•		-
contraction and leave	5 6				-	86	•		
201/3011/000 Annual Bonus	5 8	86 097.00	34 558.00	34 558.00		88	166 586.64	175 582.32	185 063.77
On vacon vacon get pay	5 6		-		-	80	1	•	
On (300) (nod) on service current	5 5		•		•	200		1	1
2017a0017000kmalasi	5 6				_	%0	-	1	•
On 19001 (OOO Township)	5 5		•		-	%0		1	1
Many Controlled Contro	5 6		•		-	%0	•	•	1
On Jacon Andriet mente	5 5		•		•	%	•	-	1
001/3001/000 Group bas manca	5 6	15 301 M	00017.71	000720		%		-	-
001/3001/000LIFE contribution	5 2	8874.00	00.000.00	00,697,00	7 950.90	48%			·]
001/3001/000 Pension contribution	5 6	143 334 00	30,000,00	45 946.00	4 054.00	8%	19 990.40	21 069.88	22 207.65
001/3001/000Medical aid contribution	5 6	00'00'07	116 000 00	73 407.00	27 050 00	%I%	359 827.15	379 257.81	. 399 737.74
001/3001/000 Baracinina Council contribution	5 2	30000	0000	00,4200	32 730:00	207	06.208.80	69 847.32	73 619.07
201/3102/000501 contribution	5 2	00,000	17 050 21	70.002	134.00	32%	357.00	376.28	396.60
001/3111/000 Post Patirement Banafits	5	000000000	1,000,000	•	16 038./1	8001	25 552.00	26 931.81	28 386.12
001/3105/000 EMPLOYEE RELATED COSTS - COUNCILL	6	oriono oro	mmme.	•	00:000:006	%00°	•	-	•
001/3103/000 Basic salary	ō	2 531 445.00	2918 800.98	1 869 300.00	1 049 500 98	2678	2 084 054 70	37 102 271 6	103307100
001/3101/000 Travel allowance	5	762 489.00	765 403.12	469 156.00	296 247.12	39%	781 476 23	823 675 94	948 154 44
001/3113/000 Housing Allowance	10					%0			1.000
001/3113/000Tetephone	10	178 944.00	180 958.00	108 419.00	72 539.00	40%	172 998.90	182 340.84	192 187.25
001/3113/000 Hausing subsidy	5		•		1	%0			•
001/3113/000 Facilities Allowance	5				•	200	•	•	•
W1/3113/WU Siffing Allowance	5 6		•		1	%0	53 040.00	55 904.16	58 922.98
001/3113/000 Peositor contribution	5 5	00,000,375	73 103 700		- 100,000	260			•
001/3113/000 Medical sid contribution	5 2	51 840.00	02,100,420	00000	324 301.36	%00;	306 808.08	534 1/5.72	563 021.21
001/3113/00/01 configuration	5 2	2000	17 200.00	00,026	5 /60.00	33%	17 280.00	18213.12	19 196.63
OO1/3113/OOD DEPECTATION	5 8	CO COO COSE	00,000,02	-	40.259.86	2001	44 893.68	47 317.94	49 873.11
OOL/3113/OOTBEPAIRS AND MAINTENANCE	5 2	2000	ON ON OR	•	OD OOD DC	8001	00:000.05	52 700:00	55 545.80
001/3113/001 PPE - Official Vehicles	10				,	260		1	,
001/3113/001 PPE - Office Equipment	ő	40 000:00	40 000:00	49 240.00	-9 240.00	-23%	•		• •
001/3113/001 PPE - Office Furnifure	10				1	200			
001/3113/001 PPE - Vehicles	10	80 000:00	20 000:00	20 383.00	-383.00	-2%			1
001/3701/000 GRANTS AND SUBSIDIES PAID	10					_		•	,
					,				

		・ はなりのでは他様にはは大きな様ともなりできることをあることができます。	一人の一人の一人の一人の一人の一人の一人の一人の一人の一人の一人の一人の一人の一	ではない。 では、 は、 は、 は、 は、 は、 は、 は、 は、 は、	は 1 年 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日 日	一般の記述なる。	一 は 日本の は、か 地で かい は の できる ない は の の の の の の の の の の の の の の の の の の	人。	ALL CANADA CONTRACTOR
A TOTAL OPERATING BUDGET									
		Approved/budgelf 2012//13	Adjustmentibudger 2012/10	Year loddije (28 : :Tebpory 2018	Balanceremaining (AdjustmentBudget: Frantojaate)		Budgeliyear 2013/14	Budgel Vegr2014/15	Budge /year 2015/116
001/3801/000 Bursary: Community Members	10				A CONTRACTOR OF THE PROPERTY O	20	3	-	9
001/3801/000 Mayoral Awards	10				1	%0		7	1
001/3801/000 GENERAL EXPENSES	5				•			t	•
001/3801/000 Advertising		100 000:00	50 000:00	00'605'66	-49 509.00	<u> 266-</u>	20 000:00	52 700.00	55 545.80
001/3701/000 Congresses and Conferences	õ	30 000:00	10 000:00	,	00'000 01	100%	10 000000	10 540.00	11 109.16
001/3701/000 Household Expenditure	5	80 000:00	00:000 09	00'029 09	-620.00	-1%	•	•	•
001/3701/000 Entertainment Allowance - Mayor	-0				-	%		•	,
001/3701/000 Insurance Premiums	10	00:000 061	130 000:00	130 000.00		%			
001/3701/000\Ucenses	10	\$ 000:000	5 000:00	3 675.00	1 325.00	27%	1		
001/3701/000/Mayoral Outreach Programmes	10					%0		•	
001/3701/000/Mayard Inauguration	10				-	%		-	-
001/3701/000/Membership Fees : Societies	10	250 000.00	100 000:00	43 688.00	56 312.00	26%		•	
001/3701/000 Legal fees	10	00:000:051	470 000 00	-388 310.00	858 310.00	183%		1	-
001/3701/000 Printing and Stationery	10	20 000:00	20 000:00	19 456.00	544.00	3%		1	-
001/3701/000 Refreshments and Meals		00:000 051	110 000.00	00.189 601	319.00	%	110 000:00	115 940.00	122 200.76
001/3701/000 Public Participation	10	20 000:00	20 000:00	4 990.00	15010,00	75%	200 000:00	210 800.00	222 183.20
001/3701/000 Human Rights Programmes	5				1	%			r
001/3701/000 Fuet and Oil	Б	200 000:00	100 000 001	34 501.00	92 499,00	%59	-		
001/3701/000 Telephone	5	200 000:00	100 000 001	111 572.00	-11 572.00	-12%	00:000 001	105 400.00	111 091.60
001/3701/000 Travel and subsistence: Councillors	5	800 000:00	200,000,00	697 373.00	2 627.00	%	653 825.25	702 234.76	740 155.44
001/3701/000 Travel and subsistence : Officials	5			1	_	%		٠	-
001/3701/00010SS ON DISPOSAL OF PPE	5		•	,	•			•	•
UAUS - IKANSVERSAL PROGRAMMES		8	000000					•	
Т		20,000,00	200000	-	20 000:00	200%		•	
T		00,000,01	000000	•	10,000,00	800	00:000 01	10 540:00	11 109.16
04034511 Children		45,000,00	45,000.00	8 302.00	36 698.00	%Z%	45 000:00	47 430.00	49 991.22
1		43,000.00	43 000.00	32 482.00	7 518.00	%17	45 000:00	4/ 430.00	49 991.22
Т	\downarrow	45 000.00	45 000.00	00.127	44 0/9:00	28%	45 000.00	47 430.00	49 991.22
D403313 Disabled		45 000.00	45 000.00	•	45 000.00	300	45 000:00	47 430.00	49 991.22
Advocacy Programmes		20,000,00	20 000000	-	20 000:00	300%	42 000:00	44 268.00	46 658.47
			- 10		200	ľ			
		0	8.688 764			44%	8 697 319		9 675 801
(SURPLUS/(DEFICI)		-6 653 253.00	•	00'6/1 122'/-	-3 034 033.35		•	-0.41	-0.84
O2 - OFFICE OF THE MUNICIPAL MANAGER									
GOVERNMENT GRANTS AND SUBSIDIES	s 02				And the second s				
Equitable share	05		-2 496 207.78		-2 496 207.78	100%	•	(4 151 512.18)	(4 375 637.74)
Municipal Systems Improvement Gran	n 02	-1 000 000 000	-200 000:00	-229 560:00	-270 440.00	24%	,	,	•
RSC Levy							(3 947 687.08)	•	
	8				•			•	•
00011721 Sundry Income	8	-8 500.00	-8 500.00	-2 724.00	-5 776.00	%89	,	(9 350.00)	(9 911.00)
GAINS ON DISPOSAL OF PPE	65	A CONTRACT OF THE CONTRACT OF THE	System and the Control of the Contro	The state of the s		- 1-			100000000000000000000000000000000000000
EMPLOYEE BELATED COSTS - DESICIALS	3	Song Book 1	007, b00 0- 115 3 3 3 3 3	**************************************	476 7 / 1 7 4 7 d	%Z6	7897685-	7598.09L4-	4 385 548
001/3001/000Basic salary	┖	1 264 594.00	1 325 643.42	908 261.00	417 382 42	318	0 451 748 69	2 584 164 13	2 723 708 90
ON1/3041/000 Travel allowance	8	208 800 00	1800mm	75 20000	104 800 00	284	1330000	87 (31 17)	70 577 971
	<u> </u>	T	T		ממחחת בחו	3,33	- ANIAT / ANI	1 201101 111	100011 Oh1

IOTALOPERATING BUDGETS					Before of the colling				
		Approvedbudger	Adjustmentibuageir 2012/18 die	Yearto data (20) February 2018	(Adjustment) Bridger (Fearlo date)		udget/year2013/14 BI	Budgetivear 2014/15 Bi	doet vegr 2015/16
	02		•		- Company Comp	Charles of the state of		ž	
	8		•				,		1
	8		,		•				
	8						1		1
	8	54 792.00	54 792.00	21 308.00	33 484.00	%19	91 320.00	96 251.28	101 448.85
	8 8				•			-	
	3 8		149 513.62	49 616.00	99 897.62	%/9	109 980.72	115919.68	122 179.34
	3 8						,	-	•
	3 8				-		,		3
001/3001/000Long-service awards	3 8						-	•	,
	8		,		1		-	r	•
	8		-		-		•		-
	8				•			•	
	8		•		1			-	·
301/3001/000/Subsistence allowance	8		•		•			6	-
301/3001/000 Performance bonus	05	144 426.00	49 616.00	49 616.00		%0	124 520.00	131 244.08	138 331.26
	8		•					1	1
001/3001/000 Facilities Altowance	2		•					•	•
001/3001/000 Sitting Allowance	23		•					-	-
001/3001/000 Performance bonus	03		•						•
001/3107/000 Group Insurance	7	4 973.00	2 500.60	4 675.00	825.60	15%	1		,
	23	44 380.00	6 366,43	13 594.00	-7 227.57	-114%	24 517.69	25 841.64	27 237.09
001/3105/000 Pension contribution	8	103 607.00	114 595.82	55 654.00	58 941.82	21%	237 558.35	250 386.50	263 907.37
001/3103/000 Medical aid contribution	05	79 000.00	29 000:00	19 820.00	59 180.00	%54	146 075.76	153 963.85	162 277.90
001/3101/000 Bargaining council contribution	65	150.00	180:00	83.00	97.00	24%	357.00	376.28	396.60
001/3113/000 SDL contribution	05	8 705.00	7 499.90	•	7 499.90	2001	29 115:09	30 687.31	32 344.42
	62	20 000:00	20 000:00		20 000:00	%001	20 000:00	21 080.00	22 218.32
001/3801/000 REPAIRS AND MAINTENANCE	8		•		1		•	•	,
001/3801/000 PPE - Office Equipment	8	10 000:00	10 000:00	462.00	9 538.00	% 56		1	1
201/3801/000PPE - Office Furniture	8							1	•
001/3801/000 PPE - Computer equipment	22				1			•	•
001/3701/000 CONTRACTED SERVICES	8				•			•	4
001/3/U1/00U GKANI AND SUBSIDIES PAID	-				•			•	
001/3/U1/000 Municipal systems improvement Gran	2 8	0000000	200000000	229 560:00	270 440.00	24%	1	•	•
SOLVATOR SCHEME EAFENSES	3 8	20000			•			•	
July 3/UI/UM Books and publications	3 8	30000	2,000.00	•	2 000:00	100%	2 000:00	2 108.00	2 221.83
001/3/01/00d congresses and conferences	3	10 000	S (200,000)	-	\$ 000:00	100%	\$ 000.000	5 270.00	5 554.58
OUI/4425/UCC COmmunications	3	0000000	00:000 051	62 616.00	87 384.00	28%	200 000:00	210 800.00	222 183.20
001/3/01/000linsurance Premiums	3 8				-			-	,
001/3/01/000Internet Charges	3				,			-	•
001/3/01/000/Membership Fees : Societies	20				-			1	•
001/3701/000Printing and Stationery	22	12 000:00	00:000 05	14 670.00	35 330.00	71%	•	•	•
001/3701/000 Refreshments and Meals	25	!			•		20 000:00	21 080:00	22 218.32
-	8 8				•			•	ŧ
001/3/01/000/small loois & Equipment	25 62							,	•
	3 8	00000	000000		•			•	
	70	45,000,00	45 000:00	41 311.00	3 689.00	8%	45 000.00	47 430.00	49 991,22
001/3/01/000 iraining and Courses	1				-			1	•
001/3701/000 Travel and subsistence : Councillors	2	_							

遵理									
JOINT STATES		Approvedibudget: //	Adjustment/budgette 2012/18	Yearlodath (28 Rebroay 2018)	Ediance/remaining (Adjustment/Budget- (earlo date)	Ċ	MITGER		
ficials	05			173 696.00	76 304.00	31%	24	223 107 76	8049etiyedrzuli 5/116
LOSS ON DISPOSAL OF PPE	05	2013/07	- AUT YOU'S SECOND SE	STATE OF STA	25,000,50	100	000000000000000000000000000000000000000	07701 770	
SURPLUS/(DEFICIT)			200	-1 952 426.00	-1 136 176.00	43%	3.947.687	4 160 862 CV	4 385 549
SZEDIKKI INTERPRETATIONAL BOOK	A Property to the Party of							•	•
GOVERNMENT GRANTS AND SUBSIDIES	03								
Equitable share	03		-1 147 204.98		-1 147 204.98	100%			
RSC Levy							(348 751.89)	(367 584.49)	(387 434 05)
OTHER INCOME	8	00000	00 000 0						fortor (po)
Risk Management Shared Services	3	00000	mme-	-42.00	-4 958.00	%66			
GAINS ON DISPOSAL OF PPE	ខ						(813 / 24.40)	(857 697.14)	(904 012.79)
		3 000 St. 12 10 10 10 10 10 10 10 10 10 10 10 10 10	-1 152 205	42.	-1 152 163	100%	-1.162.506	-4-225-282	-1 291 847
EMPLOYEE RELATED COSTS - OFFICIALS	88			1		\vdash	•		
Basic salary	8 8	614 240.00	639 899.74	244 690.00	395 209,74	929	660 114.00	695 760.16	733 331.21
Housing Allowance	3 8	165 800.00	137 000.00	110 279.00	26 721.00	20%	165418.80	174 351.42	183 766.39
Overtine poweents	3 8	20 326.00	36 528.00	12176.00	24 352.00	%29	18 264.00	19 250.26	20 289.77
POVE DOV	3 8		•	00000	- 00000			-	•
Telephone	88			00.YC2.2C	-32.254.00			•	,
Housing subsidy	8						-	1	-
Unpaid leave	ස		•						' '
Annual Bonus	හ	51 187.00	30 548.00	30 548.00	•	%0	32 804.02	34 575.44	36 442.51
Long-service awards	8						1		
Taxable	8 8		•		•				
Subsistence allowance	3 8				•		-		
Performance conusses	3 8		28 800.00		28 800.00	100%	•	1	1
Institution	3 8	0 787 DO	. 0.7270	00 000	*	100		* .	•
UE contribution	3 8	7 259 m	7 9/9/0 7 309 W	36/200	6 004.00	%29			•
Pension contribution	8	110.563.00	115 181.95	43 709 00	30.767	927	110 000 51	6 957.60	7 333.31
Medical aid contribution	ខ	00:000 99	00:000 99	45 596.00	20 404.00	31%	75 146 40	79 204 31	131 797.02
Bargalning Council contribution	89	100:00	120.00	48.00	72.00	%09	71.40	75.26	79.37
SDL contribution	8	10 279:00	9 052:29	-	9 052:29	100%	8 766.01	9 239.37	9 738.30
DEPRECIATION	ន	20 000:00	20 000:00	•	20 000:00	100%	20 000:00	21 080.00	22 218.32
REFAIRS AND MAINIENANCE	3 8	00000					•	1	_
PDE Office Graph and	3 8	ONONO C	DOM:ON	'	2 000:00	2001	•	1	_
PPE - Computer equipment	3 8						-	•	-
GENERAL EXPENSES	63		1			_	, <u> </u>	-	-
Congresses and Conferences	8	8 000,00	2000.00		200000	100%	200000	0,000	2 654 50
Insurance Premiums	33				•			200.12	0
Internet Charges	63				,			,	,
Membership Fees : Societies	83	2 000:00	00:000		1 000.00	100%	1 500:00	1 581.00	1 666.37
Panting and Stationery	8	1 000:00	200:00	920:00	-120.00	-24%	r		_
Pental california	8							•	•
Vertical equipment	3				•				
The state of the s	5								1

				2000年代というでは、1000年代		建一次价值的	The state of the s	PRINCIPLE OF THE PRINCI	STATE OF THE STATE OF THE STATE OF THE STATE OF
TOTALIOPERATING BUDGETS SUMMARY	Fig.	Approved budge in Adjustm		Veenloodale (23)	Balance/remaining (AalusimentBudgete				
Software expenses		**************************************	17/10	*reproduktulism	oral regrito date) g	***	year.2013/14	Büdgetiyear 2014/(15) (Bu	Budgeliyear.2015/161
Sundry Expenses	8							1	•
	8	17 000:00	17 000:00	23 099.00	00.660 9-	-36%	1500000	1581000	14 644 41
Iraining and Courses	89	10 000:00	10 00000	,	10 000 01	100%	7	7	10 000.74
Travel and subsistence : Officials	03	35 000:00	17 500.00	12 828.00	4 672.00	27%	35 000.00	36 890.00	38 882.08
Promotional Items	8								
LOSS ON DISPOSAL OF PPE	8	Section of the Control of the Contro	Canada da Maria Companya da Maria	- 11					
SURPLUS/(DEFICIT)		-1 159 943,00	CON 701-1	-565 208.00	- 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	56 608.00 51%	1162,506	225,282	1291447
GOVERNMENT GRANTS AND SUBSIDIES	04								
Equitable share	40		-596 524,15	•	-596 524.15	2001	• •		•
Municipal Systems Improvement Gran	9				•				
Tax Capacity Grant	8 6				•				
rindnce Management Grant	2				•				
OTHER INCOME	2						(1 439 646.30)	(1 530 823.90)	(1 627 596.92)
Tender document fees	5				•			•	•
Sundry Income	20	-5 000.00	-5000.00	-5091.00	91.00	-3%	,		-
Audit Shared Services	90	-2 800 000.00	-2 800 000:00	-33 221.00	-2 766 779.00	266	(3.359.174.701	(3 577 133 44)	111 007 207
GAINS ON DISPOSAL OF PPE					•			(1.00)	(2.22.23)
EMPLOYEE BELATED COSTS OFFICIALS	2	2.802.000 C	3/401/524	38,312	3363212	%6G	4.798.821	2 057 957	200 - 5 331 087
	20	2 265 082 00	76 806 766 6	1 225 997 00	70 700 800	750	00 676 900 6	2000,001,00	417100/00
Travel allowance	9	200 000:00	160 000.00	86 400,00	73 600 00	46%	3 023 203.77	2 100 020.23	3 300 814.17
Housing Allowance	04	109 584.00	127 848.00	48 704.00	79 144.00	62%	73 056.00	77 001.02	8) 159.08
Overline payments	04								
	04		•		*		1		
Leave Paid Out	8		•		,		•		1
	04		•				-	1	,
Housing subsidy	2 2						•	•	
	3 2	001/000		11, 07	•			-	,
long-service awards	5 6	70 704.00	07.070	07 6/4:UU		8	181 688.67	191 499.85	201 840.85
	100		1					•	•
Performance bonusses	75		40,000,00		www.	1000	, 00000	- 00 070 20	- 030 000
	70				O'COCO	8	727.00.00	JC, 707 /7	103 237.04
Group Insurance	20	23 991.00	23 383.00	7 516.00	15847.00	288	1.345.00	57171	81 707 1
Ulf contribution	8	10 428.00	22 249:04	20 757.00	1 492.04	7%	20 184 14	30 740 OB	32 421 13
Pension contribution	4	285 603.00	278 370.71	99 418.00	178 952.71	64%	311 059.64	327 856.86	345.561.13
Medical ald contribution	5	155 000.00	155 000.00	85 334.00	00'999 69	45%	155 145.60	163 523.46	172 353.73
Bargaining Council contribution	04	400.00	480.00	95.00	385.00	%08	785.40	827.81	872.51
SDL contribution	04	36 781.00	27 615.44	1	27 615.44	100%	33 993.50	35 829.14	37 763.92
	04								
COLLECTION COSTS	04							•	
	8	25 000:00	15000.00	,	15 000:00	2001	15 000.00	15810.00	16 663.74
REPAIRS AND MAINTENANCE	04				,		•		
	2								

			١		TO SHAN THE PROPERTY OF THE PARTY OF THE PAR	THE RESERVE AND PARTY.	THE PARTY OF THE P		
					D.				
VOTE		Approved budgett	Adjusiment budget 2012/18	Netribidalb(23 Retriativ(0)R	(Adjustmentsbussel- (Adjustmentsbussel- Venitoidale)	6	Machine Management		
PPE - Office Furniture	40	120	Property of the Property of the Party of the	242				E DE CONTRACTOR	prodelive dixeria
PPE - Computer equipment	04								,
INTEREST PAID								-	
CONTRACTED SERVICES	8		٠		•				
Performance and IT Audit Services									
GENERAL EXPENSES	8						,	•	•
Accounting services	2 2		-		,		-	-	-
Advertising	g				•		-	1	
Audit Fee	2				•		•	•	1
District Internal Audit Shared Services	2 2				•		•	•	1
Bank charges	3 8				•			ı	-
Books and publications	3 8	200000	00:000 1	,	1 000:00	_	2 000:00	2 108.00	2 221.83
COTO4227 Congresses and Conferences	\$ 8	13000.00	000000	15 684.00	-5 684.00	-57%	30 000:00	31 620.00	33 327.48
7	2 2	W. 200	0000001	44 029.00	ON IOA SE	%90	627 349.07	661 225.92	696 932.12
Internet Charges	8								7
П	90	10 000:00	10 000 01	5 737.00	4 263.00	43%	10 000 00	10 540.00	11 109.16
00104503 Printing and Stationery	2	00:000 9	900009	4 482.00	1 518.00	25%			
Refreshments and Meals	70							1	-
Small Tools & Equipment	40							1	-
Software expenses	2		•		1			•	•
	\$		•		•			•	
7	2	70 000.00	20 000:00	31 294.00	18 706.00	37%	20 000:00	52 700.00	55 545.80
W104523 Iraining and Courses	4 3	150 000.00	100 000 001	21 607.00	78 393.00	78%	,	-	•
1000 ON DISPOSATION BEE	2 5	00:000:091	80 000:00	70 064.00	9 936.00	12%	140 000.00	168 640.00	177 746.56
toss on plat coat of the	5		1 1 1 1 1 1	3.00 May 2.00		/007			
SURPLUS // DEFICITO		1 024 833 00 1	100,000,001	00 000 L	1 409 550 00	46%	4.798.827	250 20 30 30 30 30 30 30 30 30 30 30 30 30 30	5.31.087
					-1 676 550.00			,	•
05 st (DP)/RMS/UNIT								1	
Mimicion from Japan					•		-		
Sports facilities					' '				
Community halls				•	4				
GOVERNMENT GRANTS AND SUBSIDIES	L		•						
Equitable share	50	-2 146 439.67	-2 146 439.67		-2 146 439.67	2001		•	
RSC Levy							(2 495 588.32)	(2 630 350.08)	(3 772 388.99)
Т	50		•		•				
00031721 Sundry Income	8	-5 000:00	-5000:00	-5 047.00	47.00	%1-	•		
LG SEIA income	,			,	•				
GAINS ON DISCOSAL OF FIE	3	Control of the Contro			1000	_			l)
003/3000/000 EMPLOYEE RELATED COSTS - OFFICIALS	88	- 1	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	740 G* 01 VO 01 US 01 VO	- Z 146 393	%00t	-2.495.588	- 2 630:350	43,772,389
003/3000/000 Basic salary		1 172 487.00	1 203 817.62	790 940.00	412877.62	L	1 324 089.47	1 395 590.31	1 470 952.18
003/3000/000 Travel allowance	92	148 800:00	170 132.00	113 421.00	56711.00	33%	170 131.20	179 318.28	189 001,47
003/3000/000 Housing Allowance	05	73 056.00	73 056.00	48 704.00	24 352.00	33%	91 320.00	96 251.28	101 448.85
003/3000/000 Overline payments	ន		-					,	1
003/3000/000 Leave pay	SS		•		•			•	
003/3000/000/Telephone	5	_	_						

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TOTAL OPERATING BUDGET									
		Approved budget! Adhistm	Adjustment budget:	Teanlo dafe (28) Tebruar/2018	AdjustmentBudgeta		Budge year 2012/14	Budgeivegr 2014/15	# 15 Per 2015 II P
	92				TANKS AND STREET OF STREET	to delicate of the second		CONTRACTO VALUE	
	S		•		-		1		,
	05	00:202 26	96 177.01	96 177.00	00:00	260	110 340,79	116 299.19	122 579.35
003/3000/001 Long-service awards	9		•		1		٠	,	
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003/3000/001 Performance bonusses	ક		28 800,00		28 800.00	100%	,		1
	3		1		•		•	•	
	3	17 728.00		8 762.00	9 439.72	25%	1 307.24	1 377.83	1 452.24
	8	5917.00		16 282.00	49 897.31	75%	13 240.89	13 955.90	14 709.52
003/3000/001 Pension contribution	8	211 048.00		137 516.00	71.171 67	37%	238 336.11	251 206.26	264 771.39
003/3000/001 Medical aid contribution	8	102 086.00	122	102 925.00	19 160.59	16%	159 537.60	168 152.63	177 232.87
003/3000/001 Bargaining Council contribution	8	200:00		190.00	170.00	47%	357.00	376.28	396.60
	જ	18 002:00	15 943.25		15 943.25	100%	17 028.01	17 947.52	18 916.69
003/3000/002 Reimbursive Sports			-		-			•	•
	02	15 000,00	15 000.00		15 000.00	100%	16 500:00	17 391.00	18 330.11
003/3800/000REPAIRS AND MAINTENANCE	90				•				
003/3800/000 PPE - Land and Buildings									-
003/3800/000 PPE - Infrastructure									
003/3800/000 PPE - Official Vehicles	છ						4		
003/3800/000 PPE - Machinery and equipment	50		,					,	•
303/3800/000 PPE - Office Equipment	9	5 000.00	5000.00	561.00	4 439.00	89%			
003/3800/000 PPE - Office Furniture	05				1			-	-
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	છ		•		ı		,		
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							2000	7000	0000
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Small Tools & Equipment	8							,	-
003/4400/000 Software expenses	8				(•
	33		-						,
	92	35 000:00	35 000.00	27 184.00	7816.00	22%	38 500.00	40.579.00	42 770 27
003/4400/000 Training and Courses	05		-		•		1	-	
Travel and subsistence : Officials	90	92 000:00	92 000:00	42 834.00	22 166.00	34%	71 500.00	75 361.00	79 430.49
003/4400/000 Vehicle - fuel and oil	90		-		ı			-	
	55		-		•		•	1	
100000000000000000000000000000000000000									

•								90	003/3900/000 CONTRACTED SERVICES	003/3900/00
T-	1		+	,				90	PPE - Computer equipment	
11 109.16	10 540.00	10 000.00	132%	13 160:00	-3 160.00	10 000.00	25 000.00	8 8	PPE - Office Equipment	02013811
	•			•				90	PPE - Machinery and equipment	
		•		, ,				3	201/300U/000 KETAIKS AND MAINTENANCE PPE - Land and Buildings	201000/102
251 067.02	718 151.28	226 000:00	300%	226 000.00		226 000.00	100 000:00	90	201/3700/000 DEPRECIATION	201/3700/00
66 724.41	63 305.89	60 062.52	3001	42 999.54		42 999.54	38 525.00	90	SDL contribution	
1 110.47	1 053.58	09'666	20%	512.00	518.00	1 030:00	250.00	8	Bargaining Council contribution	02013101
335 349.90	318 168.79	301 867.92	182	4 067.00	302 145.00	306 212.00	274 211.00	90	Medical aid contribution	02013103
705 350,32	669 212.82	634 926.78	46%	226 115.65	262 323.00	488 438.65	429 752.00	90	Pension contribution	02013105
- 66.093 61	- 20 176 65	78 283 07	18%	2777675	A0 448 00	43 396.72	16.273.00	3 2	Cloud insciding	0201317
•	1	-	107 1	or or or	0015400	- 02.700.07	00 300 86	3 8	Adjustments	7010100
104 481.65	99 128.70	94 050:00	100%	92 600:00		92 900:00		88	Performance bonusses	
7 976.09	7 567,45	7 179.74		•				90	Acting allowance	
٠	•		1	,		•		90	Long-service awards	
326 551.07	309 820.75	293 947.58	%0	•	181 679.00	181 679.00	304 935.00	90	Annual Bonus	02013011
•	•	r		•		•		8 8	Housing subsidy	
1	-	,		•		•		%	ĭelephone	
	-	•		-152 408.00	152 408.00	-		90	Leave pay	02013071
223 187.47	211 /52.82	200 904.00	%8x	0.001 %	124 804,00	ZW 704.W	217 100:00	8 6	Nousing Allowance Overline payments	10001020
489 744.65	464 653.37	440 847.60	35%	100 117.00	184 883.00	285 000:00	342 600.00	8	Travel allowance	02013041
5 508 350.87	5 226 139.34	4 958 386.47	53%	2 139 892.54	1 874 814,00	4 014 706.54	3 197 912.00	90	Basic salary	02013001
-11,645,868	11 534 569	11 038 256	-313% 	29 026 646	-38.286 081			L	201/3000/000 EMPLOYEE RELATED COSTS - OFFICIALS	201/3000/00
			3001		-	-1 100 000 00		90	GAINS ON DISPOSAL OF PPE	
									Interest earned - outstanding debtors	
(1.280.000.00)	(1 250 000.00)	(1 000 000 000)	75%	-223 920.00	00:080 9/-	-300 000:00	-1 300 000:00		Interest earned - external investments	02010801
			+						Interest EARNED	
		(1 391 328.61)						nds	- Accumulated cashbacked surplus funds	
				6 495.00	-6 495.00		-18 500:00	90	Sundry Income	12211020
(20,000)	(224 000,00)	(420 000.00)		•	•	•			OTHER INCOME	
(1 250 000.00)	(1 250 000.00)	(1 250 000.00)	20%	-627 494.00	-622 506.00	-1 250 000,00	-1 250 000,00		Hindance Management Grant	
(8 148 867.88)	(7 620 621.90)	(6 946 927.47)		30 759 000:00	-30 759 000:00	,	-30 759 000:00	90	RSC Levy	02311602
•	(479 947.28)	,	-3%	212 564.55	-6 822 000:00	-6 609 435.45	-22 166 000.00	90	Equitable share	1601160
			A A CONTRACTOR OF THE PERSON O					90	GOVERNMENT GRANTS AND SUBSIDIES	- Company
2000年1900年1900年1900年1900年1900年1900年1900年									OSETBUDGETØNDITREASURY (OFFICERE	OSEBUDG
•	•	•		1 391 822.00	-1 391 822,00	•	-4 142 470.67		SURPLUS/(DEFICIT)	
3 772 389	2.630(350	○分析 2.495.588	36%		. 3	- (18 A 21511440 V				
22 243.00	25,700,00	00000				•		50	LOSS ON DISPOSAL OF PPE	
55 545 80	52 700 00	2000000		1		•		50	003/4406/000 Community Survey	003/4406/00
33 327 48	2000) '	THE PERSON NAMED IN	S SAN TO THE PROPERTY OF THE PARTY OF THE PA	The first of the second of the	The state of the s	A CONTRACTOR OF THE PROPERTY O	50	003/4404/000 IDP Lekgotia	003/4404/00
B for the party of the	doet vegranism B	Budgeliyear/2018//4/B	8	AdjustmentBodgets Meanloidatelk	Cambadato (20	Adjusimentibudgeile 2012//te	Approved budgets			
				Balanceremainine					10JAROPERATING BUDGEL	VOTE
				61/2012/1/30 P. S. Charles C. S. Charles C.		Section of the sectio				
			The Control of the Control of the Control	一年 日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日本の日		Medical	THE RESERVE OF THE PERSON OF T			STATE OF STATE

									THE RESERVE AND ADDRESS OF THE PARTY OF THE
TOTAL OPERATING BINGGET									
SUMMARY SEE		Approvedibudgel 2012/188	Adjustiment broggets 2012/18	Vegribidale (23 (February 2016)	Balanceremaining: (AdjustmeniBudgeta) Peario date)	e e	ndaelyear/018/11	Sudget very CLARLS. B	Burgaryan 2015/17
Revenue enhancement and management strategy development					TO THE TANK				
Finance Systems Upgrade and Support							00:000 062		•
Asset register established and 003/3904/000 maintained							400000		
201/3701/000 GRANTS AND SUBSIDIES PAID	90						1		
Financial by-laws, policies and taniffs review							200		,
201/3704/000(Support to Local Municipalities						+	0000001	•	-
003/4400/000 GENERAL EXPENSES	8						1		
201/4411/000 Audit Fees	90	1 300 000:00	1 781 821.93	2 078 056.00	-296 234.07	-17%	2 000 000 00	2 108 000:00	2 221 832.00
Books and publications		2 000:00	2 000:00	•	2 000:00	180%			2000
Congresses and Conferences	%	•	•					•	
Bank charges	8	92 000:00	45 000.00	35 261.00	9 739.00	22%	45 000.00	47 430.00	49 991.22
201/4203/000 Insurance Premiums	3 2	400,000,00	250000:00	166 021.00	83 979.00	34%	1 000 000:00	1 054 000.00	1 110 916.00
Internet Charges	3 8	00000	00000			,		-	-
Membership feet : Societies	8 8	mime 7	7 200,00	00.07%	1 530.00	%19	2 500.00	2 635.00	2777.29
Printing and Stationery	8 8		İ	21 841 00	1018810		2 00000	2 108:00	2.221.83
Leave Contribution	90	100 000:00	30 000 00	,	30,000,00	300%			
Small Tools & Equipment	%				-				,
Software expenses	90								,
Sundry Expenses	90				•				,
Telephone	90	85 000:00	00:000 09	60 947.00	-947.00	-2%	00:000 09	63 240.00	60 951.35
Iraining and Courses	8				•		-	-	
Iravel and subsistence : Officials	8 3	90.000.00	90 000:00	47 272.00	42 728.00	47%	100 000:00	105 400.00	111 091.60
LOSS ON DISPOSAL OF PPE	90			7 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1.0 809 011	32%	- 11/038 256 F	11 534 569	11 645 868
SURPLUS/(DEFICIT)		-62 525 021.00	-1 100 000.00	-43 837 505.00	42 737 505.00		•	_	*
OZ = GORPORÁJE SERVICES O HR.					-				
GOVERNMENT GRANTS AND SUBSIDIES	40		•		,		<u> </u>		DE SE SE MANDE L'ANGE L
Equitable share	40		-12 356 530.33		-12 356 530,33	100%	(1 524 811.46)	(1 779 968,04)	1
Ubrary Development Grant		-204 000:00	-204 000:00	-87 774.00	-116 226.00	27%	,	•	•
Municipal Systems Improvement Grant			-200 000:00		-200 000:00	100%	(440 000:00)	•	-
RSC Levy							(12 387 932.58)	(12 404 934.31)	(14 669 303.42)
SOLI 701 (170); II 4-11	3 8	000000	000000	20 120 00		1		•	
Solicity III.Conse	>	000000	000000	00.1/2 87-	-21 /23.00	45%	(50,000,00)		
Training		0000000	00000001	00.100.04	77.30000	509	(00,000,00)	(nornon co)	•
- Accumulated cashbacked surplus funds	şp				20000		(4 150 000 001		'
GAINS ON DISPOSAL OF PROPERTY PLA	02				•				
		464'000	13 320 530	239,612	13 080 918	%86	18 612 744	-14.250 902	-14 669 303
EMPLOYEE RELATED COSTS - OFFICIALS	02		-	•					
Basic salary	6	4 982 307.00	5 734 892.84	2 968 475.00	2 766 417.84	48%	5 410 097.92	5 702 243.21	6010 164.34
Iravei allowance) i	300 600.00	429 000:00	340 931.00	88 069.00	21%	310 070.00	326 813.78	344 461.72
HOUSING Allowance	à	- T. M. D. L. R.							

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Continue C		(OTALOBERATING BIDGE									
December December	e e). A SVOLVVIIIS		82	ورووي)ء	. Vcqr/bcdqb(28 (Regrudgy2018)	Balencercamaining (Adjustmentlandge) (Yeardo'date)	<u> </u>	efive <u>ar 2019/n</u> d <u>Bu</u>	dget//egn/2014//15 Br	gelyear2015/To
145 PPU 145	T	Overtime payments			•		•			HIS SHALL THE CONTROL OF THE CONTROL	The second secon
Part Part	_	Leave pay	20		1	142 979.00	-142 979.00		24 623.14	25 952.79	27 354.24
Marchielle Backers Columbies Columbi	1	Leave Paid Out	à		•				-	•	•
December Or Assistation		Helephone Housing subside	36		•		•		t	•	'
Complete Complete		Hoosia gassiay	5 6				•		•		•
State Controller Controll	Т	Annual Bonus	6	453 635.00	227 723.00	289 340.00	-61 617.00	277%	349 757 38	348 117 27	- 387 005 1
Standard Comparison Compari	Т	Danger pay	07					2	00: /07 /10	2000	- 12.00
Secretary Composition Co		Shift	07		,					•	1
Compacibit Ø P		Long-service awards	-07		-				•	' '	
Complete O O O O O O O O O		Standby	20		•						
Shuffmente 0		Computer	40		,		-		,	•	•
Activation Color Activat		Study room	-07				1		t	-	-
Control Information O 75,800.00 F77,800.00 OFF 88770.00 F78,655.9 Reformations O 75,800.00 Ref 711.98 57,700.00 OFF 75,600.00 F78,655.9 S Group Interaction O 75,800.00 88,711.98 57,700.00 4772.89 55,700.00 4750.74 45,700.74 55,700.72 <td></td> <td>Acting allowance</td> <td>0,</td> <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>		Acting allowance	0,		•						
Adjathmente Donuses O 77 60000 77 77 60000 77 60000		Acting allowance								•	1
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Control buttonnee 0		Adjustments	20		•						1
Intercnitibution 07 340,550 541,382,3 464,440 49,562,1 17% 81,10248 51,10248 97,0224,3 97,00	\Box	Group Insurance	07	75 332.00	86 711.58	37 938.00	48 773.58	26%	4 039.04	4 257.14	4 487.03
Precident Contribution OF 77 24 350 9 10 183.71 47 185.00 48 84.97 1 48 85.57.53 88 28 557.55 88 28 557.55 87 17 22.00 77 24 30 77 24 450 9 10 183.00 18 550 18 550 18 557.50 </td <td></td> <td>Ulf-contribution</td> <td>6</td> <td>34 025.00</td> <td>57 348.93</td> <td>66 944.00</td> <td>-9 595.07</td> <td>-17%</td> <td>24 100.98</td> <td>57 022.43</td> <td>60 101-64</td>		Ulf-contribution	6	34 025.00	57 348.93	66 944.00	-9 595.07	-17%	24 100.98	57 022.43	60 101-64
Macherical and contribution 0	Т	Pension contribution	0)	774 703.00	910 168.71	471 519.00	438 649.71	48%	828 557.63	873 299.74	920 457.92
Sequenciary control con	T	Medical aid contribution	70	569 465.00	618 465.00	533 663.00	84 802:00	14%	410 956.00	433 147.62	456 537.60
State Companion	Т	Bargaining Council contribution	ò	1 150.00	00:086	1 053.00	327.00	24%	1 570.80	1 655.62	1 745.03
REPAIRS AND ANAITENANCE 07 720 00000 151 00000 167 360 0000 167 560 000		SDL contribution	40	77 214.00	72 646.27		72 646.27	100%	65 732.41	69 281.96	73 023.19
Pref. Linda Mullistantic and Mulli		DEFRECIATION	00	/80 000 CB/	280 000:00		280 000:00	3001	100 000:00	105 400.00	111 091.40
PPE - Community		DE TOTAL OF THE TO	6	0000000	. 00 000 131	00 000 571					•
PPE - Community 07 90	7	PPE - Infracture collaings	60	W.W. 162	ON OWN ICE	14/ 378.00	3 602.00	%	366 6/6.25	138 100.00	166 637.40
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PPE - Macchinery and equipment 07 350 000.00 230 000.00 60 336.00 189 644.00 76% 237 756.00 180 66.95 PPE - Office Equipment 07 350 000.00 250 000.00 250 000.00 250 000.00 250 77.12 PPE - Computer equipment 07 250 000.00 250 000.00 21 203.00 268 737.12 268 737.12 PPE - Computer equipment 07 250 000.00 250 000.00 250 000.00 268 737.00 268 737.00 PPE - Computer equipment 07 320 000.00 250 000.00 260 000.00 260 000.00 260 000.00 260 000.00 CONITA CITE SERVICES 07 320 000.00 241 795.00 267 350 000.00 360 000.00 Services Agreement Grant 07 16 000.00 240 000.00 261 750.00 267 000.00 360 000.00 360 000.00 Benylish States Improvement Grant 07 16 000.00 260 000.00 261 749.00 262 749.00 100 000.00 10 000.00 10 000.00 10 000.00 10 000.00 10 000.00 10 000.00 10 000.00 </td <td></td> <td>PPE - Heritage</td> <td>/0</td> <td></td> <td></td> <td></td> <td> </td> <td></td> <td></td> <td>•</td> <td></td>		PPE - Heritage	/0							•	
PPEL - Cffices Equipment 07 350 00000 250 00000 60 356.00 189 644.00 76% 237 756.00 180 645.95 PPEL - Cffices Equipment 07 360 0000 250 0000 21 203.00 28 737.12		PPE - Machinery and equipment	02				1				
PPE - Coffice Funnifue 07 PPE - Coffice Funnifue - <td></td> <td>PPE - Office Equipment</td> <td>07</td> <td>350 000.00</td> <td>250 000.00</td> <td>00356.00</td> <td>189 644.00</td> <td>76%</td> <td>237 756.00</td> <td>180 664.95</td> <td>229 980.45</td>		PPE - Office Equipment	07	350 000.00	250 000.00	00356.00	189 644.00	76%	237 756.00	180 664.95	229 980.45
PPE - Computer equipment 07 PPE - Computer equipment 07 PPE - Computer equipment 07 250 000.00 250 000.00 250 300.00 263 300.00 263 377.12 PPE - Computer equipment 07 250 000.00 250 000.00 251 203.00 278 377.00 278 377.00 263 000.00 263 377.12 Interest on External Loan 07 320 000.00 320 000.00 241 799.00 78 201.00 24% 250 000.00 263 500.00 Forwison of Security Services 07 320 000.00 420 400.00 78 201.00 24% 350 000.00 368 900.00 Services Agreement 680 000.00 680 000.00 4178 680 000.00 500 000.00 Services Agreement Grant 07 204 000.00 204 000.00 1078 178 680 000.00 500 000.00 Advertising 07 16 000.00 10 000.00 10 000.00 10 540.00 10 540.00 Beachtelity 07 16 000.00 282 749.00 10 99% 400 000.00 10 540.00 Congresses and Conferences 07		PPE - Office Furniture	-00								•
PPE - Vehicles PPE - Vehicles 368 000.00 208 737.12 INTERST PAID LIGHT TREAST PAID LIGHT AMILY PAID		PPE - Computer equipment	20							1	1
Interest Fall And Reconstruction 250 000.00 21 203.00 218 797.00 72% 250 000.00 263 500.00 Interest Fall of Townstand Exercises of Townstand Exercises <td>Ť</td> <td>PPE - Vehicles</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>368 000:00</td> <td>208 737.12</td> <td>151 084.58</td>	Ť	PPE - Vehicles							368 000:00	208 737.12	151 084.58
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431/4410/000 Food quality/safety control services							24 000:00	25 29 6.00	26 661.98
431/4412/000 Waste Management Systems									
431/4422/000 Disposal of the dead management							3 000:00	3 162.00	3 332.75
431/4424/000/Chemical Safety							10 000:00	10 540.00	11 109.16
431/4426/000 Disaster management services							£	r	1
Promotion of the interests and rights of targeted groups – women, 431/428/000 children, youth, disabled, elderly									
431/4465/000 Fuel and Oil	8	00:000:001	100 000.00	44 529.00	55 471.00	55%			' '
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06011721 Sundy Income	8	-16 000.00	-16 000.00	-6 744.00	-9 256.00	888			
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601/3001/000 Basic salary	8	3 482 996.00	3 484 812.54	1 989 621.00	1 495 191.54	43%	3 375 584.68	3 557 866.25	3 749 991.03
601/3001/000 Travel allowance	8	998 400:00	270 000:00	246 877.00	323 123.00		323 988.00	341 483.35	359 923.45
601/3001/000 Housing Allowance	02	237 432.00	255 696.00	167 420.00	88 276.00	35%	182 640.00	192 502.56	202 897.70
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601/3001/000 Pension contribution	%	508 643.00	5	326 360.00	217 756.76	40%	470 445.24	495 849.29	522 625.15
601/3001/000 Medical aid contribution	8	282 700.00		302 292.00	-19 592:00	-7%	228 088.80	240 405.60	253 387.50
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601/3800/000 REPAIRS AND MAINTENANCE	90		•		•		•		
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601/3800/000 PPE - Office Equipment	8	190 500.00	140 500:00	167.00	140 333.00	2001	•	•	•
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Infrastructure Skills Development Grant			-2 000 000:00		-2 000 000:00	100%	(2 000 000:00)	(3 000 000:00)	(3 180 000.00)
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501/3000/000 EMPLOYEE RELATED COSTS - OFFICIALS 0	90	-		ŧ					107.000 0
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501/3001/000 Overtime payments 0	90		-				1		•
0	90		-		1	_	17 808.48	18 770.14	19 783.73
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501/44/0/000 Contractor and Conferences	ļ				•			1	
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TOTALOPERATING BUDGETS SUMMARY	501/4400/000/Rental equipment	501/4400/0005mall Tools & Equipment	301/440U/0003ortware expenses	501/4400/000 Sundry Expenses	Telephone	501/4400/000 Training and Courses	501/4400/000 Travel and subsistence : Officials	Fuel and Oil	501/4400/000 Protective Clothing	LOSS ON DISPOSAL OF PPE		SURPLUS/(DEFICIT)	(2) SHOUSING	ANTS AND SUBSIDIES	Equitable share	COGHSTA: Municipal Accreditation Programme	COGHSTA: Housing Project Subsidy	COGHSTA: Housing Project Subsidy - Fees	OTHER INCOME	Sundry Income	GAINS ON DISPOSAL OF PPE		527/3000/000 EMPLOYEE RELATED COSTS - OFFICIALS	Basic salary	527/3000/000 Travel altowance	527/3000/000 Housing Allowance	odve poyments	aleohone	527/3000/000 Housing subsidy	Inpaid leave	Annual Bonus	527/3000/000 Long-service awards	527/3000/000 Acting allowance	527/3000/000 Performance bonusses	4djustments	527/3000/000 Group Insurance	527/3000/000 UIF contribution	Pension contribution	527/3000/000Medical aid contribution	22/ 3000 (200 Eq. Con Indian Contribution	SZ//SWW/WW SLL CONTIDUION	527/3300/000 REPAIR AND MAINTENANCE	527/3800/000 PPE - Land and Buildings	527/3800/000 PPE - Machinery and equipment	527/3800/000 PPE - Office Foundant	527/3800/000 PPE - Office Birniture
VOIE	501/4400/000	501/4400/000	301/4400/000	501/4400/000	501/4400/000Tetephone	501/4400/000	501/4400/000	501/4400/000 Fuet and Oil	501/4400/000				IZ HOUSIN							05271721			527/3000/000	527/3000/000 Basic salary	527/3000/000	527/3000/000	527/3000/000 leave now	527/3000/000 Telenhone	527/3000/000	527/3000/000 Unpaid leave	527/3000/000 Annual Bonus	527/3000/000	527/3000/000	527/3000/000	527/3000/000 Adjustments	527/3000/000	527/3000/000	527/3000/000	527/3000/000	000/000/175	32//300/000	527/3800/000 BEPRECIATION 527/3800/000 REPAIRS AND M	527/3800/000	527/3800/000	527/3800/000	י מסטין טטפטי בטיז

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1			1	t				%	527/4400/000\Sundry Expenses
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								%	527/4400/000 Internet Charges
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0,000,00	200	RAMONOM							Military Veteran
07,000,07	90 644 00	00'000 98				•		i (16 days	527/4312/000 Special Programmes (targeted groups) (16 days
95 538 78	90 644 DO	96 000.00							527/4310/000/Mandeta Day House/s constructed
	1		100%	192 000.00		192 000:00		90	527/4300/000 GRANTS AND SUBSIDIES PAID
•		1 000 000 00							527/4308/000 Compilation of Housing Register
	-	W WW WY							and updated
									accreditation business plan reviewed
				•				8	52//4100/000 CONTRACTED SERVICES
The state of the s	e de la composición della comp		100%	8 000:00	•	8 000:00	8 000:00	8	527/3800/000 PPE - Vehicles
Budgetiyear 2015/16	Budgetyear 2014/15	Budge year 2013/14 Bud	100 V	*** Learlo date)	February 2013	2012/	54% VX 2012/13 F. S.	经济发	
				Balance remaining (Adjustment Budgetz	्र १८ व्यापक विद्यांज्ञ (१८३)	Adlusimeni budgeti	Approvedibudget		SUMMARY STATE
									TOTAL OPERATING BUDGETS
					#Budgef/2012//13 ## \$44 884				ALCOHOLOGICAL CONTRACTOR MACROSTAL CONTRACTOR CONTRACTO
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				Emder (7)				Buggerrear 2012/13	#BUQQEFFT@QT# ##1/2013//14:	#BUGGEL FEGT: #4-22014/15
TOTALCARITATEDE	ToTALCARITALBUDGETSUMMARY.		Approved Budger	Adjusted Indgel	Cento date (28 debigary 2019)	Balgnoe Jemalning (Approved Budgell : Yearto dale)	S Remain Ngs	Original Dodget	Oliginal Ndgel	Original Budgelt
SUMMARY OF CAPITAL EXPENDITURE PER TYPE	NDITURE PER TYPE									
Infrastructure			,				B			
Community				3 386 172.96		1	80		, ,	
Investment properties					•		%0	-	•	4
Other assets			1 000 000,00	1 020 000.00	123 709.58	872 115.42	87%	2 617 000 00	904 121 25	1 448 450 64
Agricultural assets			1	1				-	-	
Infoncibles			-	-		•	%	-	-	•
Specialised vehicles				200 000:00			88	490 000.00	330 000.00	363 000.00
TOTAL PROJECT COSTS			1 000 000.00	4 906 172.96	123 709.58	872 115.42	87%	3 107 000	1.234.121	1 831 453
Funded as follows:										
National Government								1		
Municipal infrastructure grant			,	,						
	Balance unspent at the beginning of the year							•		
	Current year allocation									
	Next allocation			-						
Finance Management Grant										
	Balance unspent at the beginning of the year									
	Current year allocation									
	Next allocation									
Municipal Systems Improvement Grant	ıt Grant									
	Balance unspent at the beginning of the year									
	Current year allocation							,		
	Next allocation		-							
Total from National government										
								•		
riovincial covernment										

COGHSTA	Balance unspent at the beginning of the year								
	Current year allocation						,		
	Next allocation								
Total from Provincial Government	nt	建筑的	孫改成為國	語の主張を表示	語を含まる数			The second secon	
								2	1. 7.
Other Grants and Subsidies									
Total from Other Grants and Subsidies	sidies		ないないないと		高级的数据的			TO THE STATE OF TH	意味がは、金銭
							200		8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Total government grants and subsidies	bsidies		なないない。			気を基金			· 公司 · · · · · · · · · · · · · · · · · ·
									· · · · · · · · · · · · · · · · · · ·
Accumulated surplus (own funds)	(s								
Operating income - Equitable Share allocation	nare allocation					,			
Capital Replacement Reserve		1 000 000:00		127 884.58	872 115 42	87%	3 107 000 00	1 237 191 95	1 001 450 04
					1	5	20000	27.121 127	1 031 432.74
Total from Accumulated surplus (own funds)	(own funds)	1.000.000:00	() 在 () () () () () () () () () () () () ()	127 884.58	872 115.42	87%	3 107 000 00	1 234 121 25	7 831 452 94
External loans									
Total from External loans					で あきいいか				
TOTAL FUNDING		1 000 000 00		127 884.58	872 115.42	87%	3 107 000.00	1 234 121.25	1 831 452.94
The state of the s									
SUMMARY OF CAPITAL EXPENDITURE PER VOIE / DEPARTMENT	URE PER VOTE / DEPARTMENT							-	
Office of the Mayor and Speaker	Je	550 000.00	710 000.00	-	710 000,00	100%	•	•	,
Community Development		85 000.00	30 000.00	4 175.00	25 825.00	%56	•	•	
Office of the Municipal Manager),	50 000.00	100 000.00		50 000.00	100%		1	
Budget and Treasury Office	1975 m	50 000.00	520 000.00	1	20 000:00	100%		-	P
Corporate Services		235 000.00	150 000.00	123 709.58	111 290.42	47%	2 707 000.00	904 121.25	1 468 452 94
Risk Management								,	-
Internal Audit		30 000.00	10 000.00		10 000.00	100%			
IDP/PMS							1	330 000 00	343 000 00 1
Infrastructure		•	,				400 000.00		1
Housing Services	a sept.		3 386 172.96	•	-		,	,	
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Municipal Vote/Capital project	Program/Proloci description		Source of				-				
		Project Estimate	Funding	Original Budget	Adjusted Budget	Year to date (28 February 2013)	₽₹	% Remaining	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
K Inousana							Year to date)		Original Budget	Original Budget	Original Budget
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Parks & gardens Sportsfields & stadia Swimming pools Community halls Libraries Recreational facilities Fire, safety & emergency Security and policing Buses Clinics Museums & Art Galleries Cemeteries Social rental housing Other Buildings											
Other Investment properties Housing development Other											,

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municipal Yore/Capilal project	Program/Project description	Project Estimate	Source of Funding	Original Budget	Adjusted Budget	Year to date (28		К	Budget Year 2013/14	12013/14 Budget Year +1 Budget Year 2013/14 2014/15	Budget Year +2
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							は送れる経済が				
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Skill Gevelopment A.	7 267.30	5 828.32 5 828.32	5 453.10	5 467.37	3 783.03	4 574.56	19 278.06	2 620.92	2 882.16	2 479.99	2 832.40	154.96	157.06	154.96	154.96	154.96	154.96	154.96	154.96	154.96	154.96	12 520,01	44 893.68
Total) R	768 748.04 768 748.04	603 797.39	566 275.36	567 702.04	386 189.84	465 342.78	1 985 510.01	275 169.39	301 293.62	261 076.58	296 318.08	15 495.84	15 495,64	15 495.84	15 495.84	15 495.84	15 495.84	15 495.84	15 495.84	15 495.84	15 495.84	1 304 311.90	4 517 657.91
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todi Basic Allowance R	491 521.46 491 521.46	393 546.61 393 546.61	353 096,90	368 949.37	260 838.16	271 242.15	1 254 126.57	147 577.62	169 716.80	169 716.80	189 394.61	15 495.84	15,495,04	15 495,84	15 495,84	15 495.84	15 495.84	15 495.84	15 495.84	15 495.84	15 495.84	846 860.06	2 986 054.70
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Ecval :	Executive Mayor	Speaker	Mayoral Committee Member	Member Mayoral Committee	Member Mayoral Committee	Member		Directly Elected Member	Directly Elected Member	Directly Elected Member	Directly Elected Member												
	OFFICE OF THE MAYOR Mayor SPEAKER	Councillor MAYORAL COMMITTEE	Councillor	Councillor	Councillor	Councillor	PART-TIME MEMBERS	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor	Councillor		

1. Cox PROJECT Municipal Health Services 1. Cox PROJECT Municipal Health Services 1. Cox PROJECT Municipal Health Services 1. Cox PROJECT Municipal Health Services 1. Cox PROJECT Municipal Health Services 1. Cox Project 1. Cox Pro		APRENDIXÍE : COMMUNITÁ DEVELORMENTS ERVIGESTE	ROGRAMMES			
emented and maintained oot involves the community developed or involves the community developed section 78 assessment of MHS 2008 10 231 137,00 Iff Services Strategy Developed 3 520,00 Iff Services Strategy Developed 3 520,00 Iff sond penalties developed analyzed analyzed analyzed analyzed analyzed analyzed 2 54 100,000 1 5 810,000 1 487 596,59 1 487 596,59 1 1487 596,59 1 1 487 596,59 1 1 5 220,00 1 2 220,00 1 2 220,00 2 2 8 880,00 2 2 8 880,00 1 3 8 880,00 1	5	PROGRAMME/IROJEGI	. Totalihejsséed මන්න	Ducechypen Dicklyk	indecilyaar jolykti	Judgelysegr 015/16
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rot involves the community developed are several from treatment flost be Section 78 assessment of MHS 2008 10 231 137 00		HIV/Aids Workplace Policy Implemented and maintained	•	•	٠	•
In Services Strategy Developed 3 \$20.00		District HIV/Aids and TB Policy that involves the community developed Research and integration and the community developed	2 307 800.00	1	1	•
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Ith Services Strategy Developed 3 520.00		Continued implementation of the Section 78 assessment of MHS 2008	10 231 137.00	•	•	ı
12.542.457.00		Comprehensive Municipal Health Services Strategy Developed	1	٠	,	
Itigs and penalities developed		One set of Municipal Health By-laws promulgated	3 520.00	•	1	,
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oth JMLM and GSLM implemented 837 180.00 - - eviewed 500 000.00 - - sed 200 000.00 - - strict chlorinated 1487 994.99 - - read control services 119 400.00 24 000.00 15 810.00 coulty implemented 119 400.00 24 000.00 25 296.00 ously implemented 12 520.00 - - nmes continuously provided 12 520.00 - - camme implemented and maintained 28 880.00 - - ng programme implemented and maintained 28 880.00 - - ng programme implemented and maintained 28 880.00 - -		Water audit samples taken and analysed	261 000.00	15 000.00	15 810.00	16 663.74
eviewed 500 000.00		Water sampling programs for both JMLM and GSLM implemented	837 180.00	,	1	,
1487 996,99		Groundwater protocol of 2005 reviewed	500 000.00	,		
1487 994,99		Awareness programmes provided	200 000.00	,	,	
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nmes confinuously provided 12 520.00		Milk sampling programs conlinuously implemented	105 120.00		1	1
28 880.00 - 24 000.00; 25 29 6.00. 28 880.00		Food quality awareness programmes continuously provided	12 520.00	,		
ramme implemented and maintained ng programme implemented and maintained			237.040.00	24 000:00:	25 296.00	(A)
	CDS PR	OJECT Waste Management Systems Frequent inspections performed	28 880.00	1		1
		Water pollution monitoring programme implemented and maintained	28 880.00		1	1
		Environmental pollution monitoring programme implemented and maintained	28 880.00	•		1

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VOTE × IDP.Ref. Leakage/seepage control monitoring programme implemented and maintained	4.5. Awarenese programmes and a second secon		4.6. Information system on waste flows developed and maintained	4.7. Integrated Waste Management Programme/Plan of 2004 reviewed	4.8. JMLM supported to establish waste landfill sites	4.9. LM's assisted to institute recycling measures and to protect scarce resources	5. CD\$ PROJECT To provide Health Surveillance Services	5.1. Frequent inspections of premises performed	5.2. Awareness programmes provided	6. CDS PROJECT to surveil and prevent communicable disease outbreaks	6.1. Communicable diseases monitored	6.2. Communicable disease outbreaks investigated	6.3. Communicable disease awareness programmes provided	7. CDS PROJECT To do vector control	7.1. Frequent vector control inspections performed	7.2. Vector control awareness programmes provided	7.3. All vector control personnel trained	arovi sco	8.3. Personnel continually trained 8.4. Air quality management function taken charge of 8.5. Air quality in the District monitored	

Volalinojesteta Dostoslyseon Budgetryeon Bosgshyeon Gests	Single Control of the	7,030 000.00		3 000 000 000 000 000 000 000 000 000 0	3 000.00 3 162.00 3 332.75	, ,	3 000 000 000 3 3 3 2 7 5			- 10 000.00 10 540.00 11 109.16	10.000.00		
VOLES (IDDIRE).	Taiff and penally structure developed Asbestos related cases monitored Asbestos victims supported Asbestos polluted areas identified	CDS PROJECT To manage disposal of the dead	All funeral parlaurs and places providing similar services are meeting environmental health standards	Cemeteries are properly maintained and proper graveyard registers are maintained	Parper baird policy reviewed	Funeral parlour and headstone service provider levy system established	CDS PROJECT Chemical Salety	Chemical storage places and outlets regularly inspected	Awareness of the risks associated with chemicals and handling as well as storage standards raised	Poisoning and pollution incidents investigated and remedial, as well as preventative actions instituted		CDS PROJECT To provide disaster management services Mechanisms for stakeholder participation, technical advice and planning through the District Disaster Management Advisory Forum established and maintained and NDMC guidelines disseminated.	Disaster Risk Assessment reviewed for each municipality Risk Reduction Plans (Contingency Plans) reviewed
Vote idderen	8.6. 8.7. 8.8. 9.9.	% CD	9.1.	9 9 2. 6.	9.4.	9.5.	10. CD\$	10.1.	10.2.	10.3.		11. CDS	11.2.

Sector Plans 500 000.00 Integrated Transport Plan 500 000.00 Integrated Environmental 500 000.00 Management Plan 500 000.00 Integrated waste management plan 500 000.00 Integrated Infrastructure Plan 500 000.00 Integrated Housing Sector 1 Plans 8 Review Spatial Development 500 000.00 Framework 500 000.00	tegrated Transport Plan 500 000.00 tegrated Environmental 500 000.00 tegrated Environmental 500 000.00 tegrated waste management 500 000.00 tegrated infrastructure Plan 500 000.00 tegrated infrastructure Plan 500 000.00 tegrated Housing Sector answewsk 500 000.00 tegrated Housing Sector 500 000.00 tegrated Housing Sector 500 000.00 tegrated Housing Sector 500 000.00				NAME OF THE PARTY	JI STEWN STEELY OF	ir toldatel				
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or	or	(Bulk water, electricity,	500 000.00	•	,	ı					
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PROGRAMMEPROJECT	Review DGDS Review LED Strategy to align with Ecc Review Tourism Strategy Develop SMME Strategy District LED Coordinating committee	LED PROJECT Functional LED Forum/Sectoral Comr	LED PROJECT Effective coordination of Mining/SLP's Feasibility Study: Regional Developm	LED PROJECT Functional CRDP Coordinating Struct LED Capacity at	LED PROJECT: SMME DEVELOPMEN' SMME Development and Empowerms District wide SMME database LED Support to Local Municipalities SMME Awareness Campaigns, Procu	LED PROJECT Tourism Association Develop and maintain electronic mark 6.3
VOTE VOTE A		2. LEI 2.1.	з. 3.1. 3.2.	4. LE 4.1. 4.2	5.1. 5.1. 0601/4104/0000 5.2. 5.3. 5.4 5.5	6. 6.1. 0601/4105/0000 6.2.

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7. LED PROJECT		,		,	t	,	•		
7.1. Land for Economic Development	500 000.00	•	•		1	•	•	•	
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Ministral annual budgets SITAL PAREE

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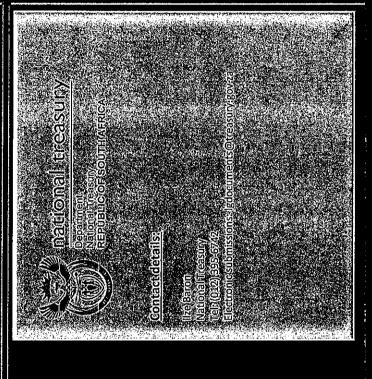
Version 2.5

Clickfor Instructions!

Accountability

Transparency

Information & service delivery



			02		2013/14			Votes	ance	Click to view	Click to view	Click to view	<u>Click to view</u>	Click to view	
		e	EX: 053 712 2502	etsewe.gov.za	Budget Year: 201			Name Votes & Sub	Sproyide essential assistance at a second assistance	MFMA Budget Circulars	MBRR Budget Formats Guide	Dummy Budget Guide	Funding Compliance Guide	MFMA Return Forms	
Preparation Instructions	DC45 John Taolo Gaetsewe	Galaletsang Moroane	053 712 8760	moroaneg@taologaetsewe.gov.za	2013	Yes	Consolidated Information			MFMA Bu	WBRR Bug	<u>Dummy B</u>	Funding C	<u>MFMA Re</u>	
Preparation Instructions	Municipality Name:	CFO Name:	Tel:	E-Mail:	Budget for MTREF starting:	Does this municipality have Entities?	If YES: Identify type of report:		Printing Instructions	Showing / Hiding Columns	Hide Pre-audit columns on all sheets	Hide Reference columns on all sheets	Showing / Clearing Highlights	Clear Highlights on all sheets	

Select: Org. Structure 1.1 - Office of the WM 1.2 - IDPPWS Unit 1.3 - Internal Audit Unit 1.4 - IMSIG 1.5 - Risk Wanagement Unit 1.6 - Equitable Share	2.1 - Office of the Mayor and Speaker	3.1 - Budget and Treasury Office 3.2 - Finance Mangement Grant 3.3 - Levy Repaicement Grant	4.1 - Corporate Services 4.2 - Library Developmnent Programme
Vote 1 Office of the Municipal Manager 1.1 Office of the MM 1.2 IDPRINS Unit 1.3 Internal Audit Unit 1.4 MSIG 1.5 Risk Management Unit 1.6 Equitable Share 1.7	Office of the Executive Mayor Office of the Mayor and Speaker	2.7 2.8 2.9 2.7 2.70 Vote 3 Budget and Treasury Office 3.1 Finance Mangement Grant 3.3 Levy. Repalcement Grant 3.4 3.5 3.6	3.10 Vote 4 HR and Corporate Services 4.1 Corporate Services 4.2 Library Developmment Programme 4.5 4.5 4.6 4.6 4.7 4.7 4.8 4.9 4.10
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5.1 - Environmental Health 5.2 - Community Health 5.2 - Community Health 5.3 - Disaster Minagement 5.3 - Disaster Minagement 5.4 - Near System 5.5 - Fire Grant 5.6 - Equitable Share 6.2 - Workshop 6.3 - Roads 6.4 - Mainroad Maintenance 7.1 - LED 7.1 - LED 7.2 - EPWP Integrated Grant	-qn
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DC45 John Taolo Gaet	sewe - Contact Information		
A. GENERAL INFORMATION		1	
Municipality	DC45 John Taolo Gaetsewe	=	
Grade		1 Grade in terms of the Re	emuneration of Public Office Bearers Act.
Province	NC NORTHERN CAPE		
Web Address	www.taologaetsewe.gov.za		
e-mail Address			
B. CONTACT INFORMA Postal address:	TION	4	
P.O. Box	1480-5-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-	-	
City / Town	Kuruman		
Postal Code	8460	1	
Street address	Market (Application of the Control o		
Building	MY STATE OF THE PROPERTY OF THE		
Street No. & Name	4 Federale Mynbou Str.	4	
City / Town Postal Code	Kuruman 8460	+	
	HARMADA DER HERRESTANDE EN ENDERFASACIONE	·	
General Contacts]	
Telephone number Fax number	053 712 8700 053 712 2502		
C. POLITICAL LEADERS	SHIP		
Speaker:		Secretary/PA to the	Speaker;
Name	SB Gaobusiwe	Name	P Boorman (1992) 4 A Section (1992)
Telephone number	053 712 8700	Telephone number	053.712.8700 0795046768
Cell number	082 777 1148	Cell number	0795046768
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address	gaobustwes@taologaetsewe.gov.za	E-mail address	boormanp@taologaetsewe.gov.za
Mayor/Executive May		Secretary/PA to the I	Mayor/Executive Mayor:
Name	S Mosikatše	Name	
Telephone number	053.712.8700	Telephone number	Nkéte Morakeng (1988) 1988 1988 1988 1988 1988 1988 1988
Cell number	082 777: 1145	Cell number	072 185 2667
Fax number	053,712:2502	Fax number	053 712 2502
E-mail address	mosikatses@taologaetsewe.gov.za	E-mail address	morakengn@taologaetsewe.gov.za
Deputy Mayor/Execut			Deputy Mayor/Executive Mayor:
Name		Name	
Telephone number Cell number	· · · · · · · · · · · · · · · · · · ·	Telephone number Cell number	ENGLISHED AND THE STATE OF THE
Fax number		Fax number	
E-mail address		E-mail address	
D. MANAGEMENT LEAD	ERSHIP		
Municipal Manager:		Secretary/PA to the	Municipal Manager:
Name	Patience Bokgwathile	Name	Dorina Van Niekerk
Telephone number	053 712 8733	Telephone number	053 712 8731
Cell number	一定基础 经基础证券 化开油管 经未完全 化多二烷基	Cell number	
Fax number E-mail address	053 712 2502 bokgwathilem@taologaetsewe.gov.za	Fax number E-mail address	053 712 2502 vanniekerkd@taologaetsewa.gov.za
Chief Financial Office Name	The second secon	Secretary/PA to the C Name	Chief Financial Officer
Telephone number	053 712 8760	Telephone number	的就上海原业化局之份。在10、25年中最初的2000年
Cell number	· 1995年8日,2012年1月2日(1995年1日)	Cell number	Professional Control Control Control
Fax number	053 712 2502	Fax number	
E-mail address		E-mail address	
Official responsible fo	r submitting financial information		
Varne	Galaletsang Moroane		
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Cell number	the distribute and a second of the property of the control of the first of the second		l l
Cell number Fax number E-mail address	053 712 2502 moroaneg@taologaetsewe.gov.za		

Description	2009/10	2010/11	2011/12		Current Ye	ar 2012/13		2013/14 Mediur	n Term Revenue Framework	& Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Financial Performance										
Property rates	22	866	-	-	-	-	-	-	_	-
Service charges	5 545	7 654	-	-	-	-	-	-	-	-
Investment revenue	1 814	1 814	1 840	1 300	300	241	-	1 000	1 250	1 280
Transfers recognised - operational	49 915		108 076	60 961	64 204	50 924	_	67 214	69 031	72 954
Other own revenue	40 617	128 881	9 556	5 848	5 868	1 100		11 388	4 460	4 618
Total Revenue (excluding capital transfers and contributions)	97 913	139 215	119 472	68 109	70 372	52 265	-	79 603	74,741	78 851
Employee costs	34 029	35 836	45 380	43 013	43 455	28 487		48 973	51 618	54 405
Remuneration of councillors	2 878	2 878	3 286	3 900	4 247	2 111	-	4 563	4 809	5 069
Depreciation & asset impairment	4 040	3 786	2 500	1 847	1 006	1 006	_	827	1 352	919
Finance charges	1 634	1 632	378	250	250	150	-	250	264	278
Materials and bulk purchases	4 776	5 230	6 500	-	-	-	-	982	558	559
Transfers and grants	80	- [67	786	544	144	46	2 278	624	658
Other expenditure	55 310	115 526	86 616	14 434	11 070	185		21 729	15 517	16 965
Total Expenditure	102 746	164 888	144 727	64 230	60 572	32 082	46	79 603	74 741	78 852
Surplus/(Deficit)	(4 832)	(25 673)	(25 255)	3 880	9 800	20 184	(46)	(0)	(0)	(0)
Transfers recognised - capital	-	-	- [-	- {	-]	-	-	_	-
Contributions recognised - capital & contributed assets		-	3 019	-	-	-		3 107	1 234	1 831
Surplus/(Deficit) after capital transfers & contributions	(4 832)	(25 673)	(22 236)	3 880	9 800	20 184	(46)	3 107	1 234	1 831
Share of surplus/ (deficit) of associate	-	_	-	_	-	-	_	_	-	-
Surplus/(Deficit) for the year	(4 832)	(25 673)	(22 236)	3 880	9 800	20 184	(46)	3 107	1 234	1 831
							, ,			
Capital expenditure & funds sources		1	4.005	4 000	4 000	007		0.407	4 004	
Capital expenditure	-	-	4 605	1 000	4 906	927	-	3 107	1 234	1 831
Transfers recognised - capital	-	-	3 155	-	3 886	-	-	-	-	-
Public contributions & donations	-	-	-	-	- 1	-	•	-	_	_
Borrowing	-	-	4.450	-	4 000	- 007	-	2 407	4 004	-
Internally generated funds	-	-	1 450 4 605	1 000	1 020	927 927	-	3 107] 3 107	1 234	1 831
Total sources of capital funds	-	-	4 003	1 000	4 906	921		3 107	1 234	1 831
Financial position									-	_
Total current assets	21 551	37 023	9 844	12 505	12 505	-	-	37 500	37 180	37 161
Total non current assets	88 879	110 461	81 876	75 000	75 000	75 000	_	121 600	123 700	142 000
Total current liabilities	19 980	29 451	3 513	2 161	2 161	2 161	-	12 007	3 822	2 540
Total non current liabilities	17 134	17 997	17 943	14 100	14 100	14 100	-	19 500	20 400	42 000
Community wealth/Equity	73 316	-	-	-	-	-	-	12 207	11 100	11 000
Cash flows			•							
Net cash from (used) operating	(7 582)	- 1	987	352	3 478	-	_	2 935	2 399	4 988
Net cash from (used) investing	(2 135)	-	520	(700)	(700)	-	_	1 000	_	_
Net cash from (used) financing	712	-	(380)	(220)	(220)	_		250	150	158
Cash/cash equivalents at the year end	(21 058)	(21 058)	(19 931)	21 617	24 743	-	22 185	32 305	34 854	40 000
Cash backing/surplus reconciliation			<u></u>							
Cash and investments available	4 144	26 279	7 244	12 505	12 505	_	_	36 000	36 180	36 361
Application of cash and investments	(41 202)	25 244	(4 868)	10 100	2 000	2 000	_	20 041	12 655	12 661
Balance - surplus (shortfall)	45 346	1 035	12 112	2 405	10 505	(2 000)	_	15 959	23 525	23 700
	10010		12 (12	2 100	.0000	(2 000)		10 000		20100
Asset management								<u>,</u>		
Asset register summary (WDV)	1 708	-	107 896	113 520			1 600	1 600	1 700	18 000
Depreciation & asset impairment	4 040	3 786	2 500	1 847	1 006	1 006	827	827	1 352	919
Renewal of Existing Assets		-	-	4 700	-		-	-	-	-
Repairs and Maintenance	7 000	5 6 1 6	-	1 798	1 723	1 521	982	982	559	559
Free services								-		
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	_
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	_
Households below minimum service level	l		1							
Water:	-	-	-	-	-	-	_	_	- 1	_
Sanitation/sewerage:	-	-	-]	-	-	-	-	-	-	-
Energy:	_	_	_ 1	_		- i	-	~	_ !	_
Literal.			Į.							

DC45 John Taolo Gaetsewe - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Cu	irrent Year 2012/	13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard	i i									
Governance and administration		89 471	44 777	81 199	64 553	40 979	57 891	40 579	74 421	78 486
Executive and council		55 176	4 391	35 671	8 596	18 399	15 784	16 772	19 830	21 901
Budget and treasury office		-	-	42 829	55 494	9 259	29 027	9 665	43 312	44 698
Corporate services		34 295	40 386	2 698	464	13 321	13 081	14 142	11 278	11 887
Community and public safety	1 1	773	827	862	17	16 600	16 588	15 424	16 370	17 254
Community and social services		47	26	9	13	7 334	7 323	9 329	9 152	9 646
Sport and recreation		_	_	_	_	_	_	_	_	_
Public safety		726	801	853	_	3 333	3 333	6 095	2911	3 068
Housing		_	_	_	4	5 933	5 932	_	4 306	4 539
Health		_ 1	_	_		_	_	_	_	
Economic and environmental services	1 1	40 216	52 309	110 484	376	6 756	6 749	6 095	7 541	7 948
Planning and development		466	21	299	376	6 756	6749	6 095	7 541	7 948
Road transport		39 750	52 288	110 184	-	_	-	_		
Environmental protection		_	-	-	_	_	_	_	_	_
Trading services		_	_	6 726	_	_	_	_	_	_
Electricity		_	_	4 291	_	_	_	_	_	_
Water		_	_	2 435	_ }	_	_	_	_	
Waste water management		_ !	_	2 100	_ [_	_	_		_
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Other	4	_ [_	_ [[_	_	_	_		
Total Revenue - Standard	2	130 460	97 913	199 271	64 946	64 335	81 228	62 099	98 331	103 688
Expenditure - Standard		1								
Governance and administration		28 995	31 342	34 927	38 329	34 714	23 225	39 649	41 790	45 046
Executive and council		11 827	9 475	12 990	19 089	14 198	14 991	18 814	19 830	21 901
Budget and treasury office		11021	3410	10 070	7 032	8 159	2 608	10 134	10 681	11 258
Corporate services		17 168	21 867	11 867	12 208	12 357	5 626	10 700	11 278	11 887
Community and public safety		5 146	8 103	7 414	12 899	12 660	5 880	15 531	16 370	17 254
Community and public safety Community and social services		2815	5 730	4 590	7 649	7 270	2677	8 683	9 152	9 646
Sport and recreation		2013	3730	4 530	7 043	7 270	2011	- 0003	3 132	\$ 040
Public safety		2 331	2 373	2 824	3 107	2 943	2 019	2 762	2911	3 068
Housing		2001	23/3	2 024	2 143	2 447	1 184	4 086	4 306	4 539
Health		-	_	-	2 143	244/	1 104	4 060	4 300	4 559
Economic and environmental services		50 739	63 300	117 414	7 027	6 756	2 974	7 154	7 541	7 948
	1 1	4 666	5 730	7 189	7 027	6 7 5 6	2 974	7 154	7 541 7 541	7 948
Planning and development		46 073	57 570	110 225	7 021	0730	2314	7 154	7 341	7 340
Road transport		40 073	37 370	110 220	-	-	_	_	_	
Environmental protection		-		9 835	-	-	-		_	-
Trading services		-	-	3 656	-	-		_	_	-
Electricity		-	-		-	-			-	-
Water		-	-	4 666	-	_	-	-	-	-
Waste water management		-	-	958	-	-	-	-	-	-
Waste management		-	-	554	-	-	-	_	-	-
Other	4	- 04 000	400 775	400 500	-		-	-	-	70.040
Fotal Expenditure - Standard	3	84 880	102 745	169 589	58 255	54 129	32 079	62 334	65 700	70 248
Surplus/(Deficit) for the year		45 580	(4 832)	29 682	6 691	10 205	49 149	(235)	32 631	33 440

^{1.} Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

^{2.} Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

^{3.} Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

^{4.} All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing also may be placed under 'Other'. Assign associate share to relevant classification

Standard Classification Description	Ref	2009/10	2010/11	2011/12	С	urrent Year 2012	/13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year 1 2015/16
Revenue - Standard		10.474	44.777	24.400		40.070	57.004	70.750	40.040	
Municipal governance and administration Executive and council	1	89 471 55 176	44 777	81 199 35 671	64 553 8 596	40 979 18 399	57 891 15 784	50 753 21 102	48 040 22 255	50 77 24 45
Mayor and Council		55 176	4 391	35,094	2 626	8 689	6349	8 697	9180	9,67
Municipal Manager				578	5 970	9,710	9 434	12 405	13 074	14 78
Budget and treasury office		98.0.000	100	42 829	55 494	9 259	29 027	11 038	11 535	11 64
Corporate services		34 295	40 386	2 698	464	13 321	13 081	18 613	14 251	14 66
Human Resources										
Information Technology		AN ALLES						第 343年第		
Property Services		0.000								
Other Admin		34 295	40 386 827	2 698 862	464	13 321 16 600	13 081 16 588	18 613 10 889	14 251 13 702	14 66 14 44
Community and public safety Community and social services		773	26	9	17 13	7 334	7 323	10 889	11 034	11 62
Libraries and Archives		उन्हर्भ राष्ट्रास्य	สยายเหติให้		STREET	\$2577 G. B.	B 3-53.757		2.801 TSB8500	N. 6. 5464
Museums & Art Galleries etc			N. N. Watt.							
Community halls and Facilities		Kadilian II							国际发展	
Cemeteries & Crematoriums			L. Dette State							
Child Care	-			游型用第三			多、程文表			
Aged Care	ŀ									
Other Community	1	47	5 26	9	13	7 334	7 323	10 889	11 034	, 11 62
Other Social										
Sport and recreation		726	801	853		3 333	3 333		Total de la februaria	CPALE Longs
Public safety <i>Police</i>		74b		MANUAL 033	50 10 W. 1 W. 1	2003 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004 - 2004	TELEGRAPHY AND A SOLE	235 TO 150 F	70000000000	375.376-535
Fire							[被原流系统		阿尔斯斯	
Civil Defence				22.994				alfa Belgia		
Street Lighting					10.5					
Other		726	801.	853		3 333	3 333			
Housing			3.25 (被, 包)·	Late State No.	34 4 Sec. 34 54	5 933	5 932	LECT MARK	2 668	2.81
Health		_	-	-	-	-		_		-
Clinics										
Ambulance			医过滤性					2000年1873年		
Other		かる。 40.040	0.460,4646	440.004	312.53	40 图6/1429年 A	\$150 M. 127	0.005	19 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	14550
Economic and environmental services		40 216 466	52 309 21	110 484	376 376	6 756 6 756	6 749	6 095 6 095	6 340 6 340	6 68 6 68
Planning and development		466	2. (3.4 % 2.4 21)	299		6756	6749	6 095	6.340	6 68
Economic Development/Planning Town Planning/Building enforcement	,									
Licensing & Regulation						The Control of the Co		1 T. 1 T. 1 T. 1 T. 1 T. 1 T. 1 T. 1 T.		
Road transport		39 750	52 288	110 184	-	-	-	-	-	
Roads	-	39 750	52 288	110 184	2022		新聞的表演的		A TOTAL SPORTS	等等等等
Public Buses	1						物的原理的			
Parking Garages			i Party		the light of the state of the s		"特别"			1 Can 150
Vehicle Licensing and Testing		医黄疸原剂				\$4.49 1			74 Sept. 3	以 是2015年
Other			表现代学项	法建立等的	ઉંચારિક સંસ્થા				110x41r3	Tarris III
Environmental protection				= 1 	numerical extremes forms.	-		-	= National control of the form	
Pollution Control									1 1 TO 1	15,46
Biodiversity & Landscape			特的特殊	[数] 建造工					推进。张 克	
Other Trading services		286-38 SYMM	*3550.5555	6 726	কাটে বাইক্সকল কাজন	(4 · \$4 · 5 · - · · · ·	# 4 to 10 (#4)	<u> </u>	100 N. M. 100 E. J. L.	San Allen San San Al
Electricity				4 291						
Electricity Distribution			along along a state of the stat	4 291				estatate	1151977.61	company and the second
Electricity Generation		505.12	建造业实					建设建筑	30000000000000000000000000000000000000	
Water	1	-		2 435	-	-	-	-	-	_
Water Distribution				2 435					TO SEE	重要的
Water Storage				1777-72	会を変われる			raya da		1. C. T. P. W.
Waste water management		- 	en regim er fan:	n jewanajenja	-	en en en en en en en en en en en en en e	= CONTRACTOR	- SERVICE SERVICES	**************************************	251200000000000000000000000000000000000
Sewerage							944538			40 % 32
Storm Water Management			建 物联系				263 (34%)	图图图图	93,77,7	
Public Toilets Waste management		338 338 5 2	ন কৰিছিল ভূমী, পিছে ই ক		ediror daelik -		**************************************	<u> </u>	Carried Contraction	And the State of the state of
Solid Waste		7439705 P		dimedial.				September 1	75 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	Sata Cul
Other		-	Later Nation To pital Are	<u> </u>	- x5x- , ty	-		11 865	5 660	6 9 5
Air Transport		2 (8 4 .8% 19.1	WILLIAM BI		44. NOA.3	J. W. 127 An	3,940% a 5 64	75. 257.NE		1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1
Abattoirs					官等等重				(원무의	
Tourism			网络		的复数的	[4] 및 기술의			物质多量	
Forestry		科学等工具	"这样是不						100	
Markets			经营营							144 A.S.
PMU	١,	420.450	07.012	199 271	-1 001	6 038 64 335	2, 5 032 81 228	11 865 79 602	74 741	6 9 5
Total Revenue - Standard	2	130 460	97 913	199 2/1	64 946	04 333	ā i 228	19 002	19 147	78 85
Expenditure - Standard										
Municipal governance and administration		28 995	31 342	34 927	38 329	34 714	23 225	50 753	48 040	50 77
Executive and council		11 827	9 475	12 990	19 089	14 198	14 991	21 102	22 255	24 45
Mayor and Council		11 827	9 475	9 681	9 279	8 689	3 807	8 697	9 180	9.67
Municipal Manager			Salar Francisco	3 309 10 070	9.810	5 509	11 184 2 608	12,405 11,038	13 074 11 535	14.78
Budget and treasury office Corporate services		17 168	21 867	10.070 11.867	7,032 12,208	8 159 12 357	5 626	18 613	14 251	11.64 14.66
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Olher Admin Community and public safety	51		11 867 7 414	12 208 12 899	12 357 12 660	5 626 5 880	18 613 10 889	14 251 13 702	14 669 14 442
Community and pound safety Community and social services	28		4 590	7 649	7 270	2 677	10 889	7 533	7 940
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Community halls and Facilities	1 100			要是認動	19 July 10 7 10 15				医磺胺银矿
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Child Care								(a - c - c	
Aged Care				7 649		80	40,000	(A)	
Other Community	28	15 5 730	4 590	/ 649	7 270	2 677	10 889	7 533	7 940
Other Social						1000年12	TO THE PARTY OF		
Sport and recreation	1375x74574	A CONTRACTOR	(4) (4) (3)	(8) (3) (M 4) (1)		3-	培生等 10%	12.0	1 1 1 2 1
Public safety	2.3	2 373	2 824	3 107	2 943	2 019	Even son Carries	6 168	6 502
Police	1.5			146.5	B BUYER	Kasar (Pa	الفواد الواثرين	海方层南	是被發展
Fire				Plant CAS.	3.00		1. 12 . 10		
Civil Defence							情報。"周祖	医数型系统 。	
Street Lighting									
Other	23	31.	2 824	3 107	2 943	2 019		3 500	3 689
Housing	3200 PO	19 图图图式	(A) (A) (A) (A)	3 143	2 447	SEC 15 1 184	が自然を決定	2 668	2 812
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Ambulance			1000			K. Start Lagran		10 A 10 A 10	
Other	1 F 1 B 2	4 特殊或數量			in the second			Sat Said	i da e u
Economic and environmental services	50 7		117 414	7 027	6 756	2 974	6 095	5 340	6 682
Planning and development	4 6		7 189	7 027	6 756	2 974	6 095	6 340	6 682
Economic Development/Planning	4 6	66 5730	7 189	7 027	6 756	2 974	6 095	6 340	6 682
Town Planning/Building enforcement			是大利的						13-6-38
Licensing & Regulation				为一数4.80 等点	自己是	图象 的图像处理			75.V4 - 2.1
Road transport	46 0	73 57 570	110 225	=		-	-	-	-
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Public Buses	52.46.1		[中国的	10 1 3 W. C.	(r. 1589), see	[2] 學學 为15次	4 3 3 3 6	1. 众.当成家。	家的公司
Parking Garages				\$ 9 £ 5.42				\$5.5 B	
Vehicle Licensing and Testing			4. 基分析			4566.34			S 1 10 1
Other									強要な影響
Environmental protection	,		-	-	-	-	-	-	-
Pollution Control	20 K 27 G F	THE STREET	性。 12.13 THE PROPERTY IN	\$. FY29\$**	类学的工作系统	MINNERS	5 (25 mile)	寝 爱生学	F177 F177 F177
Biodiversity & Landscape	State of the state	\$18.3数42.86	をおから				1275	1. Park 1. 184	8 2500
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Trading services		• · · · · · · · · · · · · · · · · · · ·	9 835	<u> </u>	121 75 7 3 Face	-	_	_	-
Electricity	<u> </u>		3 656	_	-		 	- -	_
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Water			4 666	-		- 725 275 121		1.7924 (C.177 (C.20) - ACT	990 to A. 95.3
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Waste water management	A 125 4.4		958	- NAME (NAME / NAME / N	200 200 600 600 	1 17 Total 20 AC	100 C 10 C 10 C 10 C 10 C 10 C 10 C 10		ferenti andriiki នឹង
Sewerage	\$ 410 FG1 FF	าก เหตุดูสะกากเผง	958	A CONTROL OF WATER	granesa.	SERVICE STATE	KARANTINI KARI	THE SHEET	MITTHEW SOL
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Storm Water Management	Section 1		Care Care					3.36 10 3	
Public Tollets Waste management	,378 NOT \$4.08	en vilvatenis o . •	554	25 126 M → 130 € .	- 1 LE 2 1444 SCL 21	n (2.25 St 122, 12	Subsection Section 1991	100 5 6 11 N 55	25.335.355.65 6 Dec
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Solid Waste	1397-394-3434-4	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	21, 1996 201 004	94-0 3-0 - 1.0%	1-8-02/2011 N 182 F	1 4 7 6 4	5 185 V 1 2845 A 2	10/28/2005/5/5/	(1200mm) (14 克)
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Air Transport		邻位继续系	BEYON AS	内外系性的			[字。皇 王章	12 15 45	第四等企
Abattoirs	1. 李. 绛 诗		[2] 表情的	30 12	医乳头皮质的	1. 李朝 郭芳中		"我是我说	感觉
Tourism	 	A MAGESTA	Mark State	[25] 安美国。		A 多数数元	[内别] (1) (1)	· 放射 · 数字 · 标	22.5
Forestry				San Till Con	DEFINITE		10000000000000000000000000000000000000		
Markets	Principle.			1.0					
PMU	[1] 4 Property	是自然特別的意思	Salar Dece	3 232	6 038	4 715	11 865	6 660	6 956
otal Expenditure - Standard	3 、84.84	1	169 589	58 255	54 129	32 079	79 602	74 741	78 851
Surplus/(Deficit) for the year	45 58	0 (4 832)	29 682	6 691	10 205	49 149	0	(0)	. 0
References									

- References
 1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
 2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
 3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
 4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism and if used must be supported by foolnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

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check opexp balance	-17 865 691	-62 143 284	24 861 863	-5 974 620	-6 442 674	-2 191	-681	-279	-294

Audited Outcome 4 391 - 40 386	2010/11 Audited Outcome 578 35 094	2011/12 Audited Outcome	Original Budget	arrent Year 2012/ Adjusted Budget	Full Year	Budget Year	m Term Revenue Framework Budget Year +1	·
Outcome 4 391	Outcome 578	Outcome				Budget Year	Budget Year +1	Budget Year
4 391	1				Forecast	2013/14	2014/15	2015/16
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40 386	1 00 054	2 3 1 7	2 626	8 689	6 349	7 630	8 042	8 47
1	42 829	49 924	55 494	9 259	29 027	10 134	43 312	44 69
<u> </u>	3 238	3 131	464	- 13 321	13 081	10 700	1	10.53
827	862	916	13	7 334	7 323	8 683	1	9 64
52 288	109 644	70 267	1 005	11 971	10 964		I	16 52
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109 838	186 804	176 348	60 913	58 738	27 270	69 883	119 645	61 868
(11 926)	5 740	(42 712)	5 034	8 301	55 657	1 368		95 520
	52 288	827 862 52 288 109 644	827 862 916 52 288 109 644 70 267 - - 2 000 21 299 164 - - - - - - - - - - - - - - - - - - - - - - - - - - - 97 913 192 545 133 636 3 309 10 294 10 201 9 475 9 681 10 142 21 867 10 070 7 767 - 22 251 13 989 7 215 7 413 10 862 62 243 27 590 71 864 - 92 316 44 574 5 730 7 189 6 949 - - - - - - - - - - - - - - - <	827 862 916 13 52 288 109 644 70 267 1 005 - - 2 000 - 21 299 164 376 - - - - - - -	827 862 916 13 7 334 52 288 109 644 70 267 1 005 11 971 - - 2000 - - 21 299 164 376 6756 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	827 862 916 13 7 334 7 323 52 288 109 644 70 267 1 005 11 971 10 964 - - 2000 - - - - 21 299 164 376 6 756 6 749 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - 97913 192 545 133 636 65 947 67 039 82 927 3309 10 294 10 201 9 810 4 301 11 184 9 475 9 681 10 142 <td< td=""><td>827 862 916 13 7 334 7 323 8 683 52 288 109 644 70 267 1 005 11 971 10 964 14 764 - - 2000 - - - - - 21 299 164 376 6756 6749 8 154 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -</td><td>827 862 916 13 7 334 7 323 8 683 9 152 52 288 109 644 70 267 1 005 11 971 10 964 14 764 15 742 - - 2000 - - - - - - 21 299 164 376 6 756 6 749 8 154 7 541 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -</td></td<>	827 862 916 13 7 334 7 323 8 683 52 288 109 644 70 267 1 005 11 971 10 964 14 764 - - 2000 - - - - - 21 299 164 376 6756 6749 8 154 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	827 862 916 13 7 334 7 323 8 683 9 152 52 288 109 644 70 267 1 005 11 971 10 964 14 764 15 742 - - 2000 - - - - - - 21 299 164 376 6 756 6 749 8 154 7 541 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -

^{1.} Insert "Vote"; e.g. department, if different to standard classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in "associate" to relevant Vote

DC45 John Taolo Gaetsewe - Table A3 C Vote Description	Ref	2009/10	2010/11	2011/12		urrent Year 2012/			m Term Revenue Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +
Revenue by Vote	1					200301	TOTOGRAC	2010/14	2014/15	2013/10
Vote 1 - Office of the Municipal Manager		4 391	578	4 917	5 970	9710	9 434	12 405	13 074	14 780
1.1 - Office of the MM	ŀ	4 391		ે ં ્રેક. 20	1 009	3 005	ga. 2772	3 948	4 161	4.386
1.2 - IDP/PMS Unit			产业。除场、生	5.60° - 5.	2 151	2151	2,146	2 496	2 630	3772
1.3 - Internal Audit Unit 1.4 - MSIG			558	2 832	2 805	3 402	3 363	4 799	- 5 058	5331
1.5 - Risk Management Unit			306	1 217 843	. 5	1 152	1.152	1 102	1 225	in a Gun Sana
1.6 - Equitable Share						1102	1.102	1 163	1 225	1 291
•	1							是在《学校》	D. 基本語 200	
						properties.		新国际提出		
			海洋海湾丰	建设设施					验验的	
		\$2556.X					使性的证明	高级的 经产		
Vote 2 - Office of the Executive Mayor		_	35 094	2 317	2 626	8 689	6 349	8 697	9 180	9 676
2.1 - Office of the Mayor and Speaker			35,094	2317	2 626	8 689	6 349	8 697	9 180	9 676
		Service Francis							18 78 Sept 19 10 1	
	1 1				深身艺术					
					F 3.5 (*)	146 22 4				
				B STATES				在。大场里	· "一"	
		48.888						4 1 5 6 6 6		
		李字号《答】		2002 P.S.	多数数数数			多。传统的		产产的现在分
		製力學發出	2.75元的自							
Vote 3 - Budget and Treasury Office	lí	40 386	42 829	49 924	55 494	9 259	20.027	20.82.72.22.23.42.42.43.4 20.00.44	Altavatantakak	\$25001.664065.C06
3.1 - Budget and Treasury Office		40 386	13 745	19 931	23 485	8 009	29 027 (1 105)	11 038 11 038	11 535 	11 646
3.2 - Finance Mangement Grant		Board Angle	938	28 993	1 250	1 250	(627)		30 31 1000 1 1000 1 1 1 1 1 1 1 1 1 1 1	11 646
3.3 - Levy Repalcement Grant			28 146	1 000	30 759		30 759			ระด้าสารสมาชิก
					的对象对			20.基份支票		16.35%
		经验证		多項數數				1. 建模型 ·		据 经价值
								NY THE T	- 最高级工程	计数数 数
				11.5				10年6年12年11日		的學術學學
				7.14 F. 10 C					"是"	
			建筑建设区域		wichtiel		SELSO BEL		1.12	
Vote 4 - HR and Corporate Services			3 238	3 131	464	13 321	13 081	18 613	14 251	14 669
4.1 - Corporate Services			384	284	464	13 321	13 081	18 613	ું 14:251	14.669
4.2 - Library Development Programme			新尼岛海峡	170						
Finance and Admin Hotazel		vaig kal	1 602	962	14 To 5. 31	10.441			A CONTRACTOR OF THE PARTY OF TH	
Vanzylsrus			1 252	1,715	证书之前 蒙世			5. 虚拟 · [6]	Maria 1	建筑设施
		254.56	声的记录器	医连续点		n on St. Ast.		地名沙姆	(基定等的)	
•										
	4			4841977 (1)151-1 148749 (1)14-14						
	1 2									
Vote 5 - Community Development Services		827	862	916	13	7 334	7 202	40.000		angeatheirigh
5.1 - Environmental Health	l li	35 SAU467 Y	2.02.02.07 9 8	SACTAC 15	APROPHICE :	6.898	7 323 6 898	10 889	11 034	11 629
5.2 - Community Health					13	15		7 568	7 533	7 940
5.3 - Disaster Mnagement	8.			想要·美黎		421	421	3 321	3 500	3 689.
5.4 - Near System			533	350			科学家长生			
5.5 - Fire Grant			320	561					经遗嘱制	
5.6 - Equitable Share	4	で数になった。 大型をした。				유민은 경기를 제한 1				
Water Monitoring	2	827								
			第15章の変形				4.63.63			
						re jag is jagtesteg var 190 ur Sullindakt hadst lid				
Vote 6 - Basic Services and Infrastructure		52 288	109 644	70 267	1 005	11 971	10 964	11 865	9 328	9 769
PMU		52 288	3 055	. , . 1.871	1'001	6 038	5 032			经现在发展
Housing Unit		经的复数机	1 399	2 280	4	5,933	5 932	4 218	2 668	2.812
EPWP Incentive				10,818						
Basic Services & Infrastructure Workshop		经规则的	(1) 2 433	2 806				7 647	6 660	6 956
Roads	i li	法国教师	86 349	3 974			等等2 值			
Upgrading of Sportsfield			00 343	22 939						
Asbestos Roads				4 869						
Municipal Infrastructure Grant			16 409	16.499	145度多国	数表数性				
Integrated National Electrification Grant				4 210						
Rural Transport & Infrastructure Grant	'	in product recent in		2 000			源先第 18			
John Taolo Projects				6 987	1300 BURNEY		46633a		(1995年)	
Housing Project			多名赞用	6 996		自國民民黨人			12 kg 864	

DC45 John Taolo Gaetsewe - Table A3 Vote Description	Ref	2009/10	2010/11	2011/12		urrent Year 2012			m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +: 2015/16
Water Hotazel Sewerage Hotazel			2 435 878	4 610 749		450			17-11-14	2013/10
Refuse Hotazel			425	447.						
		an an Inde						1184 T. A.C.	7.3	
Vote 7 - Development and Planning LED		21	299	164	376	6 756	6 749	6 095	6 340	6 682
7.2 - EPWP Integrated Grant		21.	. 299	, 164	376	6 756	6,749	6 095	- 6 340	6.682
					in his int					
Vote 9 - [NAME OF VOTE 9]		Avince -						HINDDE	Para and Santa a	
9.1 - [Name of sub-vote]			gram arbitera V VO Halada				7. 16W. D.			
			g (3 Align) (4 Start de la celet							
Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote]	,	_ ####%################################	202200000000000000000000000000000000000		± เศสตรเลสาอาก	Essentin promete vica	Tringways sole	of Automotive Control	en entre en en en en en en en en en en en en en	
Terr premier or east total										
	9									
	333									
							7 3 4 3 4 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5			er av de d
Vote 11 - [NAME OF VOTE 11]					28 - 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
11.1 - [Name of sub-vote]										
		的人的现在分词 对这个位置的								化电流设置的 和比例的变形
	1000									
	(a) (a) (b) (a)									
	1									
Vote 12 - [NAME OF VOTE 12] 12.1 - [Name of sub-vote]						Name and September 1		- - -		- Sanaranan ar
						Tank of				
	71 32 23									
Vote 13 • [NAME OF VOTE 13]		La sandi Li telebili. 4 s	the second of th	7. FINESTA	estállista. -	Aria Alan Bayla -				2 4740 (2.3)
13.1 - [Name of sub-vote]					CONTRACTOR AND AND AND AND AND AND AND AND AND AND					
	25 m									
									7. 7. 7.	
						no. his ele			CONTRACTOR	

DOTO COM TROID CACACITO - TROIC AC	***************************************	autou Dauget	ca i manciat i	CHOIMMIGG	(revenue anu	exhemining	by municipas	voteja		
Vote Description	Ref	2009/10	2010/11	2011/12	C	urrent Year 2012	/13	2013/14 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Orlginal Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year + 2015/16
Vote 14 - [NAME OF VOTE 14]				The second secon						
14,1 - [Name of sub-vote]										
Vote 15 - [NAME OF VOTE 15]								23.58 <u>24</u>		
15.1 - [Name of sub-vote]										
otal Revenue by Vote	2	97 913	192 545	133 636	65 947	67 039	82 927	79 602	74 741	78 851

Vote Description	Ref	2009/10	2010/11	2011/12	Cı	urrent Year 2012	/13	2013/14 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year + 2015/16
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager	İ	3 309	10 294		9 810	4 301	11 184	12 405	13 074	14 780
1.1 - Office of the MM		3 309	2.761		3 005	1-285	3 080	3 948	4 161	4 386
1.2 - IDP/PMS Unit 1.3 - Internal Audit Unit			1 476		2 151	765	2 372	2 496	2 630	3772
1.4 - MSIG			3 742 1 217		3 502	1 665	4 614	4 799	5 058	5 331
1.5 - Risk Management Unit			1 098		1 152	587	1 118	3 4 400		
1.6 - Equitable Share			et grade je			1 10		1163	7.73. 1.225	1,291
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	!									
	i i							au (Christella) Chaile ann a		
		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1						diana di	TAP TO	
Vote 2 - Office of the Executive Mayor 2.1 - Office of the Mayor and Speaker		9 475	9 681	10 142	9 279	8 689	3 807	8 697	9 180	9 676
2.1 - Office of the Mayor and Speaker		9 475	9 681	· 10 142	9 279	8,689	3 807	8 697	9 180	. 9 676
									CANADA VA	
	,									
		- m & 14 to 1	型 医皮肤管	V4V4844	17. 15. A. X.A.	2.治民等。			4. 据记录法	
ĺ									1561916325	
					763.23	37.4343			的主要的	更加政府官
}			GYNE.						F28756766751	Trett
Voto 2 - Budget and Tressure Office]	eeringades								
Vote 3 - Budget and Treasury Office 3.1 - Budget and Treasury Office		21 867 , 21 867	10 070 9 132	7 767	7 333	7 780	oggreen, system i	11 038	11 535	11 646
3.2 - Finance Mangement Grant	;	21 00/	938	6 767 1 000	6 083 1 250	6 620	化基本 治學	11 038	11 535	11 646
3.3 - Levy Repaicement Grant		14 (10)		3.3	1 230	1 160	273333	运送金属	是一些知道。	对于
,	() (§									性的。在他的一定 在最后的
	27							24.5	Maria de la Companya	
	30									
	- 1		等技术等的扩充 文字的数据的				数に対抗な	· 人名		人类的形式
	į							万世诗篇		
	4	and the second		经生态点。				\$42.95 N.	程序。實際	31.5
Note 4 UD and Companie Pagings	15	S Milion	A describeda		180.410.46516. [8	015 15 40 51				
Vote 4 - HR and Corporate Services 4.1 - Corporate Services	g		22 251 22 251	13 989 10 383	12 400	12 549	5 626	18 613	14 251	14 669
4.2 - Library Development Programme	4		1 22 Z011	10 303	12 208 192	12 357 192	5 626	18 613	14 251	14,669
Finance and Admin Hotazel	7			750		3, G G - 1			だら多面	
Vanzylsrus	*3			2 686				新加州		
	8			发表的。1977年 ,			\$31 Proc		A Commence	
	7.5 .~									
i	Į.									
							4. 经收益人	·李老子。	4.300.200	
Vote 5 - Community Development Services]: <u>:</u>	7 215	7 413	10 862	9 688	0.000	-4.12/61-FCM		ed diff.d.	Light de la light
5.1 - Environmental Health	F.3		619 65일본 : 1일원원	10 862	9 008	9 928 260	2 019	10 889	11 034	11 629
5.2 - Community Health		7 215		970		200		7.568	7 533	7.940
5.3 - Disaster Mnagement		為特殊物	1 151	1,750	3 107	2 943	2019	3 321	3500:	7.940 3.689
5.4 - Near System	140		1 366	1 419	414	414	50000000000000000000000000000000000000	Soft E	Marco 1, 1976	
5.5 - Fire Grant	Ä,		306	350	371	515		3000	经统统	:
5.6 - Equitable Share Water Monitoring			4 590	5 246	5 796	5 796			对一步对影响	
Trailer Motalosing	100			1.067						
	27 y					君类为美国				
				1. 点点 1. 点线 第 元点点 有价字 6						
Vote 6 - Basic Services and Infrastructure	1	62 243	27 590	71 864	5 375	8 485	1 660	44 000		era kirki
PMU	37	artijay.	2 049	3 615	3 232	6 038	475	11 865	9 328	9 769
Housing Unit		62 243	1 399	1 980	2 143	2447	1 184	4 218	2 668	2812
EPWP Incentive				10 818				医含金属	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	4014
Basic Services & Infrastructure			1 166	207	5.等级化		2000年3月	7,647	6 660	6 956
Workshop			3 084	2 315	表表数计					
Roads Upgrading of Sportsfield			3 483	4 412						
Asbestos Roads	13	表。数据是	李色统	22 939 4 869						
Municipal Infrastructure Grant	2.5	斯尔特门	16 409	16 499		李杨晓涛	多种数多位			
Integrated National Electrification Grant	1			4 210						
Rural Transport & Infrastructure Grant	1, 3		92 316	44 574	A Desert a Miller Ball at	secondate de de	A Gladia Care	enimante E	authibitio (The same
Rural Transport & Infrastructure Grant	Į.	onewskie	7. 4. 6. 1. 1. 1.	er game and commercial and	ASSEMBLY		म् मृह्यक्षराज्यस्य अ			- 1700 AND AND AND AND AND AND AND AND AND AND
	2.0		72 251	2 000				12.27.53		
John Taolo Projects	3/1	Control of the Control of the Control		6 872			to the Carlot and the second		· · · · · · · · · · · · · · · · · · ·	Section 2017 Section 2017

Vote Description	Ref	2009/10	2010/11	2011/12	(urrent Year 2012	/13	2013/14 Mediu	n Term Revenue Framework	& Expenditur
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year 2015/16
Public Works Project Water Hotazel			3 656	5,128 4,869						
Sewerage Hotazel Refuse Hotazel			16 409	16 499						
Velase Hotasel				4 210						
Markett Break and a series		A PAGE TO STATE OF THE STATE OF				D.K.N.				
Vote 7 - Development and Planning LED		5 730 5 730	7 189 7 189	6 949 6 949	7 027 7 027	7 007 6 756	2 974 2 974	6 095 6 095	6 340 - 6 340	6 68 6 68
7.2 - EPWP Integrated Grant						251				
						12.10				
Vote 9 - [NAME OF VOTE 9]			nakandi. -							
9.1 - [Name of sub-vote]										
Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote]				streature exposures	Agricultura est extress	- 10.00 TO 1	The same of the same of the same of	CERTAIN TO STORY FOR THE	-	inė maidė (13) (14) (14) (14) (14) (14) (14) (14) (14
10.1 - [Naine of Sub-Yole]										
Valada MILLE OF VOTE 441										
Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote]	3								- 	
									16 3 A	
Vote 12 - [NAME OF VOTE 12]			(C. se to a Saema 1)	- 1	. No. 1205 . N E 171 . S. -	Alde Vollskabilis I	= =			Amostekan -
12.1 - [Name of sub-vote]	8									
	C									
					或线数					
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Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote]	1	V. 1945 845 8			- Getralangs	_ Han yan		_ 	_ 	
•										
	100				1946年1757 2007年			运车(1·37)。 第四条编码	## 16 16 15 16 16 16 16 16 16 16 16 16 16 16 16 16	a astrockiji (Paražkoji ka
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BOTO COINT TAGIO CACCOCITO TABIC I	10 00110011	uutou Duuget	cu i manciai i	CHOIMANGE	fresence and	exhelinitale	by mumerpar	VULEJA		
Vote Description	Ref	2009/10	2010/11	2011/12	С	urrent Year 2012	/13	2013/14 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year + 2015/16
Vote 14 - [NAME OF VOTE 14]		da o sudain na salan gain.	amati and this is size.	. Ald At Without Is not a	00000 0 00 00 00 00 00 00 00 00 00 00 0	ila Calebbar (al-Al-Maria) e	Takish Militar Balanda —	S 1137 E 12 E 15		A. D. A. P. Children S. Chill
14.1 - {Name of sub-vote}		A TO THE STATE OF								
Vote 15 - [NAME OF VOTE 15]		-		_	_	i -	_	-	-	_
15.1 - [Name of sub-vote]										
						13000			學達斯法	
otal Expenditure by Vote	2	109 838	186 804	176 348	60 913	58 738	27 270	79 602	74 741	78 851
Surplus/(Deficit) for the year	2	(11 926)	5 740	(42 712)	5 034	8 301	55 657		-	

^{1.} Insert 'Vote'; e.g. Department, if different to standard structure

^{2.} Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')

^{3.} Assign share in 'associate' to relevant Vote

DC45 John Taolo Gaetsewe - Table A4 Consolidated Budgeted Financial Performance (revenue and ex

Description Description	Re		2010/11	2011/12			Year 2012/13		2013/14 Mediu	ım Term Revenu	e & Expenditure
R thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Framework	1 Budget Year +;
Revenue By Source		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2013/14	2014/15	2015/16
	1.			İ							
Property rates	2	22	860	5		.] _	-	-	-	_	_
Property rates - penalties & collection charges	1.					W. W. P. A.					TOWN 3
Service charges - electricity revenue	2			1	-	-	-	-	-	Hadamar (Landelli (1871)	الله المعاملة المعاملة المعاملة المعاملة المعاملة المعاملة المعاملة المعاملة المعاملة المعاملة المعاملة المعام
Service charges - water revenue	2			1	-	-	_	-	-	_	_
Service charges - sanitation revenue	2	!]	1	-	_	-	_	_	_	_
Service charges - refuse revenue	2	428	492	-		-	_	_	-		_
Service charges - other		1.0045496	· 1964年1975年	ANGELE .		34.43	\$50.8.0.5E		AND STATE	THE TWO IS	SEPRECIO
Rental of facilities and equipment		57	56	 In 1992 - Proceedings 		President	自然表现 。	、特洛斯特等	41.44.6	1 26 m	Water Broken
Interest earned - external investments		1,814	1,814	1 840	1 300	300	241		1,000	1 250	1 280
Interest earned - outstanding debtors	1				区部党的		化产品的		医多类变性	"是我说 "是	1.5
Dividends received				国际							与编辑设备
Fines									沙部是等于	11 1 1 1 1 1	
Licences and permits			學學家很多			1 240 24 = 5	1 - 17 April 1 - 18 April 1 - 1			提供實施	
Agency services											
Transfers recognised - operational		49 915		108 076	60 961	64 204	50 924		67 214	69 031	72 954
Other revenue	2	40 560	128 825	9 514	5 848	4 768	-	-	11 388	4 460	4 618
Gains on disposal of PPE	_		198.38 37			1 100	1 100		37207795	THE PERSON	PUNTE.
Total Revenue (excluding capital transfers and contributions)		97 913	139 215	119 472	68 109	70 372	52 265	-	79 603	74 741	78 851
Expenditure By Type						 -	 -	 			
Employee related costs	2	34 029	35 836	45 380	43 013	40.455					
Remuneration of councillors	-	2 878	2 878	3 286	3 900	43 455 4 247	28 487	SECURIO DE POSTO	48 973	51 618	54 405
Debt impairment	3		[K. 434]	1 846	3300	7.27			4 563	4 809	5 069
Depreciation & asset impairment	2	4 040	3 786	2 500	1 847	1 006	1 006	Link in Fig.	827	1 352	200
Finance charges		1.634	1.632	378	250	250	150	192894 (3c	250	264	919 278
Bulk purchases Other materials	2	4 776	5 230	6 500		- L. C. C. C. C. C. C. C. C. C. C. C. C. C.	- 110,001,004,000,001	Property (Property)	CABACHIANTES.		DEL 200-24/0
Contracted services	8		e Lietrice	21 21 21 VE				FINE DE	982	558	559
Transfers and grants		80	-	-	1 000	1 000	185	-	4 715	2 688	3 564
Other expenditure	4, 5	55 310	115 526	67 84 770	786	544	144	46	2 278	624	658
Loss on disposal of PPE	""	475773-1557	110 020	1983-19-13-165	13 434	10 070		- rankissana nyasaran	17 014	12 829	13 401
otal Expenditure	 	102 746	164 888	144 727	64 230	60 572	32 082	M	· (1) (1) (1) (1) (1)	E3545 1543	4. 在一个一位
urplus/(Deficit)	_	(4 832)	(25 673)					46	79 603	74 741	78 852
Transfers recognised - capital	Ĺ	20.75	(25 07 3) SERECHECO	(25 255)	3 880	9 800	20 184	(46)	(0)	(0)	(0)
Contributions recognised - capital	6	Marie englander (1815), Sector 1		engagat tan Gal	1770 1944 445 5575					nor Singly	
Contributed assets	1	33.30.30.31	Mills 455	3 019	The Allender	75000000000000000000000000000000000000	SHOEW I	P.J. Striebert Section 1	3 107	1 234	1 831
urplus/(Deficit) after capital transfers & ontributions		(4 832)	(25 673)	(22 236)	3 880	9 800	20 184	(46)	3 107	1 234	1 831
Taxation			256,: <u>1</u> 013533		\$MEMORAL .	NEW PROPERTY.	ggggggganasa l	agtis operation of the	ağının de yeşiri iliya yeşirile ili il	TAYOUR ON A SALAR	
urplus/(Deficit) after taxation	1 1	(4 832)	(25 673)	(22 236)	3 880	9 800	20 184	CARSTAL A	2402		A STATE OF
Attributable to minorities		开关等的 。图			F-84: 766	3000	20 184 	(46)	3 107	1 234	1 831
urplus/(Deficit) attributable to municipality		(4 832)	(25 673)	(22 236)	3 880	9 800	20 184	(46)	3 107	4.004	957360
Share of surplus/ (deficit) of associate	7		istorea (·····································		1905 (AVE 1905)		140)	3 107 27 (2006) 27 (2006)	1 234	1 831
urplus/(Deficit) for the year	 	(4 832)	(25 673)	(22 236)	3 880	9 800	20 184	(46)	3 107	4004	
elerences							20 104	(40)	3 101	1 234	1 831

^{1.} Classifications are revenue sources and expenditure type

^{2.} Defail to be provided in Table \$A1

^{3.} Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment

^{4.} Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs 5. Repairs & maintenance detailed in Table A9 and Table SA34c

^{6.} Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

^{7.} Equity method

DC45 John Taolo Gaetsewe - Table A5 C	onsc	lidated Budg	eted Capital	Expenditure	by vote, stan	dard classific	ation and fun	ding			
Vote Description	Re	1	2010/11	2011/12			Year 2012/13		2013/14 Mediu	ım Term Revenu Framework	e & Expenditure
R thousand	1	belibuA emooluO	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year + 2014/15	Budget Year +2 2015/16
Capital expenditure - Vote Multi-year expenditure to be appropriated	2	.]									
Vote 1 - Office of the Municipal Manager	۱	` <u> </u>	-	_	. _		.	1			
Vote 2 - Office of the Executive Mayor		} -	-	-	_	J] _	·	1 -	-	-
Vote 3 - Budget and Treasury Office	ł	-	-	-		· -	1	_	_	[i -
Vote 4 - HR and Corporate Services		-	-	-	-	· -	-	-	_	_	_
Vote 5 - Community Development Services Vote 6 - Basic Services and Infrastructure	1.	1 -	-	-	-		-	-	-	-	-
Vote 7 - Development and Planning		-		"	1 -	il <u> </u>	-	-	-	_	-
Vote 8 - (NAME OF VOTE 8]		-	_	-	1 -		1 -	1 -		-	-
Vote 9 - [NAME OF VOTE 9]	- [-	-	-	-	_	_	-	1 -	_] [
Vote 10 - [NAME OF VOTE 10]		-	-	-	1 -	-	-	-	-	i -	-
Vote 11 - [NAME OF VOTE 11] Vote 12 - [NAME OF VOTE 12]		1 -	_	-	-	-	-	-	- I.	-	-
Vote 13 - [NAME OF VOTE 13]	i	_			_	_	-	-	_	-	-
Vote 14 - [NAME OF VOTE 14]		_	-	_	-	1 -] [1 -] -
Vote 15 - [NAME OF VOTE 15]	-		-		-	_	_	_	<u> </u>		
Capital multi-year expenditure sub-total	7	-	-	-				 			<u> </u>
Single-year expenditure to be appropriated	2	1			1				1		
Vote 1 - Office of the Municipal Manager		-	-	17	7 80	110	60		_	330	363
Vote 2 - Office of the Executive Mayor		10	-	633	1			· -	_	_	_
Vote 3 - Budget and Treasury Office Vote 4 - HR and Corporate Services		860	_	250	1	1			i -	-	-
Vote 5 - Community Development Services		1 064		632			1		2 707	904	1 468
Vote 6 - Basic Services and Infrastructure		202	_	2 813		3 386		'l -	400	-	-
Vote 7 - Development and Planning		-	-	24	-	_	_	-	1 -	_	_
Vote 8 - [NAME OF VOTE 8] Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-		-	- 1
Vote 10 - [NAME OF VOTE 10]	1	_	1 -	_	_	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-		_			1 -		-	-	-]
Vote 12 - [NAME OF VOTE 12]		-	-	_		_] _]]	_	_ []
Vote 13 - [NAME OF VOTE 13]	i] -	-	-	-	_	_	-	_	-	_
Vote 14 - [NAME OF VOTE 14] Vote 15 - [NAME OF VOTE 15]		_	-	-	-	-	-] -	-	-	-
Capital single-year expenditure sub-total	i	2 135		4 605	1 000	4 905	927				
Total Capital Expenditure - Vote	\dagger	2 135		4 605	1 000			 -	3 107 3 107	1 234	1 831
Capital Expenditure - Standard								 	7.07	1234	1001
Governance and administration		-	_	1 136	915	1 490	901	! -	2 707	1 234	1 831
Executive and council	ļ	Arthur F	透明的	650	630	820	770	2015 TO 1515	96.187.5 9 6	330	363
Budget and treasury office Corporate services		建设设施		250 236		1 6 7 7 6 7 7 7 7 7 7 7	-20	2011 P.S.	1868年第二		
Community and public safety		arantaarka. -	lati a Naci lati	632	235 85	150 3 416	111 28	นาว เดิมเก็บ	⇒ 2 707 l	904	1 468
Community and social services			79 T. G.	32	85	30	20 26		gsgyrenæ <u>E</u> n	- NECONOCIEM	######################################
Sport and recreation	1 1								1、1997年19		经验证金额
Public safety Housing				600							
Health]]		By Are			3 386			第2日建筑智		
Economic and environmental services	[e secura to visi		16.1 966 21111. 24	uma200.4130		San Line	5-2-675.8	400	e de la composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della composition della comp	
Planning and development				24		eregenañ.	\$4,25 KB	38770.S	400	27 76 EH	grava III
Road transport					医皮肤炎		reconstruction various control				
Environmental protection Trading services						Para San San		1.5 元 图			
Electricity		STATES TO		2 805 250	iskurence ka	anter-content	namoveno vectos	etabra yerraket mende	- Variate suggester som eller	TOP THE THE PARTY	
Water											44,84
Waste water management		英語集制		.2 555	19 mg 15 - 1			San San			
Waste management		NATAL T	1000000	31,448	经车办家						0848 PM
Other otal Capital Expenditure - Standard	3	ar sakrasijist	(4.15 <u>)</u> }e		Sec. 12.32			H-8-88			K. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.
	-			4 605	1 000	4 906	927		3 107	1 234	1 831
unded by: National Government	-	rrangera tease	Taktet tapper	Mesti idibiranese	tyresponent design pro-y	THE THE RESERVE THE SERVEN ST. PARTY.	-12-3-800000000	*h. + * * * * * * * * * * * * * * * * * *			
Provincial Government	2		整空學等	2 555 600		3 886					
District Municipality		理學的	國家政府		# 13 M \ 2	3 000	불발용 기				
Other transfers and grants	Ė	15 Z. Z. Z. Z. Z. Z. Z. Z. Z. Z. Z. Z. Z.			re with the constitution of the		表記聲到			数型对	
Transfers recognised - capital	4	n kri televiringsiya s	Engeroria y syru y	3 155		3 886	- 10 3, 3 mm, 3 mm - 3				- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
Public contributions & donations Borrowing	6										
Internally generated funds	, j		Cally Service	1 450	1 000	1 020	927				医生态
otal Capital Funding	7	-	12 9000000000000000000000000000000000000	4 605	1 000	4 906	927	<u> </u>	3 107	1 234	1 831
eferences					1 500	7 200	721		3 107	1 234	1 831

- neutronices

 1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for y/2 and y/3).

 2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year

 3. Capital expenditure by standard classification must reconcile to the eppropriations by vote

 4. Must reconcile to supporting lable SA20 and to Budgeted Finencial Performance (revenue and expenditure)

 5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

- 6. Include finance leases and PPP capital funding component of unitary payment total borrowing/repayments to reconcile to changes in Table SA17
- 7. Total Capital Funding must balance with Total Capital Expenditure
- 8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

Capital expenditure - Municipal Vote				 		 			 	
Single-year expenditure appropriation	2						i			}
Vote 1 - Office of the Municipal Manager 1.1 - Office of the MM	200 Employers of the		17	80	110	60	_	_	330	363
1.2 - IDP/PMS Unit			17	50	100	50	THE X	137733		V 100
1.3 - Internal Audit Unit				30	10				330	363
1.4 - MSIG		1.0			5 7 6 7 5 7 6 7 6 7 6 7 6 7 6 7 6 7 6 7	10				
1.5 - Risk Management Unit 1.6 - Equitable Share				20 50					New York	
to a safetone offitte	1. 1800 SE	5.3055	William Late		发现的 名	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			17 3 17 4 6	3.50
	X 1. 350	使成为发生			4.46		走到 公司			
			建学 的。			Specific Co.			Protection	5.300 £6
Note a comment of the comment					122				216.4	
Vote 2 - Office of the Executive Mayor 2.1 - Office of the Mayor and Speaker	10	- New York Control	633	550	710	710	_		van en ford mei affirmer.	salitanist, deviating
are of the major and speaker	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		633	550	710	710			THEFT	
					rt Paris Vec Section					
								5 3	An Section	
									44.54	
	and the state of the sale of the	an and the								
Vote 3 - Budget and Treasury Office	860		250	50	20	20	END SULL DISEASE	- ALASAUT (C.)	etwineszibe	
3.1 - Budget and Treasury Office 3.2 - Finance Mangement Grant	860	200	- 250	. 50	. 20	20	Jegger (r	15,813.9	स्वयास्य स्ट [ा] र	
3.3 - Levy Repairement Grant	经基本资格	与有些极大	in the state of			《大学学》	建整线主要		多的影響	496
	gratian.				法事制		5			33446
		845 A.			歌等 要			新 洪海山	24.64	
			数的基础		爱恩弗	然然的信				
		74, x 3 li	學是實情		3 30 3			學學學學		
										統門線
	\$450.00 mg	建學之一		5名號性	建设制					
Vote 4 - HR and Corporate Services	an - Athartean	2001 Laude (2012)	236	Anachining A						
4.1 - Corporate Services	\$3.55 P\$	673 E 32 3	236	235 235	650 650	.530(23) 111 .530(23) 110(12) 111	- Dar estatanta est	2 707	904	1 458
4.2 - Library Development Programme		数法的			000	111		2 707	904	1 468
									强制制	
					, as 1855					发展 ,
		Waya Pi			经规则			300 E		17.42
	李 经			*4: 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1- 1-					· · · · · · · · · · · · · · · · · · ·	1 2 Level
	P. T. J. J.	Ç Translati	(水) 基本計				1			or the co
Vote 5 Community Providence of the Community Providence of	ระบบ สามเก็บ	inselle f	545.5861 3	Milyar o			5.5 P.			
Vote 5 - Community Development Services 5.1 - Environmental Health	1 064	ভারত মুখ্যার কলা (ব	832	85	30	26	-	-	-	
5.2 - Community Health	499		. 632	85	30	26		で観光		ANTEN A
5.3 - Disaster Mnagement										
5.4 - Near System								製造を		\$1/4 a 7 5 0 ft
5.5 - Fire Grant 5.6 - Equitable Share	574						经验制度			
Educatio Gilate										977) 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
			经中毒制度							
	1	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -								
									海岸等	
Vote 6 - Basic Services and Infrastructure 6.1 - Basic Services and Infrastructure	202	triniansones green over	2 813	-	3 386	-	-	400		of all the
6.2 - Workshop			2813		3 386			400	* 3.3.6.K	
6.3 - Roads	202			南州市	医感染情点	企为的 抗		8. 4 8 6	非规则	
6.4 - Mainroad Maintenance		多点或图象	復級制造	数型的		2000年1月	多数学术等		病产 强防	
				激烈烈 图	142 yr 6.	医漏泄	رافا إذا المواقي	透透析	接受調整	3775
] [[及到系数]		经等付款		1533 MI			克斯特 尼	學系模模	
				1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		聖學學	医整络 管理	经验检		
								數學學的		
			選系法 影							
/ote 7 - Development and Planning /.1 - LED	esercising rate for the		24			-	-	_	- Parketing Charles and Late 1	AND AND AND
.2 - EPWP Integrated Grant			. 24			5. Fran E.		Moranto m Como do la	TREETE	7 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
						# H D				
		自然的					的海损			
										4
							25.2 (4 4 () 329, 16 80		達定因	
			a Wallet	30克科						1.00 (A)
ote 8 - [NAME OF VOTE 8]	_	_		- 1	2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		end in the shifts.	edidaald josti L	raeraturi (fili	2000
1 - [Name of sub-vote]					UNA ET	N. 19 75			SEE TO SEE	
				的的科学					图线基本	A Special
		3.573 20		ast lix	3.300					
		额原针器						表別為	法的制造	
ı						表認可以		arani da	.v 6 13	
		77 F						36次 标		45年
i						Mark Inc.	1.69		10.00	
		或 自 自 制度						暴引息	新規制造	
			* 连接压	6.18292 Fall	6. 含品。 超過	多数层层 。	WENTER	348 1		4.5
l l	27.47.4 20.07. 7	1. Carlotte 1. Car	1971 N. C. W. S. L. L. W. S.	灰瓷和装筒涂料盘 PF:生产	監禁 計划 经通知证券	the second second second	of taking Director	5 62020 PC	1995 J. St. 146 M.	

l Capital Expenditure	2 135	-	4 605	1 000	4 906	927		3 107	1 234	1 83 1 83
tal single-year expenditure sub-total	2 135	9 (\$ va() = 1	4 605	1 000	4 906	927		3 107	1 234	
				radio (1964) Parista						变色的 图片的
										roine Saldet Parks
Vote 15 - [NAME OF VOTE 15] 15,1 - [Name of sub-vote]										
Well at Think on home				graduction.	Maria de la compansión de la compansión de la compansión de la compansión de la compansión de la compansión de La compansión de la compansión de la compansión de la compansión de la compansión de la compansión de la compa			1413		
				2. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.						
			1000 100 100 100 100 100 100 100 100 10			180%(1964) 化多元素	1.4.4.4.1.2.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	Evan (13 mil)	高速的理论 法的主义的	
				14.9	in Andrew Exercises	7.6		2000年2月 2000年8月		
· · · · Lientia es espeziemi										
Vote 14 - [NAME OF VOTE 14] 14.1 - [Name of sub-vote]	DE WEDERLE	i ikilikalesi Tanangan								Town of
							1990年 1890年 1890年			
		[1] [5] [6] [6] [6] [6] [6] [6] [6] [6] [6] [6							Fig. 19 19. Strike	
Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote]										
Value 42 PRAME OF VOTE 400									是位置	
									医	
				自己的					保護	Marie 1
12.1 - [Name of sub-vote]										
Vote 12 - [NAME OF VOTE 12]	(C) (C) (C) (C) (C) (C) (C) (C) (C) (C)			Park Transition Const.						
·										
Vote 11 - [NAME OF VOTE 11] 11.1 - [Name of sub-vote]	Towns Access		etalella - Di Barriya	ar italian da -	an balace: - My Picasae:	od produkérii - Si produkérii	u pakkolokil m murma dwan	io likividalii - 	i Lixelinies December	1533115
					等 [15] (2) (2) (2) (2) (2) (2) (2) (2) (2) (2)					
Vote 10 - [NAME OF VOTE 10] 10.1 - [Name of sub-vote]		- 	- 19575.		- 1	Jeroge	1857	-	A Comment of	
	(44.50) (6.5.44.5	5. 165 () 51 (# 15)								
				3. (t.) - t. 3. (4) - t.						
				(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)			新 医疗场 中 产品 (*)			
9.1 - [Name of sub-vote]										

DC45 John Taolo Gaetsewe - Table A6 Consolidated Budgeted Financial Position

Description	Re	f 2009/10	2010/11	2011/12		Current \	ear 2012/13		2013/14 Media	ım Term Reveni Framework	ie & Expenditure
R thousand ASSETS		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Current assets					1						
Cash		4 140	Statement	grant transmin come	S. S. C. C. C. C. C. C. C. C. C. C. C. C. C.	CONSTRUCTOR STOLENS AND A	N CONTRACTOR		Ì		
Call investment deposits	4	4 140	26 279		1 000	1 000				30.65	E PET DECEMBER OF
Consumer deblors	1.1	2 275	0.074	7 244	11 505	11 505	-	-	36 000	36 180	36 361
Other debtors	_	3 375 14 002	2 871 7 842		- California de la calenda de			_		_	-
Current portion of long-term receivables		1002	7 042						1 500	1 000	800
Inventory	2		31								
Total current assets		21 551	37 023	9 844	7 9 (4 Page	2.14 M. 2.1	<u> 1800 高级。</u>	100 HB (24.5			
		21 331	37 023	9 044	12 505	12 505	<u> </u>	<u>-</u>	37 500	37 180	37 161
Non current assets	ĺ	SANCE OF SURE OF STREET	5. Ph. 2000000000000000000000000000000000000		ļ]	İ		ļ		1
Long-term receivables						3.326.365		28 13 - 5 - 3			ilsauca ay
Investments		4	据能 医原验					图:2015年			
Investment property		1 365		国际对形			1.3/2 1.00		1 600	1,700	18 000
Investment in Associate							la seconda de 18				
Property, plant and equipment Agricultural	3	87 168	110 461	81 876	75 000	75 000	75 000	-	120 000	122 000	124 000
Agricultural Biological			1.8.8.3.19	S. W. 18 3. 4.						1.00	FIGURE
Intangible					Approximation					5年 成門共	
Other non-current assets		343			36. 8						
Total non current assets			F. 18 (1977) 18 (1974)	性。他的最高。2		经产品收益	Rock to the	and the second		35 OF 15	
TOTAL ASSETS		88 879 110 430	110 461 147 484	81 876	75 000	75 000	75 000		121 600	123 700	142 000
		110 430	147 484	91 720	87 505	87 505	75 000		159 100	160 880	179 161
LIABILITIES							ļ		1		
Current liabilities]	j .					i	
Bank overdraft	1	Joseph A. B.	ancertill.	10.479.65			TOP STATE	BUTTERN.	100 X 5.5%	RESERVED IN	december 2
Borrowing	4	169	161	163	161	161	161	-	147	142	140
Consumer deposits	1.	355555605	Least M.							WELLEY STEELS	SP4-TESTER
Trade and other payables	4	16 515	25 244	3 350	2 000	2 000	2 000		11 860	3 680	2 400
Provisions		3 296	4 046			"纵观"。2.		MARKY	NEWS W	GAWAEES	PRINTENES
Total current liabilities		19 980	29 451	3 513	2 161	2 161	2 161		12 007	3 822	2 540
Non current liabilities									·		
Borrowing		4 464	4 308	4 272	4 100	4 100	4 100 :	-	2 500	2 400	80.000
Provisions		12 670	13 689	13 671	10 000	10 000	10 000	-	17 000	18 000	22 000 20 000
otal non current liabilities		17 134	17 997	17 943	14 100	14 100	14 100		19 500	20 400	42 000
OTAL LIABILITIES		37 114	47 448	21 456	16 261	16 261	16 261		31 507	24 222	44 540
IET ASSETS	5	73 316	100 036	70 264	71 244	71 244	58 739		127 593	136 658	134 621
OMMUNITY WEALTH/EQUITY	-							-	1 300	100 000	104 021
Accumulated Surplus/(Deficit)		17 546	\$49966656T	New Attended to	STREET,	ระทางแบบ สมหาสา	ent som tekne per	rangeli sayaya gasesi.	attors with the estimate of	المدروم والرادي ومرووف	A Aires Arrenament
Reserves	4	55 771	areline 1	- Advir March		etanyayi ya Ir		3. 图解图式			
Minorities' interests		1927 N. 67 W.	GREET.	reserve.	SEPTEM	Secretary of the		avi etja translovana	12 207	11 100	11 000
OTAL COMMUNITY WEALTH/EQUITY	5	73 316	- 1 gras sent (41)	the chart heart (T)	<u>ारमञ्ज इंद्राच्या संस्कृत</u>	1.00,2170,3805384		34.85 (FETCH)		15年7月1年	
eferences								-	12 207	11 100	11 000

1. Detail to be provided in Table SA3

^{).} Include completed low cost housing to be transferred to beneficiaries within 12 months

^{).} Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)

^{1.} Detail to be provided in Table SA3. Includes reserves to be funded by statute.

i. Net assets must balance with Total Community Wealth/Equity

Describuou	Ref	2009/10	2010/11	2011/12		Current Year 2012/13	ar 2012/13		2013/14 Mediu	2013/14 Medium Term Revenue & Expenditure Framework	s & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit	Budget Year	Budget Year +1 Budget Year +2	Budget Year +
CASH FLOW FROM OPERATING ACTIVITIES Receipts					5				+110107	C114102	2013/16
Ratepayers and other	(4.E.)	153,389	SECTION AND A SE	30.00	500 500 500 500 500 500 500 500 500 500	E E EOO	N. S. S. S. S. S. S. S. S. S. S. S. S. S.	The state of the s		a beach organiza	
Government - operating	<u> </u>	一般の対象が	が終める	118 650	64.414	2500 c		はおければない。	2000		
Government - capital	<i>⊕,</i> `;		を できなから	3,463	488	488			20 013	60.729	64.268
Interest	č.	1814		1000	0001	V 000	がなった。		CUC		
Dividends	: <u>1.1%</u>		野の変化を対する		多数形态数				7		1350
Payments	<u>()</u>	The state of the s	BOTTONIO CONTRACTOR OF SE	ALLES SCHOOLSES	Transcort Section		William And Annual Control	The second second	The state of the s		
Suppliers and employees	471	116171511	No. of the same	7.25 (H41 186)	7. (58.000)	S. CRAININ		SOUTH THE SECTION OF	COLUMN TO STATE OF THE STATE OF		1000
Finance charges	- 4(3)	(1.634)		(385)	0.00	(050)			(61 500)	9	99
Transfers and Grants	4 %			(10.759)	(12.500)	(12 500)	が特別の対象		(250)		
NET CASH FROMI(USED) OPERATING ACTIVITIES		(7 582)	ı	786	352	3 478	1	\$ 150 Page 0 s	2 035	(300)	(380)
CASH FLOWS FROM INVESTING ACTIVITIES									200		4 300
Receipts									.		
Proceeds on disposal of PPE	Sec. (1)	AND THE STATE OF T	10年级影响	1201	200	200	State of the state	PERSONAL SECTION OF THE PERSON	The Manual Control of the Section of	THE RESERVE OF THE PARTY OF THE	N. A. SERBERT
Decrease (Increase) in non-current debtors	<u> </u>			200							
Decrease (increase) other non-current receivables	<u>1</u> , 2 3		の のでは のいまれる かんしん	1200							
Decrease (increase) in non-current investments	<u>(459</u> 4										
Payments	_				de de constitue constitue de co	No. of Contract of	The State Control of the State	Township Park this to the state of	AND THE PERSONS ASSESSED.	A CONTRACTOR OF THE PARTY OF TH	A 10 Company of the C
Capital assets				(1,000)	(000)	(006)			1,000	and the Manual Control of the Contro	The state of the s
NET CASH FROM/(USED) INVESTING ACTIVITIES		(2 135)	1	220	(700)	(700)	1	1	1 000	1	
CASH FLOWS FROM FINANCING ACTIVITIES											
Kecelpts	-										
Short term loans					The state of the s	一直の対して 対して		· 在 · · · · · · · · · · · · · · · · · ·			海路河流沿路
Borrowing long term/refinancing		712					vale of the state				
increase (decrease) in consumer deposits		三年									でするとはない。
Payments Rensument of horrowing		En an Service of Services	6 9		1000 Co. 100			A state of	A San or service and the NAS and Administration of the San of the	A market of the state of the st	all Charles and Assessment and Assessment of the Control of the Co
NET CASH FDOM///ISPD FINANCIAL ACTIVITIES	y		たな情報を表現	(380)	(220)	(220)			250	150	158
EL CASH L'ACHINOSED) FINANCING ACTIVILIES	+	712	1	(380)	(220)	(220)	1	1	250	150	158
NET INCREASE/ (DECREASE) IN CASH HELD		(500 6)	ı	1 127	(268)	2 558	1	1	4 185	2 5.40	E 446
Cash/cash equivalents at the year begin:	7	(12 053)	(21 058)	(21 058)	22,185	1 10		22 185	001 20		01000
Cash/cash equivalents at the year end:	<u>^</u>	(24.058)	(24.058)	(40 094)	第二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十二十		The state of the s	3	07107		40040

References

1. Local/District municipalities to include transfers from to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

DC45 John Taolo Gaetsewe - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

	T	1		Jordoodillalate	ourpius rec	onemation					
Description	Ref	2009/10	2010/11	2011/12		Current Yo	ear 2012/13		2013/14 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash and investments available	1					<u> </u>			 -		
Cash/cash equivalents at the year end	1	(21 058)	(21 058)	(19 931)	21 617	24 743		22 185	32 305	34 854	40,000
Other current investments > 90 days	}	25 198	47 337	27 175	(9 112)	i	_	(22 185)		1 326	40 000
Non current assets - Investments	1	4	_	i -	,	((22 100)	0000	1 320	(3 639)
Cash and investments available:		4 144	26 279	7 244	12 505	12 505		<u> </u>	36 000	36 180	36 361
Application of cash and investments								-		33 100	
Unspent conditional transfers	1	12 196	17 675	_	2 500			1			
Unspent borrowing		-	0.0		2 300	_	_	-	10 000	2 000	1 000
Statutory requirements	2		APENTER!	N.E. at Jakobi	2 600	SINDER SINDER		art motule service	6 000	-	- 20 commessus
Other working capital requirements	3	(53 398)	7 569	(4 868)	1 500	2 000	2 000		6 000 1 041	7 000 155	. 8 000
Other provisions		Market Barrier						ALCAR ALSECA			161
Long term investments committed	4	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	uttor, vartatiraa		4.26.48031.25.2	saudiferidi 186	Madada Mili	นนิธิเมริกันโดโดโดเกรีย	For Fi		
Reserves to be backed by cash/investments	5				3 500			Pergovari i	3,000		3 500
otal Application of cash and investments:		(41 202)	25 244	(4 868)		2 000	2 000	1 A V A V A V A V A	20 041	12 655	
Surplus(shortfall)		45 346	1 035	12 112	2 405	10 505	(2 000)		15 959	23 525	12 661 23 700
References						10 000	(2 000)		10 303	23 323	23 700

^{&#}x27;. Must reconcile with Budgeted Cash Flows

For example: VAT, taxation

Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)

[.] For example: sinking fund requirements for borrowing

Council approval required for each reserve created and basis of cash backing of reserves

DC45 John Taolo Gaetsewe - Table A9 Consolidated Asset Management

Description	Ref	2009/10	2010/11	2011/12		Current Year 2012	Y13	2013/14 Mediu	m Term Revenu Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +: 2015/16
CAPITAL EXPENDITURE	1.									
<u>Total New Assets</u> Infrastructure - Road transport	1	6 830	3 926	4 675	1 000	4 905	_	3 107	1 234	1 831
Infrastructure - Electricity		_	_	250	_	_	_	_	_	
Infrastructure - Water	İ	-	-	-	-	-	-	-	-	_
Infrestructure - Senitation			<u> </u>	2 555	-	-	-	-	-	-
Infrastructure - Other Infrastructure		6 444	3 019	2 805	<u> </u>	<u> </u>	<u> </u>	<u> </u>	-	
Community		-	3019	600	<u> </u>			_	_	
Heritage assets		_	_	-	-	_	_	-	_	_
Investment properties		-	-	-	-	3 386	-	-	-	_
Other assets	6	386	908	1 270	1 000	1 020	-	3 107	1 234	1 831
Agricultural Assets					-	-	-	-	-	-
Biological assets Intangibles			_	_	<u> </u>	500	_	-	<u> </u>	_
-	2					1				_
Total Renewal of Existing Assets Infrastructure - Road transport	'	-	_	_	-		_		_	_
Infrastructure - Electricity		_	_	_]	_	_	_	_	_
Infrastructure - Water		-	<u> </u>	-	-	-	-	-	_	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other				-		-			<u>-</u>	
Infrastructure Community			_		_	_	_]	_	_
Heritage assets		_	_]	-	-	_	_	_
Investment properties		-	-	_	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets Intangibles		-	-	-	-] [-	-	_	-
-	١.		-		-	<u> </u>			-	-
Total Capital Expenditure	4						•	1		
Infrastructure - Road transport Infrastructure - Electricity			_	250		_	_	_	_	_
Infrastructure - Water		-	_			_	_		_	_
Infrastructure - Sanitation		-	-	2 555	- ا	-	-	-	_	_
Infrastructure - Other	İ	6 444	3 019	-	-	-	_			_
Infrastructure		6 444	3 019	2 805	-	-	-	-	-	-
Community Heritage assets		-	- -	600	_		<u> </u>	_	_	_
Investment properties		_	_	_	-	3 386	_		_	_
Other assets		386	908	1 270	1 000	1 020	_	3 107	1 234	1 831
Agricultural Assets		-	-	_	-	-	-	-	-	-
Biological assets		-	_	-	-	-	-	-	-	-
Intangibles	 _	-	-			500	-			-
TOTAL CAPITAL EXPENDITURE - Asset class	2	6 830	3 926	4 675	1 000	4 906	-	3 107	1 234	1 831
ASSET REGISTER SUMMARY - PPE (WDV)	5	ي بهر مداد پاره دهد دراد	errore Williams	to right my artificians	arana a pina ni ngak	a se manade pote	rije, komernaca i nije	21415000000000000	. common to the text	to the second to the second
Infrestructure - Road transport				表表的表示	Charles and					
Infrestructure - Electricity Infrestructure - Water		3.45.34		287993	[蒙摩二次			成为第二年第	3 340 0	
Infrastructure - Sanitation	1	24年18月1日				100			今5.65%	克克斯塔
Infrastructure - Other	1	技术委员		72 665	74 000			A.E. Will	1000	
Infrastructure			401100111 0000	72 665	74 000					_
Community		文字文字		21.055	22 000			Maria Cara	日韓軍國	
Heritage assets Investment properties		1 365	eralika 950 -	20	20			1 600	1700	18 000
Other assets			a green s	14 156	17 500	[grythall		\$45 \$ 45		.0000
Agricultural Assets		. Constructed Star	-		-	-		e presentation rail.	20-14-214-21457 -	pounter a visabilità.
Biological assets		-	-	-	-	-	-	_	-	-
Intangibles	<u> </u>	343		407.000	- 449.500	ļ .		- 4 500	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	1 708		107 896	113 520	-		1 600	1700	18 000
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment	3	4 040	3 786	2 500	1 847	1 006	1 006	827	1 352	919
Repairs and Maintenance by Asset Class Infrestructure - Road transport	*	7 000	5 616 -		1 798 -	1 723	1 521	982	559 _	559 _
Infrastructure - Electricity		_	•	_	_	_	-	_	_	_
Infrestructure - Water	[,	-	-	- 1	60	60	60	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrestructure - Other		•		-	-	-		-	-	-
Infrastructure		-		-	60	60	60	-	-	-
Community Heritage assets		-	-	-	_	-	i	-	_	-
Investment properties		-	_	_	_	_		_	-	-
Other assets	6, 7	7 000	5 616	-	1 738	1 663	1 461	982	559	559
	ı —	11 040	9 402	2 500	3 645	2 729	2 527	1 810	1 910	1 478
TOTAL EXPENDITURE OTHER ITEMS	\vdash									
		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL EXPENDITURE OTHER ITEMS Renewal of Existing Assets as % of total capex Renewal of Existing Assets as % of depreen"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
TOTAL EXPENDITURE OTHER ITEMS Renewal of Existing Assets as % of total capex										

- 1. Detail of new assets provided in Table SA34a
- 2. Detail of renewal of existing assets provided in Table SA34b
- 3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
- 4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
- 5. Must reconcile to 'Budgeted Financial Position' (written down value)
- 6. Donaled/contributed and assets funded by finance leases to be allocated to the respective category

Description	Ref	2009/10	2010/11	2011/12	c	urrent Year 2012	1/13	2013/14 Mediu	n Term Revenue Framework	& Expenditure
Безаприон	I KC	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Foreçast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year + 2015/16
Household service targets	1	<u> </u>								
Water:	ŀ	en fill erren be processore	NATION OF STREET ALCOHOL	TOWARD STREET, TO SER	mandanan i walaya a daarah	15 Car of an Original and one	**************************************			
Piped water inside dwelling Piped water inside yard (but not in dwelling)										
Using public tap (at least min.service level)	2				医黑影片	[2]《正常》	Market State	医多种电影		
Other water supply (at least min, service level)	4					N. Santa	七分學激		医乳红性	
Minimum Service Level and Above sub-total		-	-	F-875 V/22 / 488 F C		-	1.8 ET 1.2 GAR 25-17 GA.		(10 marks 20)	12.11.12.12.12.12.12.12.12.12.12.12.12.1
Using public tap (< min,service level)	3		TOTAL STREET	53475	Ar trends and a		STRUCKETT			
Other water supply (< min.service level)	4									
No water supply		45人生1000		£ 34 %					至2. 對美性	
Below Minimum Service Level sub-total	_	-	-	-		-		-	_	
lotal number of households	5	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:		THE STANDS OF STANDS	5 707 C 6 W 136 CO.							
Flush toilet (connected to sewerage)										
Flush toilet (with septic tank) Chemical toilet				1525年等	医性学学			的实现是		
Pit toilet (ventilated)			10000000000000000000000000000000000000							
Other tollet provisions (> min.service level)		보였다				建工业 公				
Minimum Service Level end Above sub-total		# 40 1 00 1 20 F		es i i e filosoppio.	2 (1.88) (2.12)	<u>- 18 18 18 18 18 18 18 18 18 18 18 18 18 </u>	97687711 1 - 476.24	5 + 4 (88 at 5 (4) (52)	- 19 A-132 A 164	34. 4 - 140 1
Bucket toilet		### 1 1 1 E B	PERMITTE		57855 S	OT DOT VIEWER		লেখার প্রত্যাস	734737TR	grandigeration
Other toilet provisions (< min.service level)				黑雪宝宝				of the second		
No toilet provisions		100	13. 397,430,		性特殊的	1.00	1.48.4.5	Transfer in	HATTER WILLIAM	海南
Below Minimum Service Level sub-total		- 1	-	-	-	-	-	_	-	
otal number of households	5	- 1	-	-	-		-	-	-	-
înergy <u>:</u>				.						
Electricity (at least min.service level)			NUMBER OF		PROPERTY.	2019 1971 CF	27.57.73	(重要制度)	STORTICE.	3 M (2007)
Electricity - prepaid (min.service level)		Come Br			i sa Harr		潮水头属		AND SEY	P. K. 1840
Minimum Service Level and Above sub-total			-		-	_	-		-	-
Electricity (< min.service level)			14.						340	第7600 A
Electricity - prepaid (< min. service level)		3.44 SM	de (682 d			1000	A SALA			Fall de 19
Other energy sources Below Minimum Service Level sub-total		<u>11. 78.8 434 6</u>	- Section - Section -	.A. 3999 H	- 200 (200 (200 (200 (200 (200 (200 (200		<u> </u>	10 16 15 E	i Validija gr	
otal number of households	5		— - -							
	Ĭ	ļ	1	_		_		_	- 1	-
Removed at least once a week		HUNDER PROPERTY	Stratesias Primário	una suterioriario	and the proper of the	n stræmket skipmer bær.	84.40804281 #85	VENTALLY HAVES	oral community of some account	Carrolla de cesto o
Minimum Service Level and Above sub-total	- }		<u> </u>	Legate System (4)	35434 S. S. S. S. S.	FF BITTS (SEE A)	ORDERN ON	481.03 (S. 1813)	Y. 1818 (g. 1986)	<u> </u>
Removed less frequently than once a week		รสมบรรคสสมริชา	เมื่อสารคราชเราะ	2583 620 8355°	50 00030500	TOT VEGESSIP	8161779 F1 NO	ugangsengan ngan.	FORESCULLENGESCOUNTS	 namen illandenne
Using communal refuse dump		3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(第2条)	1.00						
Using own refuse dump					연극하다	1600 J				
Other rubbish disposat	[***		学统为证务 记	26.7 (1.5.4%) 26.8 (1.5.4%)			對於提倡了
No rubbish disposal	ł				生产设施					
Below Minimum Service Level sub-total			-		-		-		-	_
otal number of households	5	-	-	-	-	T	-	-	-	_
ouseholds receiving Free Basic Service	7				1					
Water (6 kilolitres per household per month)	'	44.80.000	orverrod	. Selectorics	20 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10 TO 10	atti ferri sees ti	January Sta	affakir (dan dan)	TT.SAVETULE	wasterde er et
Sanitation (free minimum level service)						14年第二十四	"是我学习			
Electricity/other energy (50kwh per household per monti	h)							살아 보네		
Refuse (removed at least once a week)				Landing in					開發 接座	يائي الرازيان المرازيان المرازيان معادل المرازيان المرازيان
ost of Free Basic Services provided (R'000)	8	ti egyinye kişa	TO THE PROPERTY OF THE PERSON	The Section	2 - 12 Frank 1 - 1	Taka tenganan	2.34 2.34.34.34.34.		1. Carlot 1972	on an emission of the
Water (6 kilolitres per household per month)				2013年到			- 5 - 45 - 51		经基础	
Sanitation (free sanitation service)	- {					45 XX 46				M. Comment
Electricity/other energy (50kwh per household per month	1)	当り変化す		32 P.J.		14X 2 4 X				
Refuse (removed once a week)		5.455 M. J. J.		17.54.54	(150 miles)	STATE OF SHE	4017314			连续发生 等
otal cost of FBS provided (minimum social package)	_	-	<u>-</u> -]					-		
ghest level of free service provided							_[T		
Property rates (R value threshold)	- -	9					开行队员员			PERMIT
Water (kilolitres per household per month)	1	24.399.3	凝聚病 经							也是我也由于
Sanitation (kilotitres per household per month) Sanitation (Rand per household per month)	Į.			- 医多类型				"沙漠"别的。		
Electricity (kwh per household per month)	3	統括為中国		· 安思之。声		J. 18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		, 1883 A.F		
Refuse (average litres per week)				三、沙(水)				ar graner		
	_		3 Z A() 13 1	<u>823 No. 13 Su</u>	1 . s v - 1 eu . j ()	31 7 4 74 7	. g 1 2 - j 5 2 3 3 3 1		Lander of the State of the Stat	s sind bits
	9		egggen garagadi			ar, per colociosal.	ng gwolnerezeroù se	gar stages early a series	Take to the state of the state	ero, resignate de la
Property rates (R15 000 threshold rebate)	F,		70.55	1 5 44 4 B			rieg Sid			
Property rates (other exemptions, reductions and rebates)	- [-			50.401			. 经发达	S. Charles		
Water	ŀ		ajaba l					· 10 10 10 10 10 10 10 10 10 10 10 10 10	3 200 00	多年日本項
vater Sanitation	- F				용무료하다			经国际证明	港等版计	。一种
Electricity/other energy	F		사용 설립					建铁双焰剂		
Refuse					经银基件					至性 A. 经股份 其上规则完全
Municipal Housing - rental rebates		医连旋性	TOWNS NO.			是海岸景山				
	6	建工等基件	是多些					学家工艺		
	- [3						7 7 1 8 m // 1 1 m // 1		學(對於自	
Other										
Other otal revenue cost of free services provided (total	 							Alexander Company		*****

- References

 1. Include services provided by another entity; e.g. Eskom

 2. Stand distance <= 200m from dwelling

 3. Stand distance > 200m from dwelling

 4. Borehole, spring, rein-water tank etc.

 5. Must agree to total number of households in municipal area

 6. Include value of subsidy provided by municipality above provincial subsidy level

 7. Show number of households receiving at least these levels of services completely free

 8. Must reflect the cost to the municipality of providing the Free Basic Service

DC45 John Taolo Gaetsewe - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance' 2013/14 Medium Term Revenue & Expenditure Current Year 2012/13 2009/10 2010/11 2011/12 Framowork Description Ref Audited Audited Audited Full Year Original Adjusted Pre-audit **Budget Year** Budget Year +1 Budget Year +2 Outcome Outcome Outcome Budget Budget Forecast outcome 2013/14 2014/15 2015/16 R thousand REVENUE ITEMS: Property rates 6 22 Total Property Rafes less Revenue Foregone **Net Property Rates** 22 266 Service charges - electricity revenue 6 2 594 Total Service charges - electricity revenue 3 849 34 less Revenue Foregone Net Service charges - electricity revenue Service charges - water revenue 6 Total Service charges - water revenue 1 876 2 627 less Revenue Foregone Net Service charges - water revenue 1 876 2 627 Service charges - sanitation revenue Total Service charges - sanitation revenue 646 686 less Revenue Foregone Net Service charges - sanitation revenue 6 Service charges - refuse revenue 428 492 Total refuse removal revenue Total landfill revenue less Revenue Foregone Net Service charges - refuse revenue 428 492 Other Revenue by source Training 128 825 112 150 Telephone Private 323 206 4 608 Contribution for shared service: 1 156 2 800 2 800 4 173 4 385 **Building Plans** 20 360 **Photostats** 12 1 402 Sundries L'evies : Other Income Projects 33 871 Admin Fees 7,830 Admin Private jobs Clearanc Certificates 25 6 179 Other Income จังก 1 968 7 21 128 825 4 618 Total 'Other' Revenue 40.560 9 514 5 R48 4 76R 11 388 4 460 EXPENDITURE ITEMS: Employee related costs Basic Salaries and Wages 2 34 029 22 075 27 500 30 291 27.844 12 962 33 317 35 116 37 012 Pension and UIF Contributions 6 930 3 810 6 699 6 699 5 951 6,272 6 611 Medical Aid Contributions 7 500 2 437 2.560 2707 Overtime 2 221 684 Performance Bonus 1 772 2484 2 223 2 223 721 760 4 177 2 443 Motor Vehicle Allowance 3 997 4 177 4 100 2 318 2 575 Cellphone Allowance 1: 12 . 13 1 062 1 380 1 227 1 534 1 227 1 220 1.704 Housing Allowances 1 617 2 721 Other benefits and allowances 5 5 1 6 3 023 2 868 Payments in lieu of leave 285 285 Long service awards Post-retirement benefit obligations 1 000 000 1 000 000 sub-total 34 029 35 836 45 380 43 455 28 487 48 97 51 618 54 405 Less: Employees costs capitalised to PPE 35 836 51 6 1 8 Total Employee related costs 45 381 4R 073 54 405 34 020 43 013 43 455 28 487 Contributions recognised - capital 3 107 1 234 1 831 1 234 1 831 Total Contributions recognised - capital Depreciation & asset impairment Depreciation of Property, Plant & Equipment 4 040 3 786 2 500 1 847 1 006 1 006 827 1 352 919 Lease amortisation Capital asset impairment Depreciation resulting from revaluation of PPE 10 4 040 3 786 2 500 1 006 1 006 1 352 919 Total Depreciation & asset impairment Bulk purchases 4 776 2 206 4 000 Electricity Bulk Purchases 3 024 Water Bulk Purchases 2 500 Total bulk purchases Transfers and grants 80 67 386 144 144 46 150 158 Cash transfers and grants 167 400 400 2 128 466 491 Non-cash transfers and grants 67 46 80 544 144 Total transfers and grants 786 2 278 624 658

Total 'Other' Expenditure by Expenditure Item	1 8	55 310	115 526	84 770	13 434	10 070	-	17 014	12 829	13 401
General expenses Project Cost	3	55 310	14 725 100 801	82 000		8 268		15014	2 tota 10721	2222 11 179
Allocations to organs of state: Electricity Water Sanitation Other Total contracted services Other Expenditure By Typa Collection costs Contributions to 'other' provisions Consultant fees Audit fees	1			- 70 1 200	1300	185	185	4715 4715 4715	2 688 2 688	3 554 3 554 2 222
Insurance Security services Service agreements Provision of Security Services Services Agreement Develop District wide SMME detabase Develop and maintain electropic market system Revenue enhancement and management strategy of Finance System Upgrade and Support Housing Sector plans and accreditation business pla Compilation of Housing Register Development of Sector Plans Rural Road Asset Management		「農業などで			629 290	816		350 680 500 1222 200 600 1 000	500 94	389 321 99 1 000 1 755

<u>References</u>

- 1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)
- 2. Must reconcile to supporting documentation on staff salaries
- 3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > 10% of Total Expenditure)
 4. Expenditure to meet any 'unfunded obligations'
- 5 This sub-total must agree with the total on SA22, but excluding councillor and board member items
- 6. Include a note for each revenue item that is affected by 'revenue foregone'
 7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)

1045 John Taolo Gastsewe - Supporting Table SA2 Consolidated Matrix Financial Performance Budget (revenue source/expenditure type & dept.)

| Vote 1 - Office | Vote 2 - Office | Vote 3 - Budget | Vote 4 - IRIR | Vote 5 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Rural | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 7 - Vote 6 - Basic | Vote 9 - [NAME Vote 10 -[NAME OF VOTE 10] Vote 13 -[NAME OF VOTE 13] Vote 11 [NAME OF VOTE 11] !thousand evenue By Source rente By Source
Property rates
Property rates - penalties & collection charges
Service charges - electricity revenue
Service charges - electricity revenue
Service charges - sentation revenue
Service charges - sentation revenue
Service charges - retruse revenue
Service charges - other
Rentatio of facilities and equipment
Interest earned - external investments
Interest earned - outstanding debtors
Disclands renchinged 1 000 1 000 Fines 1973 Licences and permits Agency services
Other revenue
Transfers recognised - operational
Gains on disposal of PPE 1 545 9 344 7 200 71 402 11 861 6 095 8 697 18 613 11 855 11 038 10 889 6095 stal Revenue (excluding capital transfers and contribu 12 405 79 602 rependiture by Type
Employee related costs
Remuneration of councillors
Debt imparment
Depreciation & asset imparment 2 729 4 563 7 061 8710 48 991 4 563 -827 72 225 280 84 Finance charges
Bulk purchases
Other materials 250 Contracted services
Transfers and grants
Other expenditure
Loss on disposal of PPE 1 500 1 500 1 971 170 420 528 2 800 2 443 19 728 1 030 9 320 18 613 8 697 ital Expenditure 12 405 11 038 10 889 11 865 6 095 79 602 arolus#Deficiti ्यस्<u>र</u> - (स्ट्रा Transfers recognised - capital Contributions recognised - capital gyar. 2 707 400 3 107 Contributed assets irplus/(Deficil) after capital transfers & ntributions 2707 3 107

eferences Departmental o

Departmental columns to be based on municipal organisation structure

DC45 John Taolo Gaetsewe - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position' 2013/14 Medium Term Revenue & Expenditure 2009/10 2010/11 2011/12 Current Year 2012/13 Framework Description Ref Audited Audited Audited Original Adiusted Full Year Pre-audit Budget Year **Budget Year Budget Year** Outcome Outcome Outcome Budget Budget Forecast outcome 2013/14 +1 2014/15 +2 2015/16 ₹ thousand SSETS **Call investment deposits** Call deposits < 90 days 11 500 7 244 - 11 500 36,000 36 180 36:361 Other current investments > 90 days 5 otal Call investment deposits 2 7 244 11.505 11 505 36 000 36 361 onsumer debtors Consumer debtors 3 375 2 87.1 2 600 Less: Provision for debt impairment ofal Consumer debtors 2 3 375 2 871 2 600 lebt impairment provision Balance at the beginning of the year 3 856 Contributions to the provision 150 3 000 3 100 3 200 ٠٤, Bad debts written off 1 496 25 alance at end of year 1 496 175 6 856 3 100 3 200 roperty, plant and equipment (PPE) PPE at cost/valuation (excl. finance leases) 87 168 . 110 461 81 876 75 000 75 000 75 000 120 000 122 000 124 000 Leases recognised as PPE 3 Less: Accumulated depreciation otal Property, plant and equipment (PPE) 87 168 2 110 461 81 876 75 000 75 000 75 000 120 000 122 000 124 000 IABILITIES urrent liabilities - Borrowing Short term loans (other than bank overdraft) Current portion of long-term liabilities 169 161 163 161 161 161 142 . 140 otal Current liabilities - Borrowing 169 161 163 161 161 161 14 142 140 rade and other payables Trade and other creditors 4 319 7 569 1 500 3 350 2 000 2 000 1 700 1 500 1 200 Unspent conditional transfers 12 196 17 675 2 500 10 000 2 000 1,000 VAT (2.000)160 180 200 stal Trade and other payables 16 515 25 244 3 350 2 000 2 000 2 000 11 860 3 680 2 400 on current liabilities - Borrowing 4 4 464 4 308 4 100 Borrowing 4 272 4 100 4 100 2 500 2,400 22 000 Finance leases (including PPP asset element) stal Non current liabilities - Borrowing 4 464 4 308 A 272 A IOO 4 100 4 100 2 500 2 400 22 000 ovisions - non-current Retirement benefits 12 670 13 689 13 671 10 000 10 000 10 000 17 000 18 000 20,000 List other major provision items Refuse landfill site rehabilitation -Other tal Provisions - non-current 12 670 13 689 10 000 13 671 10 000 10 000 17 000 18 000 20 000 **HANGES IN NET ASSETS** :cumulated Surplus/(Deficit) Accumulated Surplus/(Deficit) - opening balance 36 949 40 000 41 000 GRAP adjustments Restated balance 36 949 40 000 41 000 Surplus/(Deficit) (4 832) (25 673) (22 236) 3 880 9 800 20 184 (46)3 107 1 234 1831 Appropriations to Reserves Transfers from Reserves Depreciation offsets Other adjustments cumulated Surplus/(Deficit) (4 832) (25 673) 3 880 (22 236) 20 184 9.800 (46 40 056 41 234 42 831 serves Housing Development Fund Capital replacement Self-insurance 800 2 207 1 000 1 100 Other reserves 54 971 Revaluation 10 000 10 000 10 000 tal Reserves 55 771 12 207 11 100 11 000 TAL COMMUNITY WEALTH/EQUITY 2 50 938 (25 673) (22, 236) 3 880 9 800 20 184 (46) 52 263 52 334 53 831 ital capital expenditure includes expenditure on nationally significant priorities: vision of basic services

Strategic Objective	Goal	Goal Code	Rei	2009/10 f	2010/11	2011/12	C	urrent Year 2012	/13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +: 2015/16
. To provide road and transport	Rural Roads Asset management				3.1.00		\$ 18 MONT		7,615,615	1.465	1 725	1 465
ervices	system established			學家達式								
	ITP Reviewed									1 300		
	Gamagara LM internal road paving				4383	r trailing				5 500	5 500	5 500
	EPWP business plan approved and implemented			图為起於								
	Ga- Segonnyana LM internal road											
	paving EPWP business plan						1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			5 500	5 500	5 500
	approved and implemented											
				THE STATE OF								
	Joe Morolong LM internal road paving EPWP business plan								TO THE STATE OF	5 500	* 5 500°	5 500
	approved and implemented											
				18.8						9,16,20		
. To provide and manage bulk -	DM appointed as water authority	i Suke Luke S		1980 Pro 1886 (1 500		
ervices	Le providing bulk water and sanitation services. Bulk services									TEXAS ISSUE		
公务 书题的指数	By-laws promulgated policies and	7.11									基金管点	
	tamis déveloped	A STORY NEST										
							医多沙	1, 10, 10, 10				
N. P. S. S. S. S. S. S. S. S. S. S. S. S. S.	Dancon water supply scheme			E Virginia					15 3 15 3	7 512		
To provide adequate housing to	project Housing register compiled and									2 200		
ne residents of the district	maintained. Housing sector plans									3/2/200		
	and accreditation business plans					學的是有性			受影響		Rose property	
	reviewed and updated.				Production of the second							
	Mandela day houses constructed	277						1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1	企识。(2007)	. 82		
	Special programmes (targeted	(1400) (1) 安朝(144)								82		
经过多多。不再的扩	groups) (16 days of activism											
	egainst abuse of women and children) houses constructed					5			重要的	13.75		
					新沙山							
	Repairs and renovation of 37 staff houses concluded								活动 建	160		
											197	
To establish and maintain	Ga-Segnyana LM cemetery	1.0 40 Mg								5.051		
ommunity facilities	fencing and cleaning EPWP business plan approved and											
	implemented. Joe Morolong LM											
	cemetery fencing and cleaning EPWP business plan approved				englyfelefor egif Ellyfelefor av ekk							
	and implemented.				K. 188						通常的代	
		200 B										
选择的证明												
									是認識的			
								Light of the CVL Sure Fig. 12:50 m				
locations to other priorities			2	2.影響後後。			mang Pangsak i			在4、发展人		
ital Revenue (excluding capita	l transfers and contributions)	1	1	-	-	-	-	-	-	35 852	18 225	17 965

<u>'eferences</u>

[.] Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

DC45 John Taolo Gaetsewe - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Ī	Current Year 2012	· '	2013/14 Mediu	m Term Revenue Framework	& Expenditure
? thousand			Kei	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
To provide basic services and to nanage associated infrustructure	Human Settlement Compile 3.6 business plans for housing and a					4. 19. E						
o local municipalities	housing needs register by the	20 cm										
	closing of the 2012/13 financial Produce 4 monitoring and quality									herself f		
	assurance reports on behalf of								F1165-4127			N. Mar.
	the 2012/13 financial year:	$t_{\widetilde{Y}} \not =$									2329	
	Achieve housing accreditation at levels 2 and 3 by the closing of the									2 162	2 269	2 383
	2012/13 financial year.							7年度了。				
	Water and Sanitation							1000		3 206	3 366	3 534
											VALUE OF	
	Produce 4 reports regarding the number of at households with											
	access to basic leve; of waterand sanitation by the closing of											
	Intergrated transport planning				Bellevan		The state of the s					
						TO SERVE						
	Review the Intergrated Transport	41.2 E		2. (2.43.1) 全 (よう) さ							が、技術と	
	plan by the closing of the 2012/13			(株) 等(4) (4) 医学验 是 特								
	financial year.								表 · 通数:			
	EPWP	1857 B										
	Implement the EPWP protocol by											
	the closing of the 2012/13 financial						建建设文					
	year.											
o provide municipal health prvices as determined by	Municipal Health Services Implementation of the 9 MHS											
ational Health Act to the total	functions throughout the district		Ì									
strict	during the 2012/13 financial year. Absorb all environmental health						沙沙			6 445	6767	7 106
	programmes from all local municipalities into the district's									1405		
Mr. Hymnasiy	programmes by the closing of the	· 200										
	Conduct 4 health awareness campaigns in the district by the		ŀ							200	150	. 165
	closing of the 2012/13 financial		ľ									
	year. Disaster Management									3 107	3 263	3 426
anagement services in the strict	Establish a fully functional Disaster management Centre by	45.5					est of the S					
	the closing of the 2012/13 financial											
promote and facilitate Local conomic Development in the	LED Annual review of the LED strategy		,	35.专家引						423	444	466
strict.	to be finalised by the closing of the 2012/13 financial year, to be				AX, DO							
	Quarterly progress reports (4 per									5 429	5 700	5 985
	annum) regarding job opportunies created in the district											
	4 reports per annum regarding the											
	facilitation of the establishment of											
	women and youth cooperatives in all local municipalities in the)										
	Four reports per annum regarding.											
Gaetsewe DM	the promotion of HDIs and SMMEs through procurement opprunities		j.									
	by social partners	945-VI 513-315										黑流源。
	的。这是是他是不是各种的。 在大人。在最初的任何,可以在1911年											
locations to other priorities				1353.9				K 4 - 2 NY		4. 9. 7. 18. 1		
ıtal Expenditure			1		-				-	20 971	21 960	23 066

ferences

Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

Strategic Objective	ve - Supporting Table SA6	Goal	Ref	2009/10	2010/11	2011/12	С	urrent Year 2012/	13	2013/14 Media	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
		A	4									
		В								-books		
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llocations to other priorities otal Capital Expenditure		— ³			15-91-56-7. -		ATAR 1978).		ાું અંદિવાલ -			A) + 3012 -
eferences					. <u>L</u>							

[.] Total capital expenditure must reconcile to Budgeted Capital Expenditure

[.] Goal code must be used on Table SA36

Description	Unit of measurement	2009/10	2010/11	2011/12	С	urrent Year 2012/	13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
bescription	Offic of measurement	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Vote (1) vote name (4) Function (1) (name)										
Insert measure/s description			学生发生							
anta Sub function/25 (name)		ng grand Ng grand						1160 2004 17 9 8 25 27 17		
insert measure/s description		Hall Andrew Substitut Milit								79
(Sub:function)3E(name)							·莫尔克克 Polite			
Acunction 2 (name) # 25 (20)							<u> 2004</u> 1965. 76 2 767 S			ing of the same
nsert measure/s description										
Sub-function/22 (name)								MAN.	o de la Comi O de la Comi	Andrews (Sec.)
nsert measure/s description							alik Color a Karasas			
ass Sub function 3 (name) asset measure/s description										
Vote 25 vote name 2005										
Sub-junction() (name) nsert measure/s description			41.29.20 (1)					And the state of t		是是是不是 医生活来的
Subjunction/2 (name)	To Part of the same								434	
nsert measure/s description										
Sub-function 3 (name) and measure's description										
Eunction/25 (name)					44. TV V V	# 4				
nsert measure/s description										er er er er Er liktere er
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sert measure/s description	Maria Cara Br						10 A 304			B-12-47
ote 3, vote name 10.				Section 1						
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isert measure/s description										
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)C45 John Taolo Gaetsewe - Entities measureable performance objectives

Description	Unit of measurement	2009/10	2010/11	2011/12	C	urrent Year 2012	113	2013/14 Mediu	m Term Revenue Framework	& Expenditure
Безоприон		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
ntliy,tlc (name of entity) see Assessment in the last measure/s description										

Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

		·			
Entity 2 (name of entity) 3			医多数形式 医乳球管 医乳球性	\$100000 BEST 1000000000000000000000000000000000000	\$P\$ \$P\$ \$P\$ \$P\$ \$P\$ \$P\$ \$P\$ \$P\$ \$P\$ \$P\$
Insert measure/s description			衛性 法制 旅业 医唇管		京选F\$的变色的一种特殊基础。
national facility in the second				国际教育中主席型 数	1,875 (10,000 to 10,000 to
11.67.22年,是72.17.62个全年的第二人。12.16年,	v:50,51, 8/4 8/63 49 / 180	建多级社 自然为此的	Main Bully H		
Entity 3: (name of entity) and the second	UTCHER WITH MEN IV.				
Insert measure/s description					
TANK THE STATE OF THE PARTY OF THE PARTY.	(1) 10 mm (1) 1	是一块人工工作的第三人			
CONTRACTOR CONTRACTOR					
And so on for the rest of the Enlittes		C 325 33 See 345 (1)			

Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
 Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC45 John Taolo Gaetsewe - Supportin	g Table SA8 Performance indicators	and benchm	arks	,							
Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12		Current Y	ear 2012/13			Medium Term F enditure Frame	
. Description of illiancial indicator	Basis of Calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Borrowing Management					<u> </u>	<u> </u>	· · · · · · · · · · · · · · · · · · ·	1	· · · · · · ·		
Credit Rating Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	1.6%	1.0%	0.5%	0.7%	0.8%	0.5%	0,0%	0.0%	0.2%	0.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	3.4%	1.2%	6.7%	6,6%	7.6%	11.2%	0.0%	0,0%	2.0%	2.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	33.3%	0.0%	0.0%	0,0%	0.0%	0.0%	0.0%	0.0%	0.0%	0,0%
Safety of Capital			1					i			
Gearing	Long Term Borrowing/ Funds & Reserves	8.0%	0.0%	0.0%	0.0%	0.0%	0,0%	0.0%	20,5%	21,6%	200,0%
Liquidity		i					1				
Current Ratio	Current assets/current liabilities	1.1	1,3	2.8	5.8	5,8	-	-	3.1	9.7	14,6
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.1	1.3	2.8	5.8	5.8	-	-	3,1	9.7	14.6
Liquidily Ratio <u>Revenue Management</u>	Monetary Assets/Current Liabilities	0.2	0.9	2.1	5.8	5,8	- ۱	-	3.0	9.5	14.3
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		332.1%	0.0%	330.7%	94.1%	115,4%	0.0%	0,0%	43.9%	134.5%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			332.1%	0.0%	318.1%	94.1%	115.4%	0.0%	0.0%	43.9%	134,5%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	17.7%	7.7%	2.2%	0.0%	0.0%	0.0%	0.0%	1.9%	1.3%	1.0%
Longstanding Deblors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old			agentos. Agentos							
Creditors Management		and recognitions and	AND A CHARACTER AND	Charles Services	almandii dalvitaa	like hadi tetah ke Las	Addalahar 1214	Alad Lands all	الله ولأنباقة وسخا الرابقة ا	· Name of the state	aldulaberikh
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		-20.5%	-35.9%	-18,8%	6.9%	8.1%	0.0%	0.0%	5.3%	4.3%	3.0%
Other Indicators	Total Volume Losses (kW)	GA ALAK YES KARASTERO	d toler of the Best on a field	egitetuettaani perkulentaani		Geldelle (1975) Eksternet orde		Anna ann an an	a mark engage	naiste seiaria.	MATERIAL Sections
Electricity Distribution Losses (2)	Total Yolding Cosses (KYY)					0.00					
Eliabation, Distributions Cosses (2)	Total Cost of Losses (Rand '000)	indiana. Historia									
Water Distribution Losses (2)	Total Volume Losses (kt)	計算。例		:##GS						V	提及EA
•••	Total Cost of Losses (Rand '000)	fattar Hali							A PETER Grant Tax		
	Employee costs/(Total Revenue - capital revenue)	34.8%	25.7%	38.0%	63,2%	61.8%	54.5%	0.0%	61.5%	69.1%	69.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	44.4%	33.5%	35.4%	59,5%	56.6%	0.0%		68,6%	76.6%	76.2%
Repairs & Maintenance	R&W(Total Revenue excluding capital revenue)	7.1%	4.0%	0.0%	2.6%	2.4%	2.9%		1.2%	0.7%	0.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	5.8%	3.9%	2,4%	3.1%	1.8%	2.2%	0.0%	1.4%	2.2%	1.5%
DP regulation financial viability indicators											
-	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	100,9	9.3	5,9	5.9	5,9	-	10.8	4.8	4.9
	Total outstanding service debtors/annual revenue received for services	309.0%	124.9%	6132.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	(Available cash + Investments)/monthly fixed operational expenditure	(3.9)	(2.8)	(2.6)	4.8	5.6	-	5 826.0	5,9	6.4	6.9

^{1.} Consumer debtors > 12 months old are excluded from current assets

^{2.} Only include if services provided by the municipality

ממונים ו מחווח מפני בפשב ביים של מיווח ביים ביים ביים ביים ביים ביים ביים ביי		one overal, eventures and demographic statistics and assemblenes				2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Redium Term Revenue Framework	Term Revenue Framework
Description of economic indicator	æ.	· Basis of calculation	1996 Census	2001 Census	2007 Survey	Outcome	Outcome	Outcome	Original Budget	Outcome	Outzome
Democratibles Population Fernalies aged 5-14 Malos aged 5-14 Fernalies aged 15-34 Malos aged 15-34 Unemployment											
Monthly household income (no. of households)	1, 12										
No income R1 - R1 600 R1 - R1 600 R2 601 - R3 200 R3 201 - R8 400 R5 401 - R12 800 R5 501 - R12 800 R5 201 - R102 400 R52 201 - R102 400 R92 401 - R204 800 R20 601 - R40 800 R20 801 - R40 800 R20 801 - R40 800 R20 801 - R40 800 R20 801 - R40 800 R20 801 - R40 800 R20 801 - R40 800											
Poverty profiles (pp. of households) < RO 080 per household per month Insert description	13				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					A CONTRACTOR	
Household/demorgraphics (000) Number of people in municipal area Number of procy people in municipal area Number of frouseholds in municipal area Number of prouseholds in municipal area Definition of poor household is municipal area Definition of poor household (R per month)											
Found statistics Found from the control of the con	60 A 10										
Economic Inflation/Inflation outlook (CPIX) Inflatost rata - barrowing Inflatost rata - barrowing Inflatost rata - barrowing Inflatost rate - traveshent Remuneration increases Consumption growth (electricity) Consumption growth (verter)	φ										
Collection rates Property tad/service charges Rental of featilities & equipment Inferrest - oxfarmal investments Interest - deblors Revenue from agency services	~										
Detail on the provision of municipal services for A10	ş Ş	A10								2013/14 Medluz	2013/14 Medium Term Revenue
ែសាធារាជាច្នៃក្រុះសាច្នេះ				2009/10	2010/11	2011/12	-	Current Year 2012/13 Adlusted	/t3 Full Year	Budget Year	Framework Budget Year +1
	§.			Оисоте	Оиссопа	Outcome	Budget	Budget	Forecast	2013/14	2014/15
		Water: Piped water inside dwelling Piped water inside yard (but not in dwelling)						in the state of th			

)C45 John Taolo Gaetsewe Supporting Table SA10 Funding measurement

Description	MFMA	Ref	2009/10	2010/11	2011/12		Current Ye	ar 2012/13		2013/14 Mediur	n Term Revenue Framework	& Expenditure
	section		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Foreçast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
unding measures								·				
Cash/cash equivalents at the year end - R'000	18(1)b	1	(21 058)	(21 058)	(19 931)	21 617	24 743	_	22 185	32 305	34 854	40 000
Cash + investments at the yr end less applications - R'000	18(1)b	2	45 346	1 035	12 112	2 405	10 505	(2 000)	-	15 959	23 525	23 700
Cash year end/monthly employee/supplier payments	18(1)b	3	(3.9)	(2.8)	(2.6)	4.8	5.6	_	5 826.0	5.9	6.4	6.9
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(4 832)	(25 673)	(22 236)	3 880	9 800 :	20 184	(46)	3 107	1 234	1 831
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	47.1%	(106.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	332.1%	0.0%	316.1%	94.1%	115.4%	0.0%	0.0%	43.9%	134.5%	129.9%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	4354.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	100.0%	0.0%	21.7%	90.0%	18.3%	0.0%	0.0%	(32.2%)	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	33.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(38.4%)	(75.7%)	(100.0%)	0.0%	0.0%	0.0%	0.0%	(33.3%)	(20.0%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	8.0%	5.1%	0.0%	2.4%	2.3%	2.0%	0.0%	0.8%	0.5%	0.5%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0,0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

eferences

Positive cash balances indicative of minimum compliance - subject to 2

Deduct cash and investment applications (defined) from cash balances

Indicative of sufficient liquidity to meet average monthly operating payments

Indicative of funded operational requirements

Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

Realistic average cash collection forecasts as % of annual billed revenue

Realistic everage increase in debt impairment (doubtful debt) provision

Indicative of planned capital expenditure level & cash payment timing

Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing

-). Substantiation of National/Province allocations included in budget
- 1. Indicative of realistic current errear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- 2. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- 3. Indicative of a credible allowance for repairs & maintenance of assets functioning assets revenue protection
- 1. Indicative of a credible allowance for esset renewal (requires analysis of asset renewal projects as % of total capital projects detailed capital plan) functioning assets revenue protection

DC45 John Taolo Gaetsewe - Supporting Table SA11 Property rates summary

Description	Pot	2009/10	2010/11	2011/12	С	urrent Year 2012	/13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Valuation:	1					1				
Date of valuation:	ł		i]		
Financial year valuation used								1		
Municipal by-laws s6 in place? (Y/N)	2									:
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)								1		
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3					1				
No. of internal valuers (FTE)	3					1				
No. of external valuers (FTE)	3			,				i		ļ
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)						Ì				
Implementation time of new valuation roll (mths)	_									
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No, of supplementary valuations										
No. of valuation roll amendments		1							1	
No. of objections by rate payers								l	1	
No. of appeals by rate payers								ŀ	1	
No. of successful objections	8					:]		
No. of successful objections > 10%	8					İ			İ	
Supplementary valuation						i		1		
Public service infrastructure value (Rm)	5							i		
Municipality owned property value (Rm)										
Valuation reductions:	1 1									
Valuation reductions-public infrastructure (Rm)	1 1									
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)	1									
Valuation reductions-other (Rm)								<u> </u>	<u> </u>	
Total valuation reductions:		- i	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5			1					j	
	- -								-	
Rating:				i						
Residential rate used to determine rate for other										
categories? (Y/N)	1 1	-								
Differential rates used? (Y/N)	5				;					1
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)						·				
Rates policy accompanying budget? (Y/N)			- 1							
Fixed amount minimum value (R'000)			İ	ļ					ļ	
Non-residential prescribed ratio s19? (%)				1						
Rate revenue:		}		l					1	
Rate revenue budget (R '000)	6	}		1						
Rate revenue expected to collect (R'000)	6								1	
Expected cash collection rate (%)										İ
Special rating areas (R'000)	7									
, ,	1		· 						 	
Rebates, exemptions - Indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)			ļ			i				
									i	
Phase-in reductions/discounts (R'000) Total rebates,exemptns,reductns,discs (R'000)	-	-		_		-				

- 1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
- 2. To give effect to rates policy
- 3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
- 4. Required to implement new system (FTE)
- 5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
- 6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
- 7. Included in rate revenue budget
- 8. In favour of the rate-payer

Description	Ref	Resi.	Indust.	Bus. &	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust fand	Section 8(2)(n) (note 1)	Protect. Areas	National Monumits	Public benefit organs.	Mining Props.
Current Vear 2012/13 Valuation: No. of properties No. of sectional title property values No. of sectional title property values No. of supplementary valuations Supplementary valuations Supplementary valuations Supplementary valuations No. of valuation of amendments No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of successful objections No. of appeals No. o	۵۱ ما																
Valuation reductions: Valuation eductions-public infrastructure (Rm) Valuation reductions-public infrastructure (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-R15,000 threshold (Rm) Valuation reductions-public worship (Rm) Valuation reductions-other (Rm) Total valuation reductions:	~																
Total value used for rating (Rm) Total land value (Rm) Total value of improvements (Rm) Total market value (Rm)	9 9 9 9																
Rating: Average rate Rate ravenue budget (R.000) Rate ravenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)	60 4					Sell											
Rebales, exemptions - indigent (R'000) Rebales, exemptions - pensioners (R'000) Rebales, exemptions - bona fide farm. (R'000) Rebales, exemptions - other (R'000) Phasse-in reductions/discounts (R'000) Phasse-in reductions/discounts. (R'000)																	

^{1.} Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

Include value of additional reductions is 'free' value greater than MPRA minimum.
 Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1028, expressed to 6 decimal places maximum.

^{4.} Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

Description	Ref	Resi.	Indust	Comm.	raim props.	State-owned	Muni props.	 Public Private service Infra. owned towns	Formal & Informal Settle.	Comm, Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monumits	Public benefit organs.	
Budget Year 2013/14 Valuation: No. of properties No. of sectional title property values No. of sectional title property values No. of supplementary valuation (Rm) No. of supplementary valuation (Rm) No. of valuation roll amendments No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of appeals by rate-payers No. of successful objections > 10% Estimated no. of properties not valued Years since last valuation (select) Frequency of valuation (select) Phasing-in properties s21 (number) Combination of rating types used? (YN) Flat rate used? (YN) Is balance rated by unitorm rate/variable rate? Valuation regulations:	in in															- 持续型的框架影響。因此可能是一种自然可能的可能是可能的可能可能的
Valuation reductions-public infrastructure (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-R15,000 threshold (Rm) Valuation reductions-public worship (Rm) Valuation reductions-other (Rm) Total valuation reductions:																
Total value used for reting (Rm) Total land value (Rm) Total value of improvements (Rm) Total market value (Rm)	6000															
Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)	4												A CONTRACTOR OF THE CONTRACTOR			
Rebates, exemptions - indigent (RY000) Rebates, exemptions - pensioners (RY000) Rebates, exemptions - bona fide farm, (RY000) Rebates, exemptions - other (RY000) Phase-in reductions/discounts (RY000)																

Land & Assistance Act, Restitution of Land Rights, Communual Property Associations
 Include value of additional reductions is free value greater than MPPA minimum.
 Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

^{4.} Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

Description	Ref	Provide description of tariff	2009/10	2010/11	2011/12	Current Year	2013/14 Mediu	m Term Revenue Framework	& Expenditure
оезоприон	I.e.	structure where appropriate	2005/10	2010/11	2011)12	2012/13	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Property rates (rate in the Rand)	1								_
Residential properties									
Residential properties - vacant fand						的对象(大学等的) 在1988年,1988年		长期提加 算	
Formal/informal settlements						知时产生效			
Small holdings									
Farm properties - used									
Farm properties - not used					100				
Industrial properties		图 多国际的 经产品	经净债金		0. 33	No. 3. Sec.	4. 在长虫	外操作方面	
Business and commercial properties						为识别的统	North Park		15 B. F. F.
Communal land - residential							经验证据		17,000
Communal land - small holdings	}				25年15年15年	阿德特斯格尔	-3.70 gy 8.		
Communal land - farm property								学是主要 等	
Communal land - business and commercial		计算是否则是否					1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1		
Communal land - other									
State-owned properties							(in the
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the owner			分泌集型					\$15. P. W. J	
State trust land			以為為特					100, 60	1 (Te)
Restitution and redistribution properties		Sail, Printer NY		实性实验 如			Tara Alaka		が30年1年15日 こことの1967年
Protected areas	ļ	国际实验的基础		\$1548 or		机物建筑性			3/2/3/3
National monuments properties		以 在在1000年的	的第三人					1866年	
Residential properties		Note that the transport of the second transport of the	i milit vir amelyarish il vista a .	The states of the state of the	Sa Talan Kalada San andre Marie	Albana da esta carrillo d'Albana de de	is a file coal to assessment at the		Store de viole du l'activation de l'activation
R15 000 threshhold rebate		and and his first section of the sec	15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			建设设计			3 P-3 LE			
Indigent rebate or exemption		自在整要的主义机门					家等 你说		
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption	١.	的第三人称形式的					Table in		
Other rebates or exemptions	2		SESENCE:		HATE POLICE				
<u>Vater tarilfs</u> Domestic									
Basic charge/fixed (ee (Rands/month)							\$34. M.S	建设理。 14.	
Service point - vacant land (Rands/month)		交流 化橡胶 医科马克	1964 3		光 紫珠 涂印刷	1.40		新安全 为	area gradicar
Water usage - flat rate tariff (c/kl)		医抗激素性抗发素			医含质结果		有点头达	Note:	國民情報。由
Water usage - life line tariff		(describe structure)						表于自動	
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)		建设现金			类类的特色		
Water usage - Block 3 (c/ki)		(fill in thresholds)			10 - 10 - 11 - 11 - 11 - 11 - 11 - 11 -	是1000mm			
Water usage - Block 4 (c/kl)		(fill in thresholds)						\$ 5 FEE	
Other	2								
<u>faste water tariffs</u> Domestic									
Basic charge/fixed fee (Rands/month)		NEAST CENTRALISMENT		4000 CONTRO	FETALLACIANO	anten letetak	327.515.401	egoszta estjes	and a second
Service point - vacant land (Rands/month)	1					· 在1860年			
Waste water - flat rate tariff (c/kl)		是如此為原产的原则	核因素的					学场数据	SAME OF
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
terminate energe - energ i (evil)	(Yill at Supplied	18. 47.38.44	per de la la perior		S 5 7 7 7 1	、 另一条 "我"的	多式无法等的	torre Laboration !
Volumetric charge - Block 2 (c/kl)	1 1	(fill in structure)	head (1987)			병양하다 원인		必要などだって	· 中国的特别的

Aut .	l		F 124 150	30 m f 1 m f 1	1 min 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			and the second		
Other	2	(fill in structure)				SEE SE				
Electricity tariffs										
Domestic										
Basic charge/fixed fee (Rands/month)		THE WORLD				STREET				
Service point - vacant land (Rands/month)				[1] (1) (1)	[44] 5/4 71/4 print 2/4 71/4 1					
FBE		(how is this targeter	17)	(4) 大学						
Life-line tariff - meter		(describe structure)							人的公司	
Life-line tariff - prepaid		(describe structure)								
Flat rate tariff - meter (c/kwh)		St. 16. 31. 12.			1 3000	用了总统等				3 - 1 - 1 - 1 - 1
Flat rate tariff - prepaid(c/kwh)					化医松产素	经基金分割		17.7%		
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)			图 克拉斯	W. Oston		(하다 (백급)	(水)对势。	
Meter - IBT Block 2 (c/kwh)		(fill in thresholds)	Ante de la Company						事件的统	HOUSE
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)				医医院的				
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)						倉地主集		
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)								
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)								
Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)	6.50 (1964) 2. 64 (1964)							
Prepaid - IBT Block 3 (c/kwh)	:	(fill in thresholds)								
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)								
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							工程要以於	
Other	2						12251			Links in
Waste management tariffs										
Domestic										İ
Street cleaning charge				or and other states and section	attendant of the sound		想等智慧			tin seen Magaine.
Basic charge/fixed fee										
80l bin - once a week				建心的 类型						
250l bin - once a week		使工家的								

References

1. If properties are not rated or zero rated this must be indicated as such 2. Please provide detailed descriptions on Sheet SA13b

Description	Ref	Provide description of tariff	2009/10	2040/44	20144142	Current Year	2013/14 Mediur	2013/14 Medium Term Revenue & Expenditure Framework	& Expenditure
		structure where appropriate			711107	2012/13	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Exemptions, reductions and rebates (Fanns) (Insert lines as applicable)									
									等の の の を を を を を を を を を を を を を
Water tariffs			The section of the se			1 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	-		
Ilisent mouse as applicable		(fill in thresholds) (fill in thresholds)							
		(fill in thresholds) (fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)					100mm 100m	等のである。 これの	
		(fill in thresholds)			大学を変われ				7. 计例子系统
		(Ill in thresholds)							
Waste water tariffs									
blocks as applicable).	_	(fill in structure)							
		(fill in structure):							
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		(fill in structure)							
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blocks as applicable)		(spjodsavit in III)							
		(fill in thresholds)							
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		(fill in thresholds)			はなりでは				
		(fill in thresholds)							
を行うなというというと		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds).							
		(fill in threeholder						大大を計画	

)C45 John Taolo Gaetsewe - Supporting Table SA14 Household bills

)C45 John Taolo Gaetsewe - Supporting T	able	SA14 Housel	told bills								
Description	Ref	2009/10 Audited	2010/11 Audited	2011/12 Audited	ļ	urrent Year 2012	,		ium Term Reven	· · · · · · · · · · · · · · · · · · ·	
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
land/cent		}			·			% incr.			
Ionthly Account for Household - 'Middle Income lange'	1										
lates and services charges:									}		
Property rates		Takkin (Bankin Her	segrapo pera ma	SAFRANCIES RABA.	egrepharmores	Secure of the Confession		nn 1810) in tair			in entropy of the County of
Electricity: Basic levy		Friedling.			色层多数				更多的活動		
Electricity: Consumption			数均差 医					· "你是你	1 m - 1 m 3	基金表型	
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal	1		[建成][基本]						5. January		法国际
Other			[基本的代码		图 拉头影						
sub-tofal		<u>क. स्टान्ड</u> गर नुष्टी = ।	र इंच क्षेत्र असे रोजय होते. ■	<u>a ~¥.27#</u>	<u> </u>	# ### \$## (\$# #			(18) (학) 구석(명원 -	Maria (Maria) 	करो असीखें≾ी ह
VAT on Services		\$745A33\$\{\		the second property of the second second second second second second second second second second second second	Affilian Sistem			73203000000	en og grander den Stadt var beske		an property was
otal large household bill:		(2 - 5.0) - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	# 86% - 46x 라스타스() (2) * -	<u>리 ((a, (공) 4) 원</u> -	<u> </u>	Sky 110 Chi te	Maga Hamata North	ार्यस्य अभिन्त	<u>g (1855 - 1875) (1888) ()</u> —	4,095 40 1964 15.	<u> 1871 15 (central) </u>
% Increase/-decrease			-	-	_	_	_		_	_	_
	<u> </u>										
lonthly Account for Household - 'Affordable Range' ates and services charges:	2										
Property rates				Kirtonia atomana Makaja 1978 (d	Constraint South						
Electricity: Basic levy											316 - 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3
Electricity: Consumption											
Water: Basic levy Water: Consumption		ATTALY 第 月									
Sanitation				发表全定动	经现代证金	a chian chi					
Refuse removal			. केंद्र को दक्षेत्रक इ.स.च्या को केंद्र			学者多杂音		医环气温热		级家生活	Editor Cod
Other	:				algani dina		建装30 00		多年的		
sub-total		-	-	-	- ,	-	-	, - 1911	-	-	<u>***< 7 % 3 ,A35</u> =
VAT on Services											
otal small household bill:		-	-	-	-	-	-	-	-		-
% increase/-decrease			-	-	-	-	-		-	-	-
onthly Account for Household - 'Indigent'	3				-						
ousehold receiving free basic services						į		4	į		1
ates and services charges:								i	1		
Property rates											
Electricity: Basic levy									第4条600		
Electricity: Consumption											
Water: Basic levy											
Water: Consumption	Į				基础 第三十		3345	自然。袁五		是是是	
Sanitation			Carlo Carlo	经经济发生			18 18 B 18 1	A A(1.59)	\$ 24.75		\$30 X650
Refuse removal	1				经货运计	E after				4位指数2个	
Other	ļ	estivită (Sei)		a e sallaga			448,739	建丁烷 克斯	學的 灌港	學性學	
sub-total			unan sekarat mana ma					-			_
VAT on Services				人物。例如	社會經濟				4 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
stal small household bill:		-	-	-	-	-	-	-	-	-1	-
% increase/-decrease			-	-	-	-	-]	-	-	-
afarancas								1			

eferences

Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water

Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water

Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

DC45 John Taolo Gaetsewe - Supporting Table SA15 Investment particulars by type

Investment type		2009/10	2010/11	2011/12	С	urrent Year 2012	/13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
.,,,,	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	_									
Parent municipality Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds		4 876	5 073	5.246	15 000	3,519		36 000	36.180	36 361
funicipality sub-total	1	4 876	5 073	5 246	15 000	3 519	-	36 000	36 180	36 361
Entities Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks										
intities sub-total		-	_	-	-	_	_	-	_	-
onsolidated total:	+	4 876	5 073	5 246	15 000	3 519	_	36 000	36 180	36 361

<u>leferences</u>. Total investments must reconcile to Budgeted Financial Position (current' call investment deposits plus 'non-current' investments)

DC45 John Taolo Gaetsewe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Pariod of Investment	Type of Investment	Capital Guarantee (Yes! No)	Variable or Fixed Interest rate	Interest Rate 3,	Commission Paid (Rands)	Commission Recipient	Expiry date of Investment	Monetary value	interest to be realised
Name of Institution & Investment ID	1	Yrs/Months								Rand ti	housand
Parent municipality Wunicipality sub-total											
Entitles											
TOTAL INVESTMENTS AND INTEREST	1									_	

References
L. Total investments must recordle to all items in Table SA15 for the Current Year (30 June)
L. Ust investments in expiry date order

DC45 John Taolo Gaetsewe - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2009/10	2010/11	2011/12	С	urrent Year 2012/	13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Parent municipality							manus frante en constant de la	and the state of the state of the state of	androde tempological and delica	
Long-Term Loans (annuity/reducing balance)		4 469	4 293	. 2 499	2017	2 017	通常适用	1 628	1 314	1 187
Long-Term Loans (non-annuity)			KARA B		han ah	3.3.5				
Local registered stock		1. 李蒙德语文		Barrie Mark		1000			100 東東は	
Instalment Credit			《《《多》。	120		性的意思。			从现实的	Jan 18
Financial Leases			茶年景美		DESTRUCTION OF	Note: 100000			科·安尔	3-11-1917
PPP liabilities		基础分配制品			P. S. P. P. P. P. P. P. P. P. P. P. P. P. P.	基金基本				
3										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds								S. S. S. S. S. S. S. S. S. S. S. S. S. S		
Non-Marketable Bonds										
Bankers Acceptances		16.3					Bar Ingel	(1) 10 mm (1) 10 mm		
Financial derivatives	-				an province and all and the southern are					
Other Securities										
Municipality sub-total	1	4 469	4 293	2 499	2 017	2 017	-	1 628	1 314	1 187
manopanty out total]									
Entities										
	1	Property Charact	400 BWW77	Maria Provincia.	ng pranea	# 7,8 to 17,81	TELEBOOK TO	STATE OF THE	SELECTION.	
Long-Term Loans (annuity/reducing balance)	1						- Tracket			
Long-Term Loans (non-annuity)	1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1								经数据数据
Local registered stock	1			國際語為 增			Jahr Balton	PP	Park Distal	
Instalment Credit	1				Arthur Marie				建筑东部 中	
Financial Leases	1		的安全经验	再译[法帝][[法公司的基	1381 369 T	高层基层			
PPP liabilities	1		四文学史歌			医溶液定霉剂		Mary Mark	NS 4 N F.	[1] 秦家等[
Finance Granted By Cap Equipment Supplier		医多种性	的是是自己的	医隐含性炎	检查的复数	接受处金利	N. 37 (N. N. S.			g=150g0s51 g 1196
Marketable Bonds										
Non-Marketable Bonds	1				是自己的意思	性能量差數性		William Co.		哲學學學
Bankers Acceptances	i									
Financial derivatives					Jane of Physics	推进强度引		[But Mark		
Other Securities						[JENESEM			位是多数是	经验的证 证
Entities sub-total	1	-	- N. S.S.W. 1.556	-	-	-	-	-	-	-
								1.000	1.22	
Total Borrowing	1	4 469	4 293	2 499	2 017	2 017	-	1 628	1 314	1 187
Unspent Borrowing - Categorised by type	П					<u> </u>				
' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '			.			1				
Parent municipality		law versionesiares	(n personaler reales	والمرجور جارات والمعارة	escentio con con	e al describination des		PARTITION SPENDSON	space contractions by a	Princer structing serve
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock				Date of the state of the state of	1. 1 48 LEE 11 LEE 11 LEE 11 LEE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(12) The sale * 2 - 1	642, 342, 342, 353, 355	Section 1. 10 The	
Instalment Credit	1 1									
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Finance Granted By Cap Equipment Supplier Marketable Bonds										
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds										
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances										
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives										
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities	1					-	-	-		
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total	1					_			-	
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities	1	-						-		
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance)	1	-								
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity)	1							-		
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock	1	-						-		
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit	1					_				
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases	1:	-								
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities	1									
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases	1							-		
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP tiabilities	1									
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier	1									
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds	1									
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds	1									
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances	1									
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives	1							-		
Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities Municipality sub-total Entities Long-Term Loans (annuity/reducing balance) Long-Term Loans (non-annuity) Local registered stock Instalment Credit Financial Leases PPP liabilities Finance Granted By Cap Equipment Supplier Marketable Bonds Non-Marketable Bonds Bankers Acceptances Financial derivatives Other Securities										

<u>References</u>
1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

DC45 John Taolo Gaetsewe - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2009/10	2010/11	2011/12	Ţ ,	Surrent Year 2012	1/13	2013/14 Mediu	m Term Revenue	& Expenditure
<i>besoription</i>	1.61					ourrent rear 2012	419		Framework	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
RECEIPTS:	1, 2				<u> </u>					2010/10
Operating Transfers and Grants										
National Government:		43 580	52 471	47 896	58 611	2 000	_	63 252	65 784	69 535
Local Government Equitable Share RSC Levy Replacement	0	10 913 28 146	48,852	45 856	24 602			26 430	28 861,	31 656
Finance Management		750	1 000	1,250	30,759 1,250			31 682 1 250	-32 631 1,250	33 440 1 250
EPWP incentive		3 016	1 869		1 000			1 000	45 LY	
Municipal Systems Improvement		755	760	790	1 000			890	934	967
Other transfers/grants (insert description)			建设基件			古 美色学学		5 39 K		
Transfer the transfer of the Artifestation of the A		1000 PM (1000 100 100 100 100 100 100 100 100 1	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4			2 000		2,000	2 108	2 222
Provincial Government: Sport and Recreation		16 840 169	2 226 170	9 075 192		292		1 465	1725	1 755
Housing		1 048	2 047	1,883		292	WELL ST			
Sport and Recreation		11 579	9	7 000			1.5%			
Rural RoadAsset Mnanagement Grant		4 043						1 465	1725	1 755
District Municipality:		369	329	399	_		_	_	-	<u> </u>
Umsombovu Youth Adviory Centre		369			Bellet i	\$ A\$ 7.2		3000		
Other grant providers:		the entire total	329	399	Chemina Sale			<u> </u>		
Other grant providers: Near& Fire Grant!		1 509 852	908 908	762 762		- Carettal cres		- 1 5777 - 1 1 100 ft No.	The United States of States	
Titan Intern Programme &SETA Training		657								
otal Operating Transfers and Grants	5	62 299	55 934	58 132	58 611	2 292	-	64 717	67 509	71 290
apital Transfers and Grants									-	
National Government:		39 858	32 006			_				-
									The state of	
							GP FAM			- 基本管理
Regional Bulk Infrastructure		228								
Public Transport and Systems Main Road Maintenance & MIG		346 39 284	32 006							
Provincial Government:		30 955	-	r stermen van daarbeerja	3.00 0 1940-2561	3 386		2 497	630	Professional Profe
Schools Projects	-	30 955				3 386	alikarusi	2.497	630	662
District Municipality:	' [_			_	_	_	_		
Umsombovu Youth Adviory Centre				\$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		N. 1897.12				
			· T		经基础的				基準性等于	
Other grant providers: Roads Projects	. l	18 346 2 12 606	10 422 59 130	1 927	<u> </u>	- Contraction and	-	- ***** *******************************		_
Housing	() -	5 740	1 292	1 927						
otal Capital Transfers and Grants	5	89 159	42 427	1 927	-	3 386		2 497	630	662
OTAL RECEIPTS OF TRANSFERS & GRANTS		151 457	98 361	60 059	58 611	5 678	-	67 214	68 139	71 952
eferences										

Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation Amounts actually <u>RECEIVED</u>; not revenue recognised (objective is to confirm grants transferred)

Replacement of RSC levies

Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality

Total transfers and grants must reconcile to Budgeted Cash Flows

Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

DC45 John Taolo Gaetsewe - Supporting Table SA19 Expenditure on transfers and grant programme

DC45 John Taolo Gaetsewe - Supporting T	avie	OA 19 Exherin	illule oil trans	siers and gra	nt programme			I		
Description	Ref	2009/10	2010/11	2011/12	C	urrent Year 2012	¥13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
₹ thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>	;									
National Government:		43 608	51 897	47 818	63 648	59 832	_	64 717	83 926	72 292
Local Government Equitable Share		10 913	48 852	45 856	21 075	20,905	表现的对象	26,430	28 861	31,700
RSC Levy Replacement Finance Management		28 146 938	7.18		29 864	29 864		31 682	32 631	33,440
EPWP Incentive		3 053	2 449 280	590 291	1,250 10 669	1 160 7 113		1 250	1 250	1 250
Municipal Systems Improvement	ĺĺ	558	317	1 080	790	790		1 000 890	934	967
Other transfers/grants [insert description]		0						3 465	20 250	4 935
Provincial Government:		9 875	6 421	8 960	192	7 000	_	2 497	630	662
Sport and Recreation	ĺĺ	184	1.50	192	192	7 000	一般 在	77.944° (1869)	· 14. 14. 14. 14. 14. 14. 14. 14. 14. 14.	海流过滤流
Housing		1 393	1:360	1 614	长点的情况	YA WAR		1 086		
Sport and Recreation		7 446	4 126	6 248						N. E. T. S. S. S. S. S. S. S. S. S. S. S. S. S.
Near & Fire Grant		852	764	906				1 411	630	662
District Municipality:		740	604	569	_	_	-			-
Umsombovu Youth Adviory Centre Other grant providers:		282 457	604	.569						(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
Other grant providers: Moshaweng Water Monitoring		546 214	- TAKEN TO A NA .		_	-		-	-	_
Mosnaweng Water Monitoring Titan Intern Programme &SETA Training		331		Andread Antonio (1975).						
otal operating expenditure of Transfers and Grants:		54 769	58 922	57 347	63 840	66 832		67 214	84 556	72 954
apital expenditure of Transfers and Grants		İ								
National Government:		34 278	37 179	707	Education and			H 100 200 001	¥7.00.000.000 x 2.00	_
		kata Saland								
Regional Bulk Infrastructure			建筑在 第1章			更 的情味。		3930000	体影片和	
Public Transport and Systems		88	516				美国特别会			[6]
Main Road Maintenance & MiG	12	34 190	36 663	707				1. 12.16		
Provincial Government:		34 915	180	_		-			_	_
Schools Projects	2 ¹	34 915	180	独位的			还有的 协约			
District Municipality:			400		_	-				
Blue dorp green drop			400							
Other grant providers:	L	18 420	14 432	2 732	_	_	_	_		
Roads Projects	1	4 271	11.723 2.709	745 1 987						
otal capital expenditure of Transfers and Grants		87 614	52 191	3 439	-	-	_	-	-	2 - 2 - 200 - 14 of 1
OTAL EXPENDITURE OF TRANSFERS AND GRANTS eferences		142 383	111 113	60 786	63 840	66 832	-	67 214	84 556	72 954

Expenditure must be separately listed for each transfer or grant received or recognised

DC45 John Taolo Gaetsewe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2009/10	2010/11	2011/12	c	urrent Year 2012	/13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
Rthousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Operating transfers and grants:	1,3		1							
National Government:	ļ								1	
Balance unspent at beginning of the year		1 949	6.084	1,249	1,249	all 9. The second				
Current year receipts		40 564	62 969	47 896	63 648	59 832	4800 - 20-21 Canonic Control	64.717	68 401	72 292
Conditions met - transferred to revenue		42 513	69 053	49 145	64 897	59 832	-	64 717	68 401	72 292
Conditions still to be met - transferred to liabilities			7-20-9-20-42-16-16-				J. 1900		Weight Net	y de la company
Provincial Government:										
Balance unspent at beginning of the year		5 865	9 868	2 637	2 254				RAME OF	
Current year receipts		110,893	35,063	11 764	192	7,000		2 497	630	662
Conditions met - transferred to revenue		116 758	44 931	14 401	2 446	7 000	-	2 497	630	662
Conditions still to be met - transferred to liabilities			or stendie			DALLERS ST			Zymagita:	机线线 独
District Municipality:		and the second s								
Balance unspent at beginning of the year				348	73					
Current year receipts			Standary.	329		医心理性	25/2019			
Conditions met - transferred to revenue			-	677	73		-	-	-	-
Conditions still to be met - transferred to liabilities								Maria Time	全部建筑	3 C. S. L. S.
Other grant providers:										
Balance unspent at beginning of the year	1		348	73						
Current year receipts		and history	329	399						
Conditions met - transferred to revenue		-	677	473	-	-	_		-	_
Conditions still to be met - transferred to liabilities							斯罗塔里德 国		and the second	723 B.C.
otal operating transfers and grants revenue		159 271	114 661	64 696	67 417	66 832	-	67 214	69 031	72 954
otal operating transfers and grants - CTBM	2	-				-	-	-	_	
apital transfers and grants: National Government:	1,3									_
Balance unspent at beginning of the year	!	223000000000	general exercic	a day day	switch ting w	avanaren ere	inania alambig	F7561465515113514791	PENERAL CONTRA	FUNDA SERVICE SERVICE CONTRACTOR SERVICE
Current year receipts	Ì				488					
Conditions met - transferred to revenue	ŀ	da kang din en kan . •	Tel: 17 (17 (17 (17 (17 (17 (17 (17 (17 (17		488	<u> </u>	_300 vs. of 25 (68)	(1995年)(1995年)(1995年)	STANDAY ENGLISHED	
Conditions still to be met - transferred to liabilities		एच चर केरेबार व	-3197-12391 1150	50/9510 - 1,28 1/2880,0	28 J. 279 S.5855	(1.74%) N. H. H. H.	NO.54 . 1 (1991) 7 (2)	The state of the s	4.0000000000000000000000000000000000000	- 1007 0 202 mm 20
Provincial Government:	ľ	a usk askite	\$48.9% (53.151.51.7)			Malfranië di				
Balance unspent at beginning of the year			aranin wa		RECEIVA FOR LEA	ecojgregadoj, ese	TRUMSTER STORES	ng is markenia t	CATHEOMICHICANT	araneeraase na
Current year receipts	ľ					文化外形 型	经第二位法			M. Sec.
Conditions met - transferred to revenue	ŀ	1.2025-21 (1511-161-161-161-161-161-161-161-161-161	a 1746/2/24 April 494	(제)는 1년 1 호텔 전환기를 됩니다. 		00 5. 198.4845. 201 	<u></u>	<u> </u>	DE Mark Conglish	The same of the same
Conditions still to be met - transferred to liabilities	- 1	Highlight Augustus I	(1) 1 (1) 1	(1875) 97 (1971) 1 mg		H. STALESBART	Programma Regula		— शाक्षकारी संकार विकास	one of the second
District Municipality:		200 also (200 also)	A LA LABORATION OF THE CASE	Kata de Adelania	ખાર મેરિક્સિમિકિક	tir Juditalyan ir	5-1846-5-15 N	\$24.000 GB 755.40	AND SOLL	Mark Const.
Balance unspent at beginning of the year	1	NEW TOWN	JESTYCE SECT	55777C0535	etta jarrenene egit.	eru megrapat	STSROVESCOO	of IJSPECT TORRO	ersta toppen gale	PERFECTOR (School
Current year receipts						图 计图 1501				
Conditions met - transferred to revenue	ŀ		<u>-</u>	-	# 5 47 K-150	<u>*************************************</u>	<u> 1886 1886</u>	1.50,48 pr. g (1. g) (1. g)	<u> </u>	garang sala setal
Conditions still to be met - transferred to liabilities	- 1	RESIDENCE OF THE PARTY OF	24,49,42,200	34 47 C 1 487 F No.	The second of	14 1 3745 447	in the project of	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	NO. E. S. S. S.	etter konstallinger
Other grant providers:	ľ	Aurigitustatus (and solution by the	RESEARCH AND THE STATE	an Bhabh A' Mal	Wilestif Liffstea	and shulked in	heis a cheliplewite		RMANIMARE.
Balance unspent at beginning of the year	- [.			988044-949-61	TERRETOF OR	variani en	oversores l	. Tiperite	2005205#720742	er wert trong name of the
Current year receipts										行為實施。
Conditions met - transferred to revenue	F			8 5 1.7 3 (1. 55 6) -	4) 10 (4) 10 10 10 10 10 10 10 10 10 10 10 10 10	55644 (ME 1626/7 S		3 14 14 15 15 15 15 15 15 15 15 15 15 15 15 15	<u> </u>	<u>, k. (n. 88 - 35 - 34) -</u> -
Conditions still to be met - transferred to fiabilities					d jî în Kalêrî Çî	San San San		- Nacistration		<u>-</u> প্রাধ কর্মস্করী
atal capital transfers and grants revenue	\dashv			* - * - * - * - * - * - * - * - * - * -		B. Cotton all Solids.	- 12 81 + 1 4 4 4 5 5 5 5 6 1			<u> </u>
	2				488					
otal capital transfers and grants - CTBM	2				-					
OTAL TRANSFERS AND GRANTS REVENUE		159 271	114 661	64 696	67 905	66 832	-	67 214	69 031	72 954

Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance CTBM = conditions to be met

National Treasury database will require this reconciliation for each transfer/grant

IC45 John Taolo Gaetsewe - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2009/10	2010/11	2011/12		Current Y	ear 2012/13		2013/14 Mediu	m Term Revenue Framework	& Expenditure
thousand	ŀ	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year + 2015/16
ash Transfers to other municipalities Insert description otal Cash Transfers To Municipalities:	1										
ish Transfers to Entitles/Other External Mechanisms Financial by Jaws, policies and fariffs review tal Cash Transfers To Entitles/Ems*	2			-							
ish Transfers to other Organs of State Contribution to Provincial Tourism tal Cash Transfers To Other Organs Of State:	3	-			86 86	第5章	86 86	46	85 85	-90 90	9
sh Transfers <u>to Organisations</u> Contribution to Tourism Associations 0 tal Cash Transfers To Organisations	4			67	300 300	. 58 58	58		65 65		7.
sh Transfers to Groups of Individuals Insert description Lat Cash Transfers To Groups Of Individuals:	5	80 80									
TAL CASH TRANSFERS AND GRANTS	6	80		67	386	144	144	46	150	158	167
on-Cash Transfers to other municipalities RRAMS EPWP Bulk Water & Sanitatiaon - Section 78 tal Non-Cash Transfers To Municipalities:	1	-	-			-			1 000 500 1 500		
n-Cash Transfers to Entities/Other External Mechanisms Financial Policies and By-laws tal Non-Cash Transfers To Entitles/Erns*	2								100 100		
	1										
Comprehensive Rural Development Program District Growth Development Strategy	3				200 200 400	200 200 400			200	211	
Comprehensive Rural Development Program District Growth Development Strategy tal Non-Cash Transfers To Other Organs Of State: n-Cash Grants to Organisations LED Forum	4	-	-	- -	200	200				花式とご婆	222 70
District Growth Development Strategy stal Non-Cash Transfers To Other Organs Of State: on-Cash Grants to Organisations LED Forum stal Non-Cash Grants To Organisations oups of Individuals Mandela Day House's constructed Special Programmes (targeted groups) (16 days of activism age	4	buse of women a			400	200 400			200 70	211	222 78 78 191
Comprehensive Rural Development Program District Growth Development Strategy tal Non-Cash Transfers To Other Organs Of State: on-Cash Grants to Organisations LED Forum tal Non-Cash Grants To Organisations oups of Individuals Mandela Day House's constructed Special Programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (16 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of activism against the programmes (targeted groups) (18 days of	4	buse of women a	d children) house	- vis constructed	200	400	-	-	70 70 70 172 86	211 74 74	78 78

Insert description listed by municipal name and demarcation code of recipient

Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)

Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)

Insert description of each other organisation (e.g. charity)

nsert description of each other organisation (e.g. the aged, child-headed households)

All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

DOAE Isks Table Contrains	 Supporting Table SA22 Summary councillor and 	1 _1_K t tt

Summary of Employee and Gouncilior remuneration	Ref		2010/51	2011/12	Ļ	urrent Year 2012	,		m Term Revenue Framework	& Expenditu
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Yea +2 2015/16
Councillors (Political Office Bearers plus Other)	1	A	В	C	0	E	F	G	Н	- 1
Basic Salaries and Wages		3 288	3 400	3 567	2,134	2 134	TE TAKE	2 986	ु ∵ ु 3 147.	331
Pension and UIF Contributions			100 C		315	315		507	534	56
Medical Aid Contributions Motor Vehicle Allowance		14 15 15 15			283	283	13.7	. 17	18	
Celiphone Allowance	1	San Control	150	A	. 868 150	868 150	2 3 3	781 173	824 182	86 19
Housing Allowances		Germany .	2 2 3 3 4	100	14.55 € 74.	357 - 2	100	in the	2.5	
Other benefits and allowances		2.20	FINA TEL	5, 8 to 2.5		10° 10° 20° 20°	Sec. 2015		103	10
Sub Total - Councillors % Increase	4	3 286	3 400	3 567 4,9%	3 750 5.1%	3 750	(100.0%)	4 563	4 508 5,4%	5 04 5,4
	2		3,576	*.376	3.17		(100.0%)	-	3,474	3,4
Senfor Managers of the Municipality Basic Salaries and Wages	2	3 195	3 450	1 593	8017	8017	12.1246583	6709	7044	73
Pension and UIF Contributions					375	375		688	721	- 7
Medical Aid Contributions		옷을 받던			359	359		188	197	. 3 20
Overtime Performance Bonus	l	美丽宝	a 1, 15		3 049	3 049		694	728	
Motor Vehicle Allowance	3	115	137	60	201	201		638	670	. 7
Celiphone Allowance	3	14.0 E	71.	79	855	855	2.0	11.50 E.		2.5
Housing Allowances	3	136	10					73	77	Property Symptotics
Other benefits and allowances Payments in lieu of leave	*	228	183	62				. 52	66	
Long service awards		医验费						は現場を対し		医冠基
Post-retirement benefit obligations	6	100	<u> - ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ </u>	用作为" _{多"。}		NEW WY	29975	इ.स. (असही	7 7 Y 4 16 7	
Sub Total - Senior Managers of Municipality % Increase	4	3 674	3 850 4.5%	1 819 (52.8%)	12 856 605,7%	12 856	{100,0%}	9 070	9 523 5.0%	9.9
	1		4.5.8	(320%)		I -	[1,00,036]	l -	3.0%	3.0
Other Municipal Staff Basic Salaries and Wages		> € 21 945	22 543	21 985	14 378	13743	152500000	27 504	28 880	30 3
Pension and U/F Contributions	-	7 027	5 528	5 006	3 689	3 689	3.	4 553	4 781	50
Medical Aid Contributions	1				1 981	1 981.		2 122	2 228	23
Overtime Performance Sonus	l	1 392	1 998	1341	1 128	1 128		1 457	Section 196	100
Motor Vehicle Allowance	3	3 900	5 913	5 509	970	970		1 487	1 552 2 325	16 24
Celiphone Allowance	3	4.0		150				12	12	
Housing Allowances	3	1 062	1 1 115	897	1 322	1 322	$[S] \rightarrow V$	1 451		1.6
Other benefits and allowances Payments in lieu of leave	3	Contraction	37	28	139 285	139 285	40年10日本	481	505	. 5
Long service awards		135	488	590	- 33	- A		100	100	4 1
Post-retirement benefit obligations	8	1 075		1 582	1860年1965年	313(37.)	2000 miles	1 000	1000	10
Sub Total - Other Municipal Staff % Increase	4	36 536	39 414 7.9%	35 916	23 893 (35.3%)	23 257	(100,0%)	40 936	42 928	450
	•			(6.3%)		(2.7%)	(100,0%)	-	4.9%	4.9
fotat Parent Municipality	H	43 497	46 664 7,3%	42 302 (9.3%)	40 499 (4.3%)	39 863	(100.0%)	54 568	57 259 4.9%	60 0
Soard Members of Entitles			/10-4	(5.4.14)	(4.07)	(1.07)	(100.034)	_	4.5%	4,2
Basic Salaries and Wages		14,5,227	erace to	ngwys y	PER PER SE	2255594 A	463138,1%	make make	8/25/NSM1/51	20071.5
Pension and UIF Contributions		Series :	4-443	da sir ida		3.5			all to the	
Medical Aid Contributions			to the				1.5		3.4	
Overtime Performance Bonus			3.0							
Motor Vehicle Allowance	3				3.89		學院多			
Celiphone Allowance	3		- W	300			200	9 12 6		9.00
Housing Allowances	3		3.2 / 10	10.00	門門部於	an 19-15.		200	1. 1. Oak	
Other benefits and allowances Board Fees	3	2000年	(Pag(42)	5 St. 135	8 () ()	Mark Comment	- 新雄宗	100 ×		\$ 35 S
Payments in fieu of leave		建设体系	· 通知。2年	200	1.4 62		371		消化点线	100 mg
Long service awards		1000000			经 海			4.5	$1 \cdot 12$	erin de la companie. Establishe (Salayar)
Post-retrement benefit obligations Sub Total - Board Members of Entitles	6	A 11/29	CONTRACT.	1/4 (1) (1/4) H		87.经管工等	or garling all to	新福 (報)	I KIST, JY-1	\$1.10° in
% Increase	4	-	-		_ :		_ [-	_	
tenior Managers of Entities	,			-		_	_	_	_	
Basic Salaries and Wages		SEPTEMBER 1	ENTER OF	200070	50.887280	JEEP JEE	J13455590	eregera)		the state of the state of
Pension and UIF Contributions		國際政策			The second of th			생유다	الراجعة الإ	5.36
Medical Aid Contributions		345/34	(New Y	3.00 M		100	(数字)	[12] [4]	1524.00	4 MA
Overtime Performance Bonus		12.28	7 10 - E	No de la		(1) X D (1)		(4) 表表。	W. Tal	ត្
Motor Vehicle Allowance	3	正部装		3.20	PORT NOT A				S (200	
Celiphone Allowance	3			711077 P		[148][17]				
Housing Allowances	3	1.35	爱克斯		とを使り			1727年於		[] 6 K
Other benefits and allowances Payments in lieu of leave	3	5 K/M			与实验	PY 136	"秦帝"	76 N. A		
Long service awards		3:50	表位数		经等品的	145.1		\$555 L. 25		
Post-retirement benefit obligations	6	5 T 15	Sec. 35.00	Arra Esta Maria		A Property of	Style of Style	Str. Buch	ur. Car	
ub Tolal - Senior Managers of Enlities % increase	4	- 1	- 1	<u> </u>		<u>-</u>	_ [-	-	•
	7]	-	· -	<u>-</u> .	-		-	-	
ther Staff of Entitles Basic Salaries and Wages		30F1477	gaggy and	gggwan.	apatana i	ARREST CO.	প্রস্কার্পর	ejäva seeten	gry garage	STORES NO.
Pension and UIF Contributions		\$\\ \ \\		7.33	218	5-65		3 197	12.55	500-14 M 2012-1
Medical Aid Contributions	ı	1500		397 33			域的情况		经基础	1967
Overtime	Į		100	D. Priv	기민준이	Des 6		经验证	4.000	
Performance Bonus Motor Vehicle Allowance	3	2.00分	2.8 47	R	50,40	140,335		Sec. 254.	15 to 15 to	× 35. 10.
Cellphone Allowance	3	7. 7. 7. 7. 7. 7.	5 62.00	建湿料	2.3.7		2.3		83.00	ga garag
Housing Allowances	3	T-1241							是為為	
Other benefits and allowances	3			898 W. S.	####	1988		是是基础	24 AP 15	الما المساور الم
Payments in lieu of leave Long service awards		译的红			NEED!					149 (38.7)
Post-retirement benefit obligations	6	925			24.00 E				學達得	
ub Total - Other Staff of Entities	Ţ	- 1	-		-		-	-	-	
% Increase	4	1	-		-	-	-		-	
otal Municipal Entitles		-	-		<u>-</u> _					
	ſ	1	П	1						
OTAL SALARY, ALLOWANCES & BENEFITS	_	43 497	46 664	42 302	40 499	39 863		54 568	57 259	60 08
	_									
% increase OTAL MANAGERS AND STAFF	5,7	40 211	7.3%	(9.3%)	{4.3%}	(1,5%)	(100,0%)	-	4.9%	4.9

- 1. Include Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
- Include Loars and solvences' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
 In kind benefits (e.g. provision of fixing quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
 Hind CHI, DCC, ECC, FCC, GDD, HDD, MD
 Short spere to the sub-tolet appearing on Table A1 (Employee costs)
 Includes pension payments and employer contributions to medical aid
 Correct as at 30 June

- 1. Correct as at 30 June

 Column Definitions:
 A, B and C, Audited actual as per the audited financial stakements. If excited amounts are unavailable, unavoided emounts must be provided with a note stating these are unaudited D. The original budget approved by council for the budget year.

 E. The budget for the budget approved as adjusted by council resolution in terms of section 28 of the MFMA.
 F. An estimate of final actual amounts (pre suit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.

 G. The amount to be appropriated for the budget year.

 H and I. The indicative projection

DC45 John Taolo Gaetsewe	 Supporting Table SA22 Summary councillor and staff bene 	ofite

Summary of Employee and Councillor remuneration	Ref	2009/10	2010/11	2011/12		Current Year 201	2/13	2013/14 Mediu	m Term Revenu Framework	e & Expenditur
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budgel	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Councillors (Political Office Bearers plus Other)	1	A	8	ē	D	E	F	G	Н	-
Sasic Salaries and Wages		3 288	∂3400	3,567	2 134	2 (34	AL SAL	2 988	3 3 3 3 147	331
Pension and UIF Contributions Medical Aid Contributions					315 283			507 17	534 18	- 56 19
Motor Vehicle Allowance				自己任任	869	868	100	781	824	884
Celiphone Allowance Housing Allowances	1				150	150		173	182	192
Other benefits and allowances							156 Table	98	103	100
Sub Total - Councillors		3 286	3 400	3 567	3 750	3 750	- II.	4 563	4 808	5 068
% Increase	4		3.5%	4.9%	5.1%	-	(100.0%)	-	5.4%	5.4%
Senior Managers of the Municipality Basic Salaries and Wages	2	**************************************	ner en engage	TOTAL SERVICE	open mental and	A STREET OF THE ASSESSMENT		war nawarana	en original a ann	or a succession
Pension and UIF Contributions	i	3 195	3 450	1 593	8 017 375	8 017 - 375		6 709 686	7 044 721	7 39 75
Medical Aid Contributions		7	6 G (A)	133.55	359	359	1 2 3 S	188	197	· ` 200
Overtime Performance Bonus		- 2 - 1 - 2 -	13. 12.	SA Val	3 049	3 049	-1600	694	728	76
Molor Vehicle Allowance	3	115	137	60	201	201	200	638	670	10
Celiphone Allowance	3		2 11.	79.	855	855	100		100	
Housing Allowances Other benefits and allowances	3	136	10	62	1000			73 82	₹ 5 . 1 7	
Payments in heu of leave	ľ	r 228	163	25					. 88	9
Long service awards					W 3-0-3	19.5 Sept. 30		100		
Post-retirement benefit obligations ub Total - Senior Managers of Municipality	6	3674	3 850	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	9 3 5 5	<u> </u>	4 4 <u>3.</u>	The said the	7153440	300
ub total - Senior Managers of Municipality * Increase	4	3614	3 850 4,8%	1 819 (52.8%)	12 856 606.7%	12 856	[100.0%]	9 070	9 523 5.0%	9 99 5.0 9
ther Municipal Staff]			/		1	,,		J.O M	3.37
Basic Salaries and Wages		21 945	22 543	21 985	14 378	13 743	ren en	27 504	29 680	30 32
Pension and UIF Contributions	li	7 027	5 528	5 006	3 689	3 689		4 553	4 781	5 02
Medical Aid Contributions Overtime		[교육취]		5.000	1 981 1 128	f 981 f 128		2 122	2 228	234
Performance Bonus		1 392	1 998	1 341	120	1 128		1 487	1 562	1 540
Motor Vehicle Allowance	3	3 900	5913	5 509	970	970		2 215	2 326	244
Celiphone Allowance Housing Allowances	3	1 062	1115	897	1 322	1322	基定证 。	12	12	-1
Other benefits and allowances	3	1002	37	26	139	1322	Property Co.	(451 481	1534 505	530 530
Payments in lieu of leave		地震 公司	3.1		285	285	3.53			\$ 800 E
Long service awards	ا ا	135	488	590	34. S.A.	7. H. C. S.	7113	100	100	100
Posi-retirement benefit obligations ib Total - Other Municipal Staff	в	1 075 35 536	1 793 39 414	1 562 35 915	23 893	23 257	36, 153gs	1 000 40 936	1 000 42 928	1 000 45 019
% increase	4		7.9%	(6,3%)	(35,3%)	(2.7%)	(100.0%)	-1 830	42 920	45 019
olal Parent Municipatity	-	43 497	45 664	42 302	40 499	39 863	· · ·	54 568	57 259	60 087
			7.3%	(9.3%)	(4.3%)	(1.5%)	(100.0%)	-	4,9%	4.9%
pard Members of Entities										
Basic Sataries and Wages Bension and LUS Contributions		是是不管性						74% E/27		
Pension and UIF Contributions Medical Aid Contributions		Y . F 1751	147 00					情感等的。	1.00	
Overtime		黃密亞	物質劑			3.3 S				
Performance Bonus		的主题	309.5	A.S.S.			Jan Kir.	355		Organistical
Motor Vehicle Allowance Celiphone Allowance	3			224		الأوادية	1 King 18	$T_{i,j}^{(k)} \in \mathcal{A}_{i,j}^{(k)}$	发展 [4]	
Housing Allowances	3	્ જેવી	第四个 同			1.740				S. 4
Other benefits and allowances	3									
Board Fees		巴黎逐日	er er strikt der plate beschi				经证据		医脑部	
Payments in lieu of leave Long service awards	Į								28 F	ディストル 15-1 - 18-1
Post-refirement benefit obligations	8		新 语 第			Mi 34	1993	1. 12.		
b Total - Board Members of Enlities	Ī	-	-	-	-	- 1	-	-	-	
% increase	4		-	-	-	-	-	-	-	-
nior Managers of Entities	J	general a		enger on a con-	لعاديهما مجاويته		11175, 20 8, 24 6	age, and agency on a	granden	
Basic Salaries and Wages Pension and UIF Contributions	- [.		黏色制		光亮。引					
Medical Aid Contributions		불통하다		80 150						grade (
Overtime	- 1		多识别		建幾日			¥3.47.51		事业集
Performance Bonus Molor Vehicle Allowance	3	20 7.75		1,225	温蒸湯す					
Celiphone Allowance	3	연극하다.	4 %	24.75			× 150			
Housing Allowances	3	法反驳	Section of			8-33.38		30.00	经企业	DIA A
Other benefits and allowances	3	1. See See	选择数	947 F	1. 15. 15.	100	\$60.555	31. Fig.		1.00 mg/s/ 1.00 mg/s/ 1.00 mg/s/
Payments in lieu of leave Long service awards	- [3, 35	#55.\$E					3. S. J.	,
Post-retirement benefit obligations	6		3 A. O.	<u> </u>	<u> </u>		68 July 198		12 600	
o Total - Senior Managers of Entities] ر	-	- 1	-	-	- 1	-	-	-	-
% Increase	*		-	-	-	-	- i	-	-	-
ner Staff of Entitles Basic Salaries and Wages	_ [,	rogramada l	ngggyyva n		egapsecs, a		sygment warms	grandere et la	regionarios	auprijani, m
Pension and UIF Contributions	ŀ			공항하다		333.7		is yet		
Medical Aid Contributions	[:		2 G Hr			634		Electrical.		型が多く
Overtime Performance Bonus].	\$	860 F	3646 A			學技術	198 - J. 198		i y wik
Motor Vehicle Allowance	3	34.6	使与证				, <u>e</u> 5	197 Sec.	体。[6]	
Celiphone Allowance	3		海海滨	5: 5 N				7.71	机造品	Ser A
	3			845 M	7344	是為門		81871	清学 日	
Other benefits and allowances Payments in tieu of leave	3	증물되	:326d	vist gill	됐상님				1277	ggar in die Typyk Teacher
Long service awards				5-27-11		3370			n max V	
Post-retrement benefit obligations	8	物性。例	77 <u>(37</u>)	8 15 ST					34. [4.3]	X. 1990
Total - Other Staff of Entities	, [-	-	-	-	- 1		•	-	-
% Increase	4		-	-	-		-	-		
ai Municipal Entitles	Ţ	-			-			-	-	
TAL SALARY, ALLOWANCES & BENEFITS	1				i	-		T	Ţ	
	_	43 497	46 564	42 302	40 499	39 863		54 568	57 259	60 087
	4		7.3%	(9,3%)	(4,3%)	(1.6%)	(100.0%)	-	4.9%	4.9%
TAL MANAGERS AND STAFF	5,7	40 211	43 264	36 735	36 749	36 113		50 006	52 451	55 018

- References

 1. Include Loans and advances' where applicable if any reportable amounts until phased compliance with s 164 of MFMA achieved

 2. Stiff of the Systems Act

 3. In kind benefits (e.g., revision of fiving quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance

 4. B/A, CR, D/C, E/C, F/C, G/D, H/D, H/D, PAPP

 5. Must agree the sub-fold appending on Table A1 (Employee costs)

 6. Includes pension payments and employer contributions to medical aid

 7. Cornect as at 30 June

- 7. Context as at 30 store
 Column Definitions:
 A, B and G. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited 0. The original budget approved by council for the budget year.
 E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
 F. An estimate of this actual amounts (pare wrift for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
 O. The amount to be appropriated for the budget year.
 H and I. The indicative projection

DC45 John Taolo Gaetsewe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref		Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Packag
Rand per annum		No.		1.				2.
Councillors	3	-				<u> </u>	-	
Speaker	4	IVA:	393 547	70,838	145 240			609 62
Chief Whip	'							003 02
Executive Mayor			491.521	95 750	188 744		i jagan j	776 01
Deputy Executive Mayor	1	100	ก็สารสักใหม่ได้					
Executive Committee	1	8	1 254 127	262 301	424 085	医多种形式	16.3	1 940 51
Total for all other councillors			846 860	134 273	255 265			1 236 39
Total Councillors	8	1960 S.C.	2 986 055	563 162	1 013 334			4 562 55
Senior Managers of the Municipality	5							
Municipal Manager (MM):	ا	J. 1000	1 132 000	23 956		 - - - - - - - - - - - - -	PARESTA AND ACCURAGE.	4 000 45
Chief Finance Officer	į.					124 520		1 280 47
	-		855 000	171 940	300	94 050		1 120 99
Assistant CFO			393 648	141 630	÷198.451.	32 804		766 53
Corporate Service Manager			807 000	17 099		88 770		912 86
Assistant Manager CS		1 34. 5	384 006	113 775	158 264	32 000		688 04
HR Manager	2		393,648.	118 598	199 387	32 804		744 43
list of each offical with packages >= senior manager	,	528 P. T. C.	angaran kanangga at paganggan at an at	an commandant concorning a	er y man ing magnag ng na ing a a an minga a			
IDP Manager		100	393 648	125 804	188 395	32 804	第一种数数据	740 65
LED Manager	:	1.00	762 000	16,352	18 264	85 829	1,000	882 44
Assistant LED Manager	ì	4. 15. 45	393 648	125 768	184 824	32 804		737 04
Assistant Manager Rural Development	1		接着特別		位的 设计的	VIEW YEAR		-
Housing Manager	1		559 090	113 679	142 397	46 590		861 75
Basic Services and Infrastructure Manager		, y	855,000	18 111		94 050		967 16
Assistant Manager Internal Audit		14.4				한 시시시하다.		00, 10
Community Services Manager	1		845 000	17 900		92 950		955 85
Assistant Manager Community Services	-	Page 18	384 006	103 733	161,169	32 000		
	1	No.						680 90
Disaster Manager	1		393 648	148 845	188 539	32 804		763 83
Manager Internal Audit	1		845 000	169 929		92 950		1 107 87
Risk Manager		1.12	393 648	156 112	183 683	32 804		766 24
Total Senior Managers of the Municipality	8,10	30 36°	9 789 990	1 583 231	1 623 373	980 533		13 977 12
A Heading for Each Entity List each member of board by designation	6,7							
Electrical minimates of board by designation	j	MONTH OF	erlene venh	SPARE CERT				_
								_
						生物。例如		_
	-}		1. 人名·金···					-
				经现代的				-
			第 2元/李宏等					-
		1778			医无法医肾			-
		V. 6				强烈的重要		-
가 있다면 하다는 사람들이 하는 것이 마음을 하고 있다면 하는 것이 되었다. 그런 사람들이 되는 것이 되었다. 그런 사람들이 많은 것이 있는 것이 되었다면 하는 것이 되었다. 그런 사람들이 가는 것이 되었다면 하는 것이 되었다.		\$2.57\dd 5.05340.48	被認為其	图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图 图				-
· 《《表演》等《表示》,								
				是是在多数的	호텔 왕조점			_
				The state of the s	表表對於對			-
								_
								_
					調料を見り			_
otal for municipal entities	8,10	-	-	-				
OTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE	10		12 776 045	2 146 393	2 636 707	980 533		18 539 678

<u>References</u>

- 1. Pension and medical aid
- 2. Total package must equal the total cost to the municipality
- 3. List each political office bearer by designation. Provide a total for all other councillors
- 4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
- 5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
- 6. List each entity where municipality has an interest and state percentage ownership and control
- 7. List each senior manager reporting to the CEO of an Entity by designation
- 8. Must reconcile to relevant section of Table SA24
- 9. Must reconcile to totals shown for the budget year of Table SA22
- 10. Correct as at 30 June

DC45 John Taolo Gaetsewe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2011/12		Ct	irrent Year 2012	2/13	В	udget Year 2013	/14
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entitles							·			
Councillors (Political Office Bearers plus Other Councillors)	1	17	5 5 6	E THE TO	20	6.	14	20	6	VI 901-14
Board Members of municipal entitles	4									
Municipal employees	5		[2] 建汽车							多种。类型
Municipal Manager and Senior Managers	3	F 4 7		1.51.47	7	4	3	是以等行物	1 2 3 4	3
Other Managers	7	12	11	\$ C. M. 1	11	10		PER SERVICE	10	P. 22 101
Professionals		8	5	-	3	1	-	8	5	
Finance		Z	2	的		THE TAX		3 7 3	. 2	\$5.000 BY
Spatial/town planning				REAL MARCH					Marin and	
Information Technology		3.	医感染学		3.	1.5		3	在1000年	
Roads		-2	2					2.	2	
Electricity			美国集团 能						医蜂蜂属	
Water								NYSY YO		
Sanitation	ì	10000000000000000000000000000000000000					4.0444	學是各學語		
Refuse			National States							
Other		[홍택 등장								医验养部
Technicians	ļ	Sad Shu Adhatia.	in a little to the second	čili ilia da atali. 1 ši	2	والتركيفية السائد		bethin and A	1,	315 . 6333. 612.
Finance	- 1	ALDER GLIDE	Website States		ggreen an en-	17774 EE TELEF	rgersymbartiger.	erindiki ve të j	ANTONIO SEN	andria dell'alectionella —
Spalial/town planning	-		W 4 26 19 1		空间,红净花。			建工资料等	1. 文产最高	
Information Technology		1300年基本	化化二烷基	学25.					3.5	
Roads									马克勒纳	530703
Electricity	l		10年代增长	经认为原金		5.8445.6		32.54 S S A	30.00	
Water					(4) 克里	第四元 建汽车			ect bloom	3 S. T. S.
Sanitation		1000	War Park		Profession	新 罗尔特多		声: 多层。存在	建线整件	多多种数
Refuse		多等方式			670), \$10H		straight design		用意物的变式	9
Other			片腹点 这门	"水平量为		*XXXX	医路线量	非常多名 公	1985とは落	3-44
Clerks (Clerical and administrative)		35		黄新草花		ja na 🖫	1414 451		[128] [128]	不是法的
Service and sales workers		(1) 공·숙. (1)	30		$ b\rangle$ (a_{i} : l^{2} $ $	(1)	Operation.	3.5783 1.72	. © 1- ₁₆ 3	以外的基本
	I .	经产品的 强	机构设施 对	[1] [1] [1] [1]		机造物 製料	1407,00	沙米等 54		المنافق المنافق
Skilled agricultural and fishery workers Craft and related trades		" 在中国事	公司[[李]	网色类性					经经营营业	
]	門部。在後後	美国公共成立	to visite	[新] 建筑等。[息引发动		计算等第二次	timber that
Plant and Machine Operators		12	12		部分40%。	[全性數學的]	经规数 第二	国共同共享	5.5 表明验	Salet (A)
Elementary Occupations	ା ,ା	14.	S 13	3.类形型独	15	5, 7, 7, 15		3) 2) 15 t	15	उद्भवित विकासका
TOTAL PERSONNEL NUMBERS	9	106	78	19	130	41	18	135	45	18
% Increase			ļ		22.6%	(47.4%)	(5.3%)	3.8%	9.8%	_
Fotal municipal employees headcount	6, 10		国建筑国际统	Chinalate	236623000	'WWW.	\$J#\$985#15			PERSONAL SERVICE
Finance personnel headcount	8, 10	高温器点	\$ \Q\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\			交換の動力	No. (10 %)	医多数位置	对于特别	高色 医粉
Human Resources personnel headcount	8, 10		是多意志。			(1) A 1 5 A 1 -	皮架(放落)		#4.45.3	蒙古旅传

- References

 1. Positions must be funded and aligned to the municipality's current organisational structure

 2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
- 3. s57 of the Systems Act
- 4. Include only in Consolidated Statements
- Include municipal entity employees in Consolidated Statements
 Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)
- 7. Managers who provide the direction of a critical technical function
- 8. Total number of employees working on these functions

559 3 564 658 13 401 Budget Year +1 Budget Year +2 2014/15 2015/16 78 852 Medium Term Revenue and Expenditure 69 031 220 558 2 688 624 12 829 352 74 741 1 234 1234 74 741 234 982 4715 2278 17014 (0) Budget Year 2013/14 67 214 11 388 8 4 563 79 603 3 107 827 250 3 107 (55) 8 399 6 708 (870) 982 3 208 1 910 5 544 9823 988 (100) 827 3 107 (4 893) (4 893) 23 183 June (2 057) 8 (5 057) 얈 5 112 (2 057) May 3500 (4 917) 各 8 (4 917) 4 962 April 13 840 2 800 3 500 325 16 645 8 11 683 11 683 4 962 11 683 3500 325 (5 225) (5 225) (5 225) 9 5 5330 23 28 29 24 February 3500 4 962 8 ន (4897)(4897) 8 (4 897) January **Budget Year 2013/14** 3500 5412 (5312) ጸ 皇 220 137 8 December DC45 John Taolo Gaetsewe - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure 1 300 4350 19 574 6 012 R 13 562 13 562 137 3400 දි සි 200 5 062 (3 977) (3.977)(3 977) 88 204 870 32.40 8 (3 723) (3723)2 4 862 (3723)Sept (2912) 3.750 -325 (2912) 8 5212 (2912) 3 230 3.200 325 870 18 775 23 307 13% 4 532 ₹ Ref otal Revenue (excluding capital transfers and contributio Property rates - penalties & collection charges urplus/(Deficit) after capital transfers & Interest earned - external investments Interest earned - outstanding debtors Service charges - electricity revenue Share of surplus/ (deficit) of associate Service charges - sanitation revenue Agency services Transfers recognised - operational Rental of facilities and equipment Service charges - water revenue Service charges - refuse revenue Contributions recognised - capital Depreciation & asset impairment Description Fransfers recognised - capital Remuneration of councillors Gains on disposal of PPE Service charges - other Loss on disposal of PPE Employee related costs Attributable to minorities Licences and permits Dividends received Contracted services Transfers and grants xpenditure By Type Contributed assets evenue By Source Other expenditure Debt impairment Finance charges otal Expenditure Bulk purchases Other materials Other revenue Property rates urplus/(Deficit) Surplus/(Deficit) ontributions **Faxation**

- 88

78 851

-919 278

1831

831

1831

Surplus (Deficit) must reconcile with Budgeted Financial Performance

14 780 9 676 11 646 14 669 11 629 9 769 Budget Year +1 Budget Year +2 2014/15 2015/16 6 682 14 780 9 676 11 646 14 669 11 629 9 769 6 682 78 851 78 851 Medium Term Revenue and Expenditure 11 535 14 251 11 034 9 328 6340 13 074 9 180 11 535 14 251 11 034 9 328 6340 74741 74 741 Framework 12 405 8 697 11 038 18 613 10 889 11 865 6 095 Budget Year 2013/14 12 405 8 697 11 038 18 613 10 889 11 865 79 602 6 095 79 602 (1 105) 4 723 3 155 (873) 3 338 7 613 1 496 6 905 (6 785) (6 785) (44 454) 13 745 20 529 10 878 11 861 June (4 116) (4 116) 8 8 8 8 8 8 8 8 8 8 5470 1355 99 May 46 88 80 70 88 88 46 88 80 90 90 88 (5385)(5 385) 23 5 436 - 09 April 2800 609 (3231 20 16 663 890 870 700 000 850 460 5 430 11 233 11 233 March (4 977) (4977)## 5 390 8 February 5395 (5341)(5341) DC45 John Taolo Gaetsewe - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote) January Budget Year 2013/14 820 870 700 000 450 (5305)^ស ឧ ^ស ឧ ⁻ (5305)₽ 5352 8 December 8 5 5 5 8 8 8 5 5 5 8 8 8 18 294 5380 12914 12914 November (3025)(3 025) 2 326 88 82 00 03 4 50 85 00 03 03 5350 650 October 98 5340 (4260)(4 260) 8 Sept. 780 700 850 440 (2.983)(2.983)2238 5280 August 750 700 700 850 740 5250 18 027 18 027 23 277 흨 쫉 Vote 5 - Community Development Services /ote 5 - Community Development Services Vote 6 - Basic Services and Infrastructure Vote 6 - Basic Services and Infrastructure Vote 1 - Office of the Municipal Manager Vote 1 - Office of the Municipal Manager Expenditure by Vote to be appropriated Rural Transport & Infrastructure Grant Vote 2 - Office of the Executive Mayor Vote 2 - Office of the Executive Mayor Rural Transport & Infrastructure Grant Share of surplus/ (deficit) of associate Vote 4 - HR and Corporate Services Vote 3 - Budget and Treasury Office Vote 4 - HR and Corporate Services Vote 3 - Budget and Treasury Office Vote 7 - Development and Planning Vote 7 - Development and Planning Vote 14 - [NAME OF VOTE 14] Vote 15 - [NAME OF VOTE 15] Vote 10 - [NAME OF VOTE 10] Vote 13 - [NAME OF VOTE 13] Vote 15 - [NAME OF VOTE 15] Vote 10 - [NAME OF VOTE 10] Vote 12 - [NAME OF VOTE 12] Vote 13 - [NAME OF VOTE 13] Vote 12 - [NAME OF VOTE 12] Vote 14 - [NAME OF VOTE 14] Description Vote 11 - [NAME OF VOTE 11] Vote 11 - [NAME OF VOTE 11] Vote 9 - [NAME OF VOTE 9] Surplus/(Deficit) before assoc. Vote 9 - [NAME OF VOTE 9] **Total Expenditure by Vote** Attributable to minorities otal Revenue by Vote Surplus/(Deficit)

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

50 771 24 456 11 646 14 669 11 629 2812 6 956 78 851 6 682 50 771 24 456 11 646 14 669 17 254 7 940 74 707 4144 Budget Year +1 Budget Year + 2014/15 Medium Term Revenue and Expenditure Framework 48 040 22 255 11 535 14 251 14 251 16 253 7 533 7 533 6 40 6 340 6 340 6 660 48 040 22 255 11 535 14 251 13 702 11 034 6.340 70 750 3 992 3 992 -6 095 6 095 11 865 79 602 Budget Year 2013/14 50 753 21 102 11 038 18 613 10 889 50 753 21 102 11 038 18 613 10 889 3 095 57 737 11 865 11 865 (13 717) 12 528 (44 454) 18 209 10 875 (3 190) (1 950) 222 11 865 13 233 2 282 3 338 7 613 5 749 10 889 (995) (995) (2 530) (1712) June 1352 23 32 20 50 6 1 359 3 470 1770 1900 470 99 230 8,8 (3471)(3471) ş \$ 2 2 8 -230; (4770) (4 770) 3 460 700 1000 470 8 8 **3** 8 April 13.231 230 3,409 16 663 760 700 700 700 700 700 8 <u>8</u> 980 11 843 March 20.20 230 360 윉용 86 86 86 (4 377) February DC45 John Taolo Gaetsewe - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (standard classification) មេខ្លួន។ 730 700 700 700 700 (4737)(4737) 8 8 8 23 65 January Budget Year 2013/14 230 (4 703) **4** 2 2 2 660 (4703)8 8 5 8 5 8 8 December 18 291 806 17.465 20 230 13 514 18 294 2 2 2 2 2 4 8.8 99 99 November 1 324 88 3 400 700 1000 470 230.4 750 (2425)(2425)2 325 **8** 8 63 63 October 1 8 1 8 B 3 390 1 690 700 470 290 180 540 (3 551) 1079 230 (3551)Sept 230 (2 363) (2 363) 2 295 1 025 20 3350 700 600 440 8 8 95 August 23 274 22 229 20 229 230 3 320 1 620 1 000 1 000 1 000 용 등 18 617 23 277 8 8 18 617 흦 Economic and environmental services Economic and environmental services Share of surplus/ (deficit) of associate Community and social services Sport and recreation Community and social services Governance and administration Governance and administration Community and public safety Community and public safety Planning and development Description Budget and treasury office Waste water management Budget and treasury office Planning and development Waste water management Waste management Environmental protection Environmental protection urplus/(Deficit) before assoc. otal Expenditure - Standard Executive and council Executive and council Waste management fotal Revenue - Standard Sport and recreation Corporate services Corporate services openditure - Standard Road transport Road transport Frading services rading services venue - Standard Public safety Public safety Electricity Surplus/(Deficit) Housing Health Housing R thousand

1. Surplus (Delicit) must reconcile with Budeted Financial Performance

Description	Ref						Budget Ye	Budget Year 2013/14						Medium Ter	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand	_,	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2013/14	Budget Year +* 2014/15	Budget Year +1 Budget Year +2 2014/15 2015/16
Multi-year expenditure to be appropriated	-	AUGUST TOWNS	16.40 kg 6.5 kg 6.5	Committee the stage of	6 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Company of the Company	7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		7, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10	100 mm	4				
Vote 1 - Office of the Municipal Manager		がある。										建	ı	ı	1	'
Vote 2 - Office of the Executive Mayor							では、			がは、大きの			1	ı	ı	•
Vote 3 - Budget and Treasury Office						がある。			(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)			では、大学の大学の大学の大学の大学の大学の大学の大学の大学の大学の大学の大学の大学の大	ı	ı	I	'
Vote 4 - HR and Corporate Services		の名が自己			がある。								1	I	I	
Vate 5 - Community Development Services						15 17 11							1	1	1	1
Vote 6 - Basic Services and Infrastructure						が対象を持ち							ï	ı	ı	'
Vote 7 - Development and Planning			「対象がよ	力を調べた		とはなっている。			李明李子		では、これの		1	1	•	
Vote 8 - [NAME OF VOTE 8]						· · · · · · · · · · · · · · · · · · ·	がある。					あいたが	ı	ı	: 1	
Vote 9 - INAME OF VOTE 91						, U (·			(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)			l	1	I
Vote 10 - INAME OF VOTE 101		· 经存货					はいるという	ができる。					•	I	1	1
Vote 11 - INAME OF VOTE 11						をはない	が残れる					行いのも	ı	t	ı	
VOUE 11 - [NAME OF VOIE 11]		統なる。				はおりません					では、		•	l	1	_
Vote 12 - [MANME OF VOTE 12]				大学のではない。							がはのはない		1	I	1	_
Vote 13 - [NAME OF VOIE 13]													•	ı	1	<u>'</u>
Vote 14 - [NAME OF VOTE 14]								10 M					ı	,	1	
Vote 15 - [NAME OF VOTE 15]	_												1	•	1	
Capital multi-year expenditure sub-total	7	1	ı	1	1	1)	1	•	1	1	t	1	1	1	1
Single-year expenditure to be appropriated																
Vote 1 - Office of the Municipal Manager			10000000000000000000000000000000000000	に対象が対象		は 海 の で で で で で で で で で で で で で で で で で で					A STATE OF THE STATE OF		1	ı	330	363
Vote 2 - Office of the Executive Mayor			(1) (1) (1) (2) (2) (3) (4) (4) (5) (6) (6) (6) (7) (7) (7) (7) (7) (7) (7) (7) (7) (7			98							(009)	t	1	
Vote 3 - Budget and Treasury Office										のでは、大学のいいは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、まりには、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、まりには、大学のでは、たいは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のでは、大学のいいは、大学のいいは、大学のいいは、大学のいいは、大学のいいいいは、大学のいいは、大学のいいは、大学のいいいいは、大学のいいは、大学のいいいいいいいいいいいいいいいいいいいいいいいいいいいいいいいいいいいい		10	(20)	1	,	1
Vote 4 - HR and Corporate Services													2707	2 707	906	1 468
Vote 5 - Community Development Services		がたが、人気						では、大学の大学		では、			ı	t	ı	,
Vote 6 - Basic Services and Infrastructure			· (1) 计量源						現れ		ではなる		400	400	1	'
Vote 7 - Development and Planning							がある。			門都是			ı	1	ı	ı
Vote 8 - [NAME OF VOTE 8]			William State of the State of t							では、			ı	ı	r	'
Vote 9 - [NAME OF VOTE 9]		f Ko No	では、おおおから、										1	t	,	<u>'</u>
Vote 10 - [NAME OF VOTE 10]											速がおり		1	,	ı	
Vote 11 - [NAME OF VOTE 11]													ı	1	1	
Vote 12 - [NAME OF VOTE 12]										は、			1	1	I	
Vote 13 - [NAME OF VOTE 13]								一方ではる					ı	r	1	
Vote 14 - [NAME OF VOTE 14]										ではあれる。	があるな		•	ı	ı	·
Vote 15 - [NAME OF VOTE 15]						N. S. C.						一番に なって	ı	'	•	
Capital single-year expenditure sub-total	2	ı	•	1	SS	009	1	1	1	1	-	1	2 457	3 107	1 234	1831
Total Capital Expenditure	2		_	1	64	666										

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Description	Ref						Budget Ye	Budget Year 2013/14					-	Medium Teri	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year	Budget Year +1 Budget Year +2	Budget Year +
Capital Expenditure - Standard	_														21 Fina	01107
Governance and administration		:		1	22	009	1	1	'	1	ı	1	2 057	2 707	1 234	1831
Executive and council						009		あるが	を できる できる できる できる できる できる できる できる できる できる				(600)	ı	330	363
Budget and treasury office		Ka Ka			a		がある。						(20)	t	1	ı
Corporate services													2 707	2 707	506	1 468
Community and public safety			1	1	ı	ı	1	1	1	-	1	, () I	1	•		•
Community and social services			· 一个	語の時に		が変われ	A STATE OF THE STA	100 mm	A CONTRACTOR		Service of the service of		ı		ı	
Sport and recreation										10000000000000000000000000000000000000			ļ (I	t	•
Public safety							記された。			から、			1		ľ	t
Housing													<u> </u>	l	I	•
Health										対けの対対は			ı ,	I I	t I	
Economic and environmental services		•	1	I Company	1	To the Company	The state of the s	1	d Company of the	To I	-	A CONTRACTOR OF THE PARTY OF TH	900	700		ı
Planning and development		が出た。			THE STATE OF THE S			以此語樂	Section Control of the Section		The state of the s		90	200	1	•
Road transport										NA NA NA			₹	2	ı	•
Environmental protection				が変える									I	ı	t	•
Trading services		1			1	1		1				Allender Sandander Sandan	ı		t	•
Electricity				発表の記録	· · · · · · · · · · · · · · · · · · ·	多問題等語	の意味がある。	が はいかい かいかい			The state of the		l I		1	•
Water													1	I	I	•
Waste water management													1	1	ı	ı
Waste management											· · · · · · · · · · · · · · · · · · ·		l	ı	ı	ı
Other									15		表が多り		t 1	1 (1 1	1
Total Capital Expenditure - Standard	2		1		2	003				3 0 0 0				1		

Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
 Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

UC45 John Laolo Gaetsewe - Supporting Table SA30 Consolidated budgeted monthly cash flow	Table SA30 (onsolidated	budgeted n	nonthly casi	h flow										
MONTHLY CASH FLOWS				·		Budget Year 2013/14	ar 2013/14						Medium Ten	Medium Term Revenue and Expenditure Framework	xpenditure
Rthousand	July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	7	Budget Year +2
Cash Receipts By Source Property rates	26 20 20 21		A CHANGE		A STREET WATER	THE CALL AND	The Action Dates	新 編 数 V V V	C Link to action	24. 12.15 (24.41.45.)	9 6 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			10 mm 10 mm	0.000
Property rates - penalties & collection charges											では、	1 1		i i	
Service charges - electricity revenue Service charges - water revenue												ı			
Service charges - sanitation revenue		有談		がはままれ	定のの所収	がない。					いはのでは	1 1			
Service charges - refuse revenue Service charges - other	5.7			· 160								ı			
Rental of facilities and equipment	9	40	9		36	9	9	d	9		9	1 40	9	62.	. .
Interest eamed - external investments	では、											1 000	1 000	1.250	1 280
Interest earned - outstanding deblors									7 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -			ı			
Fines												1			
Licences and permits												1 1			
Agency services												' '			
Transfer receipts - operational	23.252		204	188	18 269	8 050			13840			9	66.865	69.163	73.049
Other revenue	944	944	944	944	944	944	944	944	944	944	944	944	11 328	4391	4 538
Cash Receipts by Source	24 204	3 199	1 153	1 949	19 218	8 999	949	949	14 789	949	948	1 949	79 253	74 874	78 947
Other Cash Flows by Source	1000	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1													
i fanster recepts - capital Contributions recognised - capital & Contributed assets				ない。				が大きな			に対する はいまた はいこう はいこう はいこう はいこう はいこう はいこう はいこう はいこう	ı			記録は
Proceeds on disposal of PPE								大学の大学				1 1			人名 () () () () () () () () () (
Short term loans					が対象を										
Borrowing long term/refinancing	が対象を			10000000000000000000000000000000000000			では、					1			
Decrease (increase) in non-current debtors					主体を対して							1 1	大きな		
Decrease (increase) other non-current receivables						A. S. S. S. S. S. S. S. S. S. S. S. S. S.						ı			がいた。
Total Cash Receipts by Source	24 204	3 180	4 453	1 040	40 of	000 0	00 00 00 00 00 00 00 00 00 00 00 00 00		90211		7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	'	できるながれ	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	100000
omi casti treccipia ny contro	74 70	6 150	3	Det I	19 218	66.9	2 A	856	14 789	848	949	1949	79 253	74 874	78 947
Cash Payments by Type Employee related costs	3.780	3.780	. 3 780	3780	7.75.75.8	3.780	. 02. 7.3.780	3780	3.780	2.280	2.780	2 704			the state of the same of the same
Remuneration of councillors	380		380	380	380	88	380	8.88	380	380	380	380	4 563	4809	5.069
Finance charges			があった。		一位 できない 対対	250						1	250		
Bulk purchases - Electricity Rulk purchases - Water & Source					大きない							•			
Other materials												• 1			The second
Contracted services	333	383	383	393	388	393	393	393.	393	393	393	393	4715	2.905	3.564
Transfers and grants - other municipalities					1000円の							ı			
Translets and grants - other Other expenditure	790	000	190	1 200	190	190	190	190	190	190	180	190	2278	405	425
Cash Payments by Type	5 613	5 743	5 743	5.943	9 723	6 193	5 742	5 743	5 7.43	6.742	000 C	2000	70 0Z	74 600	75 037
Other Cash Flows/Payments by Type		!	!		<u> </u>		;	}	?	•	<u>.</u>	7	170 61	670 + /	
Capital assets	はない						では、これには、					3 107	3.107	1.234	1834
Repayment of borrowing					4/5	がある。					le s	ı			
Total Cash Payments by Type	5613	5743	5743	5943	9.723	6 193	5743	5743	5743	5 743	5 743	14 452	82 128	75.883	80.520
NET INCREASE/(DECREASE) IN CASH HELD	18 587	(2.544)	14 5901	(3 994)	9 405	2 805	14 70 41	17041	9000	37.07.77	1707.17	(40 502)	1000	1000	
Cash/cash equivalents at the month/year begin:		18 587	16 043	11 453	7 458	16 953	19 759	14 965	10 170	19 216	14 422	(cne zu)	(2.6/6)	(989)	(1 5/3)
Cash/cash equivalents at the month/year end:	18 587	16 043	11 453	7 458	16 953	19 759	14 965	10 170	19 216	14 422	9 627	(2 876)	(2 876)	(3 864)	(5 437)
						! !									

Description	Ref	2009/10	2010/11	2011/12	С	urrent Year 2012/	13	2013/14 Mediu	m Term Revenue Framework	& Expenditure
Rmillion	1101	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Financial Performance										
Property rates										KING ST
Service charges	:									
Investment revenue										
Transfers recognised - operational										
Olher own revenue				Line (m. 1970) estado. Notas como estado.						
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contribu	ıtions)	-	-	-		-	-	-	-	_
Employee costs		国的主电影				71 1862				10 to 8 10
Remuneration of Board Members									建设在 在	
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants								护护 机甲壳		
Other expenditure			Set Pers	The Great Control			学、农业、农业	身份分泌 6		
'otal Expenditure	1				ı	1	-	_	_	-
iurplus/(Deficit)		-	-		-	_	-		-	_
apital expenditure & funds sources										<u> </u>
apital expenditure	1	REPORT OF A	THURSDAY.	NOTES SECTION	PER L'ORINA		SYMMENTS:	Call Control of States of States	NAME OF THE	
Transfers recognised - operational	ŀ						The state of the s			Bergi diliterile Las Mindalis
Public contributions & donations				学是否。自					智慧 慧	
Borrowing	- 1		の計画を開始							
Internally generated funds					1243年3月				and Kara	
otal sources			arec 122 . 1995	**************************************	<u></u>	_ 15 NEGARKS 1	a maata taa ta	<u>18,68 (46)</u> _		<u>(</u> 448.885%)
inancial position	ĺ	SERVE TO METALTINE TO A	NUMBER WAS TRANS	111 (T.) (T.) (116 (11 (11 (11 (11 (11 (11 (11 (11 (1	KONTONIONO DE LA COLO	programme & where the every registrations	eriwi ushishki uluhisa tisassi	awii atawa a awarawa wezari	State measure in the course in which	
Total current assets										
Total non current assets										
Total current liabilities		45 Met 15 X	37. 37.33		35. 处核复			多的 经分价	129 144	
Total non current liabilities		起達長孫	建筑 的复数美国	1014256				是新台灣		4. 数点发 ³ 。
Equity						BEE BACK				
ash flows		-					· · · · · · · · · · · · · · · · · · ·			
Net cash from (used) operating	-				176677224			\$4 0 28850		IN RESERVE
Net cash from (used) investing		建成城						6.50年成立		
Net cash from (used) financing					化可能扩		网络	新玩艺	238.5	极大重要。
ash/cash equivalents at the year end			建的数件							性性性
	!	ti a konsere si jordina	erithic lite of the	#441+67+813+47000	www.accommen	addises a a sister	albai Saglaii		ELVINE ME	ucaratics:

DC45 John Taolo Gaetsewe - Supporting Table SA32 List of external mechanisms

External mechanism	Yrsl	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or	Monetary value of agreement 2.
Name of organisation	Mths	Number	·	contract	R thousand

- References
 1. Total agreement period from commencement until end
 2. Annual value

Description	Ze.	Preceding Years	Current Year 2012/13	2013/14 Mediun	2013/14 Medium Term Revenue & Expenditure Framework	& Expenditure	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Total Contract Value
Rthousand	1,3	Total	Original Budget	Budget Year 2013/14	Budget Year +1 Budget Year +2 2016/16	Budget Year +2 2015/16	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Nunicipality: Revenue Obligation By Contract Contract 1 Contract 2 Contract 2	N			I I I I I I I I I I I I I I I I I I I										1 1 1
Total Operating Revenue Implication		1	1		1		ı	•	•		1 ·		76 S 14 S 2 S 2 S 2 S 2 S 2 S 2 S 2 S 2 S 2 S	' '
Expenditure Obligation By Contract Contract 1: Contract 2: Contract 2 contract 3 etc.	N (1. (2.5))													1 1 1
Total Operating Expenditure Implication		1	ı	ı	1	1	1	1	1	1	1	-	1	1
Capital Expenditure Obligation By Contract Contract 7. Contract 2.	N Tolkingon													1 1 1
Total Capital Expenditure Implication		ı	ı	ı	•	1	•	ı	1	1	1	-	_	'
Total Parent Expenditure Implication		1	1	-		•	•	1	1	-	1	-	ŀ	1
Entities: Revenue Obligation By Contract Contract 1 Contract 2 Contract 3 Contract 2 Contract 3 etc	~	1		1				in Fourt						1 1 1 1
Expenditure Obligation By Contract Contract: Contract: Contract: Contract: Total Operating Expenditure Implication	N HARTES			1									1	1 1 1
Capital Expenditure Obligation By Contract Contract (Contract 2 Contract 3 etc. Total Capital Expenditure Implication	N Priorities				1									1 1 1 1
Total Entity Expenditure Implication			1	ı	ı	-	ı	ŀ		Į.	,		ı	

References
1. Total implication for all preceding years to be summed and total stated in Preceding Years' column
2. List all conitacts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)

Description	Ref	2009/10	2010/11	2011/12	С	urrent Year 2012	/13	2013/14 Medius	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Sudget Year +2 2015/16
Capital expenditure on new assets by Asset Class/Su	b-cla								-	
Infrastructure		6 444	3 019	2 805	-	-	<u> </u>	<u>-</u>	<u> </u>	<u> </u>
Infrastructure - Road transport		007 /574074577 PENV	urayetteler V	_ 681135511178	- 3737 5151 V.S	0.40%00.70%000.00 0.40%00.70%000.00		_ #########	-	_
Roads, Pavements & Bridges Storm water				1900年中					6/4/23/20	
Infrastructure - Electricity		Prisector	_ 22 FOR TOP 23 8	250	1111 - 11 11 11 11 11 11 11 11 11 11 11	Children	.424548168436	0 13322341 -	villesticismai -	
Generation				250	BWK.		250	CONTRACT.	TANKS S	
Transmission & Reliculation							1200			
Street Lighting									Add Park	
Infrastructure - Water		— Gertekkertæmeter	<u> </u>	na Jacob Amiri. Ta	-		goget 11-10-1	a may produce sign of	- 	- reparation of
Dams & Reservoirs				Property of the Market Control of the Market						
Water purification Reticulation						10.5				
Infrastructure - Sanitation				2 555	Alleri Miller and Charles		rallatirak	ar i Per dis sorti di Aras.	-	
Reliculation		经 基础		2 555	5N 935					(23/3X)
Sewerage purification		14 7 7 7							2.5	
Infrastructure - Other		6 444	3 019	Berturbaren bestroa		-		Legisland Street, 197	-	a market reserve
Waste Management	_									
Transportation	2			<u>Pada</u>		Mais (Miles)				
Gas Olher	3	6 444	3 019	246731	放水泥	\$ 3 A.				
Aug.	,	. Comment	William Co.	6.18hi 7.18hi	pagas delakerada.	and the little of		peratelektatis	pad Satisfild :	Per e Destablishe
Community		-		600			-		-	-
Parks & gardens Sportsfields & stadia				19. 被放弃政						
Swimming pools										
Community halls					Ad the					
Libraries Recreational facilities			经外货基							
Fire, safely & emergency										
Security and policing	_		表的数多		17.50	100			3 haya 1933	
Buses Clinics	7							ing j		
Museums & Art Galleries							N. Section	Park Communication of the second		
Cemeteries			等。 第186章 第186章							
Social rental housing Other	8			600						
		100000000000000000000000000000000000000	of the cost agents	17 325.34 \$-77		TELL S DELL'ES	77. 10° 10° 10° 10° 10° 10° 10° 10° 10° 10°	5	1.14.4. 57.193.15-11	and the first own about
feritage assets				- 12 or 12 or 1	- Linguage, office to		- 	# ####################################	- 	-
Buildings Other	9	4.46	多多克力	经 联合	10 To 10 To					A 17 7 7 8
				347.4			<u> </u>	C 257 X 25 254 X 55		
nvestment properties Housing development		Valoritation	en andre meet	- \$50.360.50e.	54.00 PL 200.00	3 386	- 	- 		T TREE TOURS
Other		快速等			\$1 E.B.2	3,300				
Other assets General vehicles		386 (47)(874) 541 (441)	908	1 270	1 000	1 020	1 Faustria V + 57 (+ 64)	3 107	1 234	1 83
Specialised vehicles	10	∴ *!=\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	iti siyazakili. F	25 1/32,7.75	-	tii (tii saadile. •	ann ann an an	1743 - G. 1845# 	Zariyalarti dili. T	-
Plant & equipment			9,37,73	新华华						14/15/2
Computers - hardware/equipment Furniture and other office equipment		支撑多数	908	People (1)	450	310		490 2 617	330 904	36 1.46
Aballoirs							Sale in Asia.			
Markets		1,0 150 1470 . 1,0 10,0 6	TO THE SAME.				医机会等			
Civic Land and Buildings Other Buildings		0 y 0 117	表表演							
Other Land		FE AN		gario le :	Balana.					
Surplus Assets - (Investment or Inventory)		269	539 SW	1 270		N 258.3				異点点
Other	}	. FOO	r <u>tanti vätt kirtiki</u>	. (the water of all	<u> </u>	A COLOR DESIGNATION	<u> 1.1891111 (189</u>		1000 B
gricultural assets List sub-class	}	- Timalista	– Departed National	Ent C. Comm		HOYLI QNASSUT	- 116, 0er 5.4.	450 (\$22 6 1 1)		Police Politics
List sub-cass										
lological assets					_	_	_	_		
Hel sub-class	ŀ	905.00 TM	inglockers.		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	300000		J. 645 (1862)	. F. (4.)	ξ(1, 1) - (2.9)
			n 2, 19, 39		F. 1951	est bemanis	THE . S. P. S.	対象の表	Hit etvik	56835
tangibles		_	_ :		_	500	_	_	_	l .
Computers - software & programming	ŀ		K. 256.75	0585052	213127.2	500		77 W.A.	100	\$181,74 ·
Other (list sub-class)	ļ	STEAS			Williams Williams				Marka	建立
otal Capital Expenditure on new assets	1	6 830	3 926	4 675	1 000	4 906	-	3 107	1 234	1 83
pecialised vehicles		er egytettigt egy	etteriteisteri	ng gyyani	COMPUTATE	ekg engingenden.	শানুক সংযোগ কান্ত	tayouraeu	evalificação a	;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;
Refuse Fire		7435A	ing the		4,200		基形 基			
Conservancy		8876	巻き対対							ે મુંતી કરિયા
	- 1	14.00	an Billiothia.	ng Pelekiji	12 1 1 1 1 min	建设的图象	Percental line	Hang (4.5 x 2 x 3 x 3 x 3 x 3 x 3 x 3 x 3 x 3 x 3	PLANCE THE	[448]TQ*C3

- References

 1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure

 2. Airports, Cer Parks, Bus Terminals and Taxi Ranks

 3. For example technology backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes

 4. Work-in-progress/under construction to be budgeted under the respective item

 5. Infrastructure includes Tand and buildings required by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure

 6. Donated/contributed & leased assets to be included within the respective sub-class

DC45 John Taolo Gaetsewe - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class 2013/14 Medium Term Revenue & Expenditure Description 2009/10 Current Year 2012/13 2011/12 Framework Audited Audited Audited Original Adjusted Budget Full Year Budget Year 2013/14 Budget Year +1 2014/15 Budget Year R thousand Outcome Budget +2 2015/16 Outcome Outcome Forecast Capital expenditure on renewal of existing assets by Asset Class/Sub-class <u>Infrastructure</u> Infrastructure - Road transport Roads, Pavements & Bridges Storm water Infrastructure - Electricity Generation Transmission & Reticulation Street Lighting Infrastructure - Water Dams & Reservoirs Water purification Reticulation Infrastructure - Sanitation Reticulation Sewerage purification Infrastructure - Other Waste Management Transportation Gas Other 3 Community Parks & gardens Sportsfields & stadia Swimming pools Community halls Libraries Recreational facilities Fire, safety & emergency Security and policing Buses 7 Clinics Museums & Art Galleries Cemeteries Social rental housing 8 Other Heritage assets Buildings 臺灣 Other nyestment properties Housing development Other Other assets General vehicles Specialised vehicles Plant & equipment Computers - hardware/equipment Furniture and other office equipment Abattoirs Markets Civic Land and Buildings Other Buildings Other Land Surplus Assets - (Investment or Inventory) Other Agricultural assets Biological assets
List sub-class Intangibles Computers - software & programming Other (list sub-class) Total Capital Expenditure on renewal of existing assets Specialised vehicles Refuse Fire Conservancy Ambulances Renewal of Existing Assets as % of total capex 0.0% 0.0% 0.0% 0,0% 0.0% 0.0% 0.0% 0.0% 0.0%

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DC45 John Taolo Gaetsewe - Supporting Table SA34c Consolidated repairs and maintenance by asset class 2013/14 Medium Term Revenue & Expenditure Description Ref 2009/10 2010/11 2011/12 Current Year 2012/13 Framework Audited Audited Audited Original Budget Full Year Budget Year 2013/14 Budget Year +1 2014/15 Adjusted Budget Year R thousand Outcome Budget Forecast +2 2015/16 Repairs and maintenance expenditure by Asset Class/Sub-class Infrastructure Infrastructure - Road transport Roads, Pavements & Bridges Storm water Infrastructure - Electricity Generation Transmission & Reticulation Street Lighting Infrastructure - Water 60 60 ബ Dams & Reservoirs Wafer purification Reticulation 60 60 60 Infrastructure - Sanifation Reliculation Sewerage purification Infrastructure - Other Waste Management Transportation Gas 3 Other Community Parks & gardens (i) * Sportsfields & stadia Swimming pools Community halls Recreational facilities Fire, safety & emergency Security and policing Buses Clinics Museums & Art Galleries Cemeteries Social rental housing Other Heritage assets Buildings Other 9 investment properties Housing development 1.00 Other Other assets 559 202 General vehicles 202 388 - 209 151 10 Specialised vehicles Plant & equipment Computers - hardware/equipment 181 646 238 230 Furniture and other office equipment 689 614 Abattoirs Markets -169 Civic Land and Buildings 377 178 Other Buildings 200 200 Other Land Surplus Assets - (Investment or Inventory) 7 000 5 618 Other Agricultural assets Collular assets List sub-class a graph Biological assets List sub-class 衛性を表示す 1 de 1 54.5 Intangibles

DC45 John Taolo Gaelsewe - Supporting Table SA34d Consolidated Depreciation by asset class 2013/14 Medium Term Revenue & Expanditure Framework Ref Description 2009/40 2010/11 2011/12 Current Year 2012/13 Audited Outcome Andihu4 Audited Original Budget Adjusted Budget Full Year Budget Year 2013/14 Budget Year +1 Budget Year +2 R thousand Outcome Onfrome Forecast 2014/15 Depreciation by Asset Class/Sub-class Infrastructure 1 781 2 525 Infrastructure - Road transport Roads, Pavements & Bridges Storm water Infrastructure - Electricity Generation Transmission & Reticulation Street Lighting Infrastructure - Water Dams & Reservoirs Water purification Reticulation Infrastructure - Sanitation Reticulation Sewerage purification Infrastructure - Other 1781 2 5 2 5 Waste Management Transportation Gas Other 3 2 525 Community Parks & gardens Sportsfields & stadia Swimming pools Community halfs Libraries Recreational facilities Fire, safety & emergency Security and policing Clinics Museums & Art Galleries Cemeleries Social rental housing 8 Heritage assets Buildings Other Investment properties Housing development ه پښارگير ښو د د مو Other Other assets 1765 1 546 4 221 t 408 1 502 General vehicles 360 550 515 371 Specialised vehicles Plant & equipment Computers - hardware/equipment 450 760 1 115 Furniture and other office equipment 10 4 030 227 150 Abattoirs Markets Civic Land and Buildings Other Buildings 431 191 Other Land Surplus Assets - (Investment or Inventory) Other Agricultural assets FARMS 77 17 FARMS 14 Biological assets 第四 anguines

Computers - software & programming

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Specialised vehicles

DC45 John Taolo Gaetsewe - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2013/14 Mediu	m Term Revenue Framework	& Expenditure		Fored	casts	
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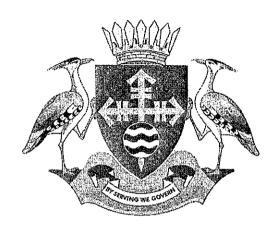
References

- 1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
- 2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
- 3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

Municipat Vote/Capital project R	Ref		<u>a</u>	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates		Prior year outcomes	utcomes	2013/14 Medium Tetm Revenus & Expenditure Framework	Framework	5 Expenditure	Projectin	Projectinformation
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JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



DRAFT BUDGET POLICY

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PART 1. OBJECTIVE

To set out the budgeting principles which the municipality will follow in preparing each annual budget, as well as the responsibilities of the Chief Financial Officer in compiling such budget.

PART 2. BUDGETING PRINCIPLES TO BE FOLLOWED

Except in so far as capital projects represent a contractual commitment to the municipality extending over more than one financial year, the annual capital budget shall be prepared from a zero base.

The capital budget component of the annual or adjustments budget shall only be approved by the council if it has been properly balanced, that is, if the sources of finance which are realistically envisaged to fund the budget equal the proposed capital expenses.

Before approving the capital budget component of the annual or adjustments budget, the council shall consider the impact on the present and future operating budgets of the municipality in relation to finance charges to be incurred on external loans, depreciation of fixed assets, maintenance of fixed assets, and any other ordinary operational expenses associated with any item on such capital budget.

The council shall establish an asset financing reserve for the purpose of financing capital projects and the acquisition of capital assets. Such reserve shall be established from the following sources of revenue:

- unappropriated cash-backed surpluses to the extent that such surpluses are not required for operational purposes;
- interest on the investments of the asset financing reserve, appropriated in terms of the banking and investments policy;
- further amounts appropriated as contributions in each annual or adjustments budget; and
- net gains on the sale of fixed assets in terms of the fixed asset management and accounting policy.

Each annual and adjustments budget shall reflect realistic excess, however nominal, of current revenues over expenses.

Any unappropriated surplus from previous financial years, even if fully cash-backed, shall not be used to balance any annual or adjustments budget, but shall be appropriated, as far as it is not required to finance the payment of operating creditors or for other operational purposes, to the municipality's asset financing reserve.

An impending operating deficit shall be made good in an adjustments budget, but if an operating deficit arises at the end of a financial year, notwithstanding the precautionary measures adopted by the council, such deficit shall immediately be made good in the annual or adjustments budget for the ensuing financial year, and shall not be offset against any unappropriated surplus carried forward from preceding financial years.

The municipality shall establish and maintain a provision for accrued leave entitlements equal to 100% of the accrued leave entitlement of officials as at 30 June of each financial year, and shall budget appropriately for contributions to such provision in each annual and adjustments budget.

The municipality shall establish and maintain a provision for bad debts in accordance with its rates and tariffs policies, and shall budget appropriately for contributions to such provision in each annual and adjustments budget.

The municipality shall establish and maintain a provision for the obsolescence and deterioration of stock in accordance with its stores management policy, and shall budget appropriately for contributions to such provision in each annual and adjustments budget.

All expenses, including depreciation expenses, shall be cash-funded. The cash received in respect of depreciation expenses on fixed assets financed from external borrowings shall be transferred to the investments created to redeem such borrowings.

Finance charges payable by the municipality shall be apportioned between departments or votes on the basis of the proportion at the last balance sheet date of the carrying value of the fixed assets belonging to such department or vote to the aggregate carrying value of all fixed assets in the municipality. However, where it is the council's policy to raise external loans only for the financing of fixed assets in specified council services, finance charges shall be charged to or apportioned only between the departments or votes relating to such services.

Depreciation and finance charges together shall not exceed 20% of the aggregate expenses budgeted for in the operating budget component of each annual or adjustments budget.

The allocation of interest earned on the municipality's investments shall be budgeted for in terms of the banking and investment policy.

The municipality shall adequately provide in each annual and adjustments budget for the maintenance of its fixed assets in accordance with its fixed asset management and accounting policy. At least 5% of the operating budget component of each annual and adjustments budget shall be set aside for such maintenance.

In the preparation of the draft operating budget component of the annual budget, the allowable budgetary increment shall relate to the total amount provided for each budget vote, and the head of the department, service or function concerned shall have the right to allocate the total budgeted amount to the line-items within such vote, except in so far as the line-item provisions relate to matters determined by the Chief Financial Officer in terms of the municipality's approved policies and contractual and statutory commitments (for example, depreciation charges, finance charges, insurance costs, contribution to the COID, RSC levies payable, skills development levies payable).

Notwithstanding the preceding principle, the budget for salaries, allowances and salaries-related benefits shall be separately prepared, and shall not exceed 30% of the aggregate operating budget component of the annual or adjustments budget. For purposes of applying this principle, the remuneration of political office bearers and other councillors shall be excluded from this limit.

The head of the department, service or function to which each budget vote relates shall justify the allocation of the aggregate budget for such vote to the various line-items within the vote to the portfolio committee responsible for the department, service or function concerned. In motivating the allocations made to and within the vote, the head of department, service or function concerned shall provide the relevant portfolio committee with appropriate quarterly performance indicators and service delivery targets pertaining to the budget. Such indicators and targets shall be prepared with the approval of the Municipal Manager and the Executive Mayor.

In preparing its revenue budget, the municipality shall strive to maintain the aggregate revenues from own sources at not less than 25% of the aggregate revenues budgeted for.

When considering the draft annual budget, the council shall consider the impact, which the proposed increases in rates and service tariffs will have on the monthly municipal accounts of businesses in the municipal area. The impact of such increases shall be assessed on the basis of a fair sample of randomly selected accounts. The council shall ensure that the average

additional impact of such increases is not more than the relevant increase in the consumer price index.

PART 3. RESPONSIBILITIES OF THE CHIEF FINANCIAL OFFICER

Without derogating in any way from the legal responsibilities of the Municipal Manager as accounting officer, the Chief Financial Officer shall be responsible for preparing the draft annual capital and operating budgets (including the budget components required for the ensuing financial years), any required adjustments budgets, the projections of revenues and expenses for the service delivery and budget implementation plan (including the alignment of such projections with the cash management programme prepared in terms of the banking and investments policy), and shall be accountable to the Municipal Manager in regard to the performance of these functions.

The Municipal Manager shall ensure that all heads of departments provide the inputs required by the Chief Financial Officer into these budget processes.

The Chief Financial Officer shall draft the budget timetable for the ensuing financial year for the Executive Mayor's approval, and shall indicate in such timetable the target dates for the draft revision of the annual budget and the preparation of the annual budget for the ensuing financial year, which target dates shall follow the prescriptions of the Municipal Finance Management Act, and target dates for the submission of all the budget-related documentation to the Executive Mayor, Finance Committee, Mayoral Committee and council.

Except where the Chief Financial Officer, with the consent of the Executive Mayor and Municipal Manager, decides otherwise, the sequence in which each annual budget and adjustments budget shall be prepared, shall be: first, the capital component, and second, the operating component. The operating component shall duly reflect the impact of the capital component on:

- depreciation charges
- repairs and maintenance expenses
- interest payable on external borrowings
- other operating expenses.

In preparing the operating budget, the Chief Financial Officer shall determine the number and type of votes to be used and the line-items to be shown under each vote, provided that in so doing the Chief Financial Officer shall properly and adequately reflect the organizational structure of the municipality, and further in so doing shall comply – in so far as the organizational structure permits – also with the prescribed budget format of National Treasury.

The Chief Financial Officer shall determine the depreciation expenses to be charged to each vote, the apportionment of interest payable to the appropriate votes, the estimates of withdrawals from (claims) and contributions to (premiums) the self-insurance reserve, and the contributions to the provisions for bad debts, accrued leave entitlements and obsolescence of stocks.

The Chief Financial Officer shall further, with the approval of the Executive Mayor and the Municipal Manager, determine the recommended contribution to the asset financing reserve and any special contributions to the self-insurance reserve.

The Chief Financial Officer shall also, again with the approval of the Executive Mayor and the Municipal Manager, and having regard to the municipality's current financial performance, determines the recommended aggregate growth factor(s) according to which the budgets for the various votes shall be drafted.

The Chief Financial Officer shall compile monthly budget reports, with recommendations, comparing actual results with budgeted projections, and the heads of departments shall timeously and adequately furnish the Chief Financial Officer with all explanations required for deviations from the budget. The Chief Financial Officer shall submit these monthly reports to the Executive Mayor, Finance Committee and Mayoral Committee, and all other prescribed parties, in accordance with the prescriptions of the Municipal Finance Management Act.

The Chief Financial Officer shall provide technical and administrative support to the Executive Mayor in the preparation and approval of the annual and adjustment budgets, as well as in the consultative processes, which must precede the approval of such budgets.

The Chief Financial Officer shall ensure that the annual and adjustments budgets comply with the requirements of the National Treasury reflect the budget priorities determined by the Executive Mayor, are aligned with the IDP, and comply with all budget-related policies, and shall make recommendations to the Executive Mayor on the revision of the IDP and the budget-related policies where these are indicated.

The Chief Financial Officer shall make recommendations on the financing of the draft capital budget for the ensuing and future financial years, indicating the impact of viable alternative financing scenarios on future expenses, and specifically commenting on the relative financial merits of internal and external financing options.

The Chief Financial Officer shall determine the basis for allocating overhead expenses not directly chargeable to votes. The expenses associated with the democratic process shall be allocated to a separate vote, and shall not be charged out as an overhead.

The Chief Financial Officer shall ensure that the cost of indigence relief is separately reflected in the appropriate votes.

The Chief Financial Officer shall ensure that the allocations from other organs of state are properly reflected in the annual and adjustments budget, and that the estimated expenses against such allocations (other than the equitable share) are appropriately recorded.

PART 4. ANNEXURE: LEGAL REQUIREMENTS

Section 15 Appropriation of funds for expenditure

Expenses may only be incurred in terms of the approved annual budget (or adjustments budget) and within the limits of the amounts appropriated for each budget vote.

Section 16 Annual budgets

The Council of the municipality must approve the annual budget before the start of the financial year to which it relates.

The Executive Mayor must table the annual budget at least ninety days before the start of such financial year.

The capital budget may extend over three years, provided that it is separated into annual appropriations for that period.

Section 17 Contents of annual budgets and supporting documents

The budget must be in the prescribed format, and must be divided into a capital and an operating budget.

The budget must reflect the realistically expected revenues by major source for the budget year concerned.

The expenses reflected in the budget must be divided into votes.

The budget must also contain the foregoing information for the two financial years following the financial year to which the budget relates, as well as the actual revenues and expenses for the year before the current year, and the estimated revenues and expenses for the current year.

The budget must be accompanied by all the following documents:

- draft resolutions approving the budget and levying property rates, other taxes and tariffs for the financial year concerned;
- draft resolutions (where applicable) amending the IDP and the budget-related policies;
- measurable performance objectives for each budget vote, taking into account the municipality's IDP;
- the projected cash flows for the financial year by revenue sources and expenditure votes;
- any proposed amendments to the IDP;
- any proposed amendments to the budget-related policies;
- the cost to the municipality of the salaries, allowances and other benefits of its political office bearers and other councillors, the Municipal Manager, the Chief Financial Officer, and other senior managers;
- particulars of any proposed allocations or grants to other municipalities, municipal
 entities, external mechanisms assisting the municipality in service delivery, other organs
 of state, and organizations such as NGOs, welfare institutions and so on;
- particulars of the municipality's investments; and
- various information in regard to municipal entities under the shared or sole control of the municipality.

Section 18 Funding of expenditures

The budget may be financed only from:

- realistically expected revenues, based on current and previous collection levels;
- cash-backed funds available from previous surpluses where such funds are not required for other purposes; and
- borrowed funds in respect of the capital budget only.

Section 19 Capital projects

A municipality may spend money on a capital project only if the money for the project (including the cost of any required feasibility studies) has been appropriated in the capital budget.

The total cost of the project must also be approved by the Council.

The envisaged sources of funding for the capital budget must be properly considered, and the Council must be satisfied that this funding is available and has not been committed for other purposes.

Before approving a capital project, the Council must consider the projected cost of the project over all the ensuing financial years until the project becomes operational, as well as the future operational costs and any revenues which may arise in respect of such project, including the likely future impact on property rates and service tariffs.

Section 20 Matters to be prescribed

The Minister of Finance must prescribe the form of the annual budget, and may further prescribe a variety of other matters, including the inflation projections which the municipality must use in compiling its budget.

The Minister may also prescribe uniform norms and standards in regard to the setting of tariffs where a municipality entity or other external mechanisms is used to perform a municipal service; and may also take appropriate steps to ensure that a municipality does not, in exceeding its fiscal powers, materially and unreasonably prejudice national economic policies (particularly on inflation, administered pricing and equity), economic activities across municipal boundaries, and the national mobility of goods, services, capital or labour.

Section 21 Budget preparation process

The Executive Mayor of the municipality must:

- Co-ordinate the processes for preparing the annual budget, and for reviewing the municipality's IDP and budget-related policies to ensure that the budget, the IDP, and the policies are mutually consistent and credible.
- At least ten months before the start of the ensuing financial year, table in the Council the time schedule with key deadlines for the preparation, tabling and approval of the following year's annual budget, the review of the IDP and budget-related policies, and the consultative processes required in the approval of the budget.
- When preparing the annual budget, take into account the municipality's IDP, the national budget, provincial budget, the National Government's fiscal and macro-economic policies, and the annual Division of Revenue Act.
- Take all reasonable steps to ensure that the municipality revises its IDP in line with realistic revenue and expenditure projections for future years.
- Consult the district municipality (if it is a local municipality) and all other local municipalities in the district, and all other local municipalities in the district if it is a district municipality.
- Consult the National Treasury when requested, the Provincial Treasury, and such other provincial and national organs of state as may be prescribed.
- Provide, on request, any budget-related information to the National Treasury, other national and provincial organs of state, and any other municipality affected by the budget.

Section 22 Publication of annual budgets

Immediately after the annual budget has been tabled, the Municipal Manager must make this budget and other budget-related documentation public, and must invite the local community to submit representations in regard to such budget.

The Municipal Manager must also immediately submit the tabled budget in both printed and electronic formats to the National Treasury, the Provincial Treasury, and in either format to prescribed national and provincial organs of state and other municipalities affected by the budget.

Section 23 Consultations on tabled budgets

After the budget has been tabled, the Council of the municipality must consider the views of the local community, the National Treasury, the Provincial Treasury, and any provincial or national organs of state or municipalities which have made submissions on the budget.

After considering these views, the Council must give the Executive Mayor the opportunity to respond to the submissions received, and – if necessary – revise the budget and table the relevant amendments for consideration by the Council.

The National Treasury may issue guidelines on the manner in which the Council must process the annual budget, including guidelines on the formation of a committee of the Council to consider the budget and hold public hearings. Such guidelines shall be binding only if they are adopted by the Council.

Section 24 Approval of annual budgets

The Council must consider approval of the budget at least thirty days before the start of the financial year to which such budget relates.

The budget must be approved before the start of such financial year, and the resolutions and performance objectives referred to in Section 17 must simultaneously be adopted.

Section 25 Failure to approve budget before start of budget year

This Section sets out the process which must be followed if the budget is not approved in the normal course of events. Briefly the Council must reconsider and vote on the budget, or an amended version of the budget, every seven days until a budget is approved. The Executive

Mayor must immediately inform the MEC for Local Government if the budget is not adopted by the start of the budget year, and may request a provincial intervention.

Section 26 Consequences of failure to approve budget before start of budget year

The provincial executive must intervene in any municipality which has not approved its annual budget by the start of the relevant financial year. Such intervention must entail the taking of any appropriate steps to ensure a budget is approved, including dissolving the Council and appointing an administrator until a new Council can be elected, and approving a temporary budget until such new Council can adopt a permanent budget for the municipality. The Section also imposes restrictions on what may be spent in terms of such temporary budget.

Section 27 Non-compliance with provisions of this chapter

This Section sets out the duties of the Executive Mayor to report any impending non-compliance and the general consequences of non-compliance with the requirements of the various foregoing prescriptions.

Section 28 Municipal adjustments budgets

A municipality may revise its annual budget by means of an adjustments budget.

However, a municipality must promptly adjust its budgeted revenues and expenses if a material under-collection of revenues arises or is apparent.

A municipality may appropriate additional revenues which have become available but only to revise or accelerate spending programmes already budgeted for.

A municipality may in such adjustments budget, and within the prescribed framework, authorize unforeseen and unavoidable expenses on the recommendation of the Executive Mayor.

A municipality may authorize the utilization of projected savings on any vote towards spending under another vote.

Municipalities may also authorize the spending of funds unspent at the end of the previous financial year, where such under-spending could not reasonably have been foreseen at the time the annual budget was approved by the Council.

Only the Executive Mayor of the municipality may table an adjustments budget. Such budget may be tabled whenever necessary, but limitations on the timing and frequency of such tabling may be prescribed.

An adjustments budget must contain all of the following:

- an explanation of how the adjustments affect the approved annual budget;
- appropriate motivations for material adjustments; and
- an explanation of the impact of any increased spending on the current and future annual budgets.

Municipal taxes and tariffs may not be increased during a financial year except if required in terms of a financial recovery plan.

Section 29 Unforeseen and unavoidable expenditure

in regard to unforeseen and unavoidable expenses, the following apply:

- the Executive Mayor may authorize such expenses in an emergency or other exceptional circumstances;
- the municipality may not exceed a prescribed percentage of the approved annual budget in respect of such unforeseen and unavoidable expenses;
- these expenses must be reported by the Executive Mayor to the next Council meeting;
- the expenses must be appropriated in an adjustments budget; and
- the adjustments budget must be passed within sixty days after the expenses were incurred.

Section 30 Unspent funds

The appropriation of funds in an annual or adjustments budget will lapse to the extent that they are unspent by the end of the relevant budget year, but except for the expenses referred to above in Section 16.

Section 31 Shifting of funds between multi-year appropriations

If the funds for a capital project have been appropriated for more than one financial year (see Section 16) these expenses may exceed the appropriation for any one financial year, provided:

- the increase is not more than 20% of that financial year's allocation;
- the increase is funded in the next financial year's appropriations;
- the Municipal Manager certifies that actual revenues are expected to exceed budgeted revenues, and that enough funds will be available to finance such increased appropriation without incurring further borrowing beyond the annual budget limit;
- the Executive Mayor gives prior written approval for such increased appropriation; and
- all the above documentation is provided to the Auditor-General.

Section 32 Unauthorised, irregular or fruitless and wasteful expenditure

Unauthorized expenses may be authorized in an adjustments budget.

Section 33 Contracts having future budgetary implications

Contracts extending beyond one financial year may be entered into by a municipality, but if such contract extends beyond the three years covered in the annual budget, the municipality may enter into such contract only if:

- The Municipal Manager, at least sixty days before the Council meeting at which the
 contract is to be approved, has made the contract public, with an information statement
 summarizing the municipality's obligations, and inviting the local community and other
 interested parties to submit comments or make representations.
- The Municipal Manager solicits the views and recommendations of the National Treasury and Provincial Treasury in respect to such contract, as well as those of the National Department of Provincial and Local Government, and any national department concerned with water, sanitation or electricity, if the contract relates to any of these services.
- The Council has taken into account the projected financial obligations in regard to such contract, the impact on tariffs, and the views and comments received from all the foregoing parties.

 The Council adopts a resolution determining that the municipality will secure a significant capital investment or derives a significant financial or economic benefit from the contract, and approves the entire contract exactly as it is to be executed.

A contract for purposes of this Section shall exclude any contract relating to the incurring of long-term debt by the municipality, employment contracts, contracts for categories of goods as may be prescribed, or contracts where the value of the contract is less than a prescribed value or a prescribed percentage of the annual budget.

Section 53 Budget processes and related matters

The Executive Mayor of the municipality must:

- Provide general political guidance over the annual budget process and the priorities that guide the preparation of each budget.
- Co-ordinate the annual revision of the IDP, as well as the preparation of the annual budget, and determine how the IDP is to be taken into account or is to be revised for purposes of such budget.
- Take all reasonable steps to ensure that the Council approves the annual budget before
 the start of the financial year to which it relates, and that the municipality's service
 delivery and budget implementation plan is approved within twenty-eight days after the
 approval of the budget.
- Ensure that the annual performance agreements for the Municipal Manager and the senior managers of the municipality are linked to measurable performance objectives which are approved with the budget and the service delivery and budget implementation plan.

The Executive Mayor must promptly report to the Council and the MEC for Local Government any delay in tabling the annual budget, approving the service delivery and budget implementation plan or signing the annual performance agreements.

The Executive Mayor must further ensure that the service delivery targets and quarterly performance indicators, and the monthly projections of revenues and expenses in the service

delivery and budget implementation plan, are made public not later than fourteen days after these matters have been approved; and that the performance agreements of the Municipal Manager and other senior officials are similarly made public not later than fourteen days after their approval.

Section 68 Budget preparation

The Municipal Manager must assist the Executive Mayor in performing the assigned budgetary functions and must provide the Executive Mayor with administrative support, operational resources and the information necessary to perform these functions.

Section 69 Budget implementation

The Municipal Manager is responsible for implementing the budget, and must take reasonable steps to ensure that:

- funds are spent in accordance with the budget;
- expenses are reduced if expected revenues are less than projected; and
- revenues and expenses are properly monitored.

The Municipal Manager must prepare any adjustments budget when such budget is necessary and submit it to the Executive Mayor for consideration and tabling in Council.

The Municipal Manager must submit a draft service delivery and budget implementation plan to the Executive Mayor fourteen days after the annual budget has been approved, and must also within the same period submit drafts of the annual performance agreements to the Executive Mayor.

Section 70 Impending shortfalls, overspending and overdrafts

The Municipal Manager must report in writing to the Council any impending shortfalls in the annual revenue budget, as well as any impending overspending, together with the steps taken to prevent or rectify these problems.

Section 71 Monthly budget statements

The Municipal Manager must, not later than ten working days after the end of each calendar month, submit to the Executive Mayor and Provincial Treasury a report in the prescribed format

on the state of the municipality's budget for such calendar month, as well as on the state of the budget cumulatively for the financial year to date.

This report must reflect the following:

- actual revenues per source, compared with budgeted revenues;
- actual expenses per vote, compared with budgeted expenses;
- actual capital expenditure per vote, compared with budgeted expenses;
- actual borrowings, compared with the borrowings envisaged to fund the capital budget;
- the amount of allocations received, compared with the budgeted amount;
- actual expenses against allocations, but excluding expenses in respect of the equitable share;
- explanations of any material variances between the actual revenues and expenses as indicated above and the projected revenues by source and expenses by vote as set out in the service delivery and budget implementation plan;
- the remedial or corrective steps to be taken to ensure that the relevant projections remain within the approved or revised budget; and
- projections of the revenues and expenses for the remainder of the financial year, together
 with an indication of how and where the original projections have been revised.

The report to the National Treasury must be both in electronic format and in a signed written document.

Section 54 Budgetary control and early identification of financial problems

On receipt of the report from the Municipal Manager, the Executive Mayor must:

- consider the report;
- check whether the budget has been implemented in accordance with the service delivery and budget implementation plan;
- issue appropriate instructions to the Municipal Manager to ensure that the budget is implemented in accordance with this plan, and that the spending of funds and the collection of revenues proceed in accordance with the approved budget;
- identify any financial problems facing the municipality, as well as any emerging or impending financial problems; and
- submit to the Council within thirty days of the end of each quarter a report on the implementation of the budget and the financial state of affairs of the municipality.

If the municipality faces any serious financial problems, the Executive Mayor must:

- promptly respond to and initiate the remedial or corrective steps proposed by the Municipal Manager, and
- alert the MEC for Local Government and the Council of the municipality to the problems concerned.

The Executive Mayor may revise the details of the service delivery and budget implementation plan, but any revisions to the service delivery targets and quarterly performance indicators must be approved by the Council, and be supported by an adjustments budget. Any changes made to the projections of revenues and expenses as set out in the plan must promptly be made public.

Section 55 Report to provincial executive if conditions for provincial intervention exist

If the Council has not approved its annual budget by the first day of the financial year to which it relates, or if the municipality encounters serious financial problems, the Executive Mayor must immediately report this matter to the MEC for Local Government and may recommend a provincial intervention.

Section 72 Mid-year budget and performance assessment

The Municipal Manager must assess the budgetary performance of the municipality for the first half of the financial year, taking into account all the monthly budget reports for the first six months, the service delivery performance of the municipality as against the service delivery targets and performance indicators which were set in the service delivery and budget implementation plan, and the past financial year's annual report and the progress made in resolving problems identified in such report.

The Municipal Manager must then submit a report on such assessment to the Executive Mayor, the National Treasury and the Provincial Treasury.

The Municipal Manager may in such report make recommendations for adjusting the annual budget and for revising the projections of revenues and expenses set out in the service delivery and budget implementation plan.

In terms of Section 54(1)(f) the Executive Mayor must promptly submit this assessment report to the Council of the municipality.

Section 73 Reports on failure to adopt or implement budget-related and other policies

The Municipal Manager must inform the Provincial Treasury, in writing, of any failure by the Council to adopt or implement any budget-related policy or a supply chain management policy, and of any non-compliance by an office bearer or political structure with such policy.

Section 75 Information to be placed on websites of municipalities

The Municipal Manager must place on the municipality's official website (inter alia) the following:

- the annual and adjustments budgets and all budget-related documents;
- all budget-related policies;
- the annual report;
- all performance agreements;
- all service delivery agreements;
- all long-term borrowing contracts;
- all quarterly reports submitted to the Council on the implementation of the budget and the financial state of affairs of the municipality.

Section 80 Establishment (of municipal budget and treasury office)

Every municipality must have a budget and treasury office comprising a Chief Financial Officer supported by appointed officials and contracted staff.

Section 81 Role of Chief Financial Officer

The Chief Financial Officer is administratively in charge of the budget and treasury office and must, inter alia,

- assist the Municipal Manager in preparing and implementing the budget;
- perform such budgeting, financial reporting and financial management and review duties as are delegated by the Municipal Manager;
- account to the Municipal Manager for the performance of all the foregoing responsibilities.

Section 83 Competency levels of professional financial officials

The Municipal Manager, senior managers, the Chief Financial Officer and the other financial officials in a municipality must all meet prescribed financial management competency levels.

SUMMARISED TIMETABLE

NOTE: DATES IN BRACKETS ARE PUTATIVE

FINAL DATE	ACTION BY MUNICIPALITY	ACTION BY MUNICIPAL ENTITY
31 August	Table in council timetable for preparation of coming year's annual budget	
20 January		Assess current year's budget performance and submit report to board of directors and municipality
25 January	Assess current year's budget performance	
31 January	Table assessment report in council	- The second sec
31 January or earlier		Submit proposed budget for coming year to municipality
(31 January)	Consider municipal entity's proposed budget for coming year and make recommendations	
(31 January or earlier)	Table municipal entity's adjustments budget for coming year	Submit adjustments budget for current year to municipality and make budget public
(Between 31 January and 31 March)	Table municipality's adjustments budget for current year and changes to service delivery targets and KPIs	Torrest Contraction of the Contr
(Between 31 January and 31 March)	Make public (adjustments budget and) revisions to service delivery and budget implementation plan for current year	1
Mid-March	1	Submit revised budget for coming year to municipality
31 March	Table municipality's draft budget for coming year	•
31 March	Table municipal entity's revised budget for coming year	
Immediately after 31 March	Make public draft budget for coming year and invite submissions from community, provincial treasury and others	ı
FINAL DATE	ACTION BY MUNICIPALITY	ACTION BY MUNICIPAL ENTITY
Before 31 May	Respond to submissions and revise draft budget for coming year	
31 May	Consider approval of budget for coming year and attendant resolutions	Approve revised budget for coming year and make budget public

30 June	Budget for coming year and attendant resolutions must be approved by 30 June. Approved budget of entity must be tabled.	
Early June to early July: immediately after budget	Submit budget to national treasury and provincial treasury	
approved		
Early June to early July:	Place on website annual budgets and all budget-related -	
immediately after approval	documents	
dates		
Mid June to mid July: 14	Mid June to mid July: 14 Finalise draft service delivery and budget implementation plan -	
days after budget	and draft performance agreements	
approved		
Late June to late July: 28	Approve service delivery and budget implementation plan	
days after budget		
approved		
Late June to late July: 28	Conclude performance agreements	
days after budget		
approved		
Mid July to mid August: 14	Mid July to mid August: 14 Make public projections of revenues and expenses for each -	and the state of t
days after service delivery	days after service delivery month of coming year, service delivery targets for each	
and budget	quarter, and performance agreements	
implementation plan		
approved		

DETAILED BUDGET TIMETABLE

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sidera	Time schedule must either fit in with already scheduled council meetings or must indicate when special council meetings must be scheduled.			council to be scł	It is not clear to whe person or structure in the parent municipality this budget must be submitted.
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Practical considerations	Time schedule must either fit in with already scheduled council meetings or must indicate when special council meetings must be scheduled.			Special council meeting may have to be scheduled.	It is not clear to what person or structure in the parent municipality this budget must be submitted.
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Responsible party	Executive		Accounting officer	Executive Mayor	Board directors entity
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	Wayor must at least 10 months before start of year table in council time schedule outlining key as for preparation, tabling and approval of annual budget annual review of IDP annual review of budget-related policies tabling and adoption of any amendments to IDP and budget-related policies any consultative processes forming part of foregoing	assess irst six report	assess ality for make budget ons for nust be ury and	report	omit to ity for
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g	Wayor must at least 10 months before year table in council time schedule outlings for preparation, tabling and approval of budget annual review of IDP annual review of budget-related policies tabling and adoption of any amendment and budget-related policies any consultative processes forming foregoing	officer stary a ancial ectors	officer of municipality must and financial performance of municipality months of financial year, ations on whether adjustments and recommend revised project and expenses. This assessment of the Executive Mayor, national treas at treasury (presumably immediately	yor m	ectors sipality cial ye
equire	ve Mayor year table es for preparati budget annual re annual re tabling ar and budg any cons foregoing	ting c budge of fina	nting tary and six mendat mendat sary, a sary, a les and ted to to vincial sary.	ve Ma cil.	of dire munik finan
Action required	Executive Mayor must at least 10 months before start of budget year table in council time schedule outlining key deadlines for - preparation, tabling and approval of annual budget - annual review of IDP - annual review of budget-related policies - tabling and adoption of any amendments to IDP and budget-related policies - any consultative processes forming part of foregoing	Accounting officer of municipal entity must assess entity's budgetary and financial performance for first six months of financial year, and submit assessment report to board of directors and parent municipality.	Accounting officer of municipality must assess budgetary and financial performance of municipality for first six months of financial year, make recommendations on whether adjustments budget necessary, and recommend revised projections for revenues and expenses. This assessment must be submitted to the Executive Mayor, national treasury and the provincial treasury (presumably immediately).	Executive Mayor must submit accounting officer's report to council.	Board of directors of municipal entity must submit to parent municipality proposed budget for entity for ensuing financial year.
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Date by which action must be completed	+	 <u>-</u>	ح ا	ح	ary if
	31 August	20 January	25 January	31 January	31 January earlier if requested parent
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nicipal Act			3)		
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Section of Municipal Finance Management Act No. 56 of 2003	21(1)(b)	Section 88	72(1), (2) and (3)	54(1)(f)	
Se Ma No	21	လို	72	54	87

	municipality		10000	However, it makes good sense for the council of the municipality to consider this budget at the same meeting that it considers he municipality's own proposed adjustments budget.
87	(31 January to mid-March)	Parent municipality must consider proposed budget, and make any necessary recommendations.	70640341	It is not clear what person or structure in the parent municipality must perform this action, but the council seems the logical party. It would also make sense for the council to consider this budget by 31 January.
28	(Tabled in council by 31 January)	Board of directors of entity may, with approval of Executive Mayor of parent municipality, revise budget of directo entity for certain prescribed reasons. Adjustments Execut budget once approved by board of directors of entity Mayor must be tabled by Executive Mayor at next meeting of parent council of parent municipality. Adjustments budget must municipality.	of of ive of oality	Evidently such an adjustments budget may be prepared at any stage. It would make good sense, however, for the parent municipality to insist that the entity's revised budget be prepared and submitted to the Executive Mayor at the same time that or before the entity's proposed budget for the new financial year is considered.
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JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



ASSET MANAGEMENT POLICY

John Taolo Gaetsewe District Municipality Asset Management Policy Page 1

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- 28. INSURANCE OF ASSETS
- 29. SHORT TITLE

1. INTRODUCTION

This policy for the management of assets has been designed to assist management and officials of the John Taolo Gaetsewe District Municipality with the description of management procedures for Property, Plant and Equipment, Investment Property, Agricultural Assets and Intangible Assets. It also should assist with the capacity to differentiate between activities, which are acceptable in terms of general authorization, supervisiory responsibilities and limits of authority to the management of assets and functions of the organisation.

This policy will provide certainty with respect to the handling of asset management procedures undertaken within the organization and will ensure that management and employees understand their respective responsibilities and duties.

For the purpose of this policy, assets exclude inventory and monetary assets such as debtors.

This policy replaces all asset management procedures/instructions and memoranda that have been previously issued.

Failure to comply with this policy will result in the institution of disciplinary procedures in terms of the stipulated human resource policies and procedures of John Taolo Gaetsewe District Municipality.

2. OBJECTIVE

The objective of this policy is to ensure that assets of the Municipality are properly managed and accounted for by:

- The accurate recording of essential asset information;
- The accurate recording of asset movements;
- Exercising strict physical controls over all assets;
- Treating the assets correctly in the Municipality's financial statements:
- Providing accurate and meaningful management information;
- Compliance with the Council's accounting policies and Generally Recognised Accounting Practices;
- Adequate insuring of assets;
- Maintenance of Council's assets;
- Ensuring that managers are aware of their responsibilities with regard to the assets; and
- Setting out the standards of management, recording and internal controls so as to safeguard the assets against inappropriate utilisation or loss.

John Taolo Gaetsewe District Municipality Asset Management Policy Page 3

3. STATUTORY FRAMEWORK

The statutory framework for this policy is:

- The Constitution of the Republic of South Africa, Act 108 of 1996;
- Local Government: Municipal Structures Act, No 117 of 1998;
- Local Government: Municipal Systems Act, No 32 of 2000;
- Local Government: Municipal Finance Management Act, No. 56 of 2003;
- Regulation No. 31346 of 2008;
- Municipal Supply Chain Management Regulations No. 27636;
- Generally Recognised Accounting Practice.

4. ACCOUNTING STANDARDS

This document constitutes a policy statement and shall not take precedence over the standards specified by the Accounting Standards Board. The relevant accounting standards include:

- GRAP 1 Presentation of Financial Statements;
- GRAP 13 Leases:
- GRAP 16 Investment Property;
- GRAP 17 Property, Plant and Equipment;
- GRAP 100 Non current Assets Held for Sale and Discontinued Operations;
- GRAP 101 Agricultural;
- GRAP 102 Intangible Assets; and
- IAS 36 Impairment of Assets

Other relevant accounting standards are:

- GRAP 12 on Inventories
- GRAP 11 on Construction Contracts

5. **DEFINITIONS**

Every effort has been made to use definitions established through legislation, standards of accounting and other guidance on asset management.

"Accounting Officer" means the municipal manager appointed in terms of Section 82 of the Local Government: Municipal Structures Act, 1998 (Act 117 of 1998) and being the head of administration and accounting officer in terms of Section 60 of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000).

"Agricultural Activity" is the management by an entity of the biological transformation of biological assets for sale, into agricultural produce, or into additional biological assets.

"Active market" is a market in which all the following conditions exist:

- The item traded within the market are homogeneous;
- Willing buyer and seller can normally be found at any time; and
- Prices are available to the public.

"Agricultural Produce" is the harvested product of the entity's biological assets.

"Amortisation" is the systematic allocation of the depreciable amount of an intangible asset over its useful life.

"Assets" are resources controlled by the municipality as a result of past events and from which future economic benefit or service potential are expected to flow. However for the purpose of this policy exclude inventory and other monetary assets.

"Asset categories" are the six main asset categories defined as follows:

"Asset Life-Cycle" is the cycle of activities that an asset goes through – including planning, design, initial acquisition and/or construction, cycle of operation and maintenance and capital renewal and finally disposal.

"Asset Manager" is any official who has been delegated responsibility and accountability for the control, usage, physical and financial management of the municipality's assets in accordance with the entity's standards, policies, procedures and relevant guidelines.

"Asset Register" is a record of information on each asset that supports the effective financial and technical management of the assets, and meets statutory requirements.

"Biological Asset" is a living animal or plant.

"Biological Transformation" comprises the processes of growth, degeneration, production and procreation that cause qualitative or quantitative changes to a biological asset.

"Carrying amount" is the amount at which an asset is recognized after deducting any accumulated depreciation and accumulated impairment losses.

"Chief Financial Officer" means an officer of a municipality designated by the municipal manager to be administratively in charge of the budgetary and treasury functions.

"Class of property, plant and equipment" means a grouping of assets of a similar nature or function in a municipality's operations, which is shown as a single item for the purpose of disclosure in the financial statements.

"Commercial service" means a service other than a municipal service

- (a) rendered by a private sector party or organ of state to or for a municipality or municipal entity on a commercial basis; and
- (b) which is procured by the municipality or municipal entity through its supply chain management policy.
- "Community Assets" are defined as any asset that contributes to the community's well-being. Examples are parks, libraries and fire stations.
- "Cost" is the amount of cash or cash equivalents paid or the fair value of the other consideration given to acquire an asset at the time of its acquisition or construction or where applicable, the amount attributed to that asset when initially recognized in accordance with the specific requirements of Standards of GRAP.
- "Depreciation" is the systematic allocation of the depreciable amount of an asset over its useful life.
- "Depreciable Amount" is the cost of an asset, or other amount substituted for cost in the financial statements, less its residual value.
- "Depreciated replacement cost", in relation to a capital asset, means an amount equivalent to the cost to replace the capital asset on the date of transfer adjusted by a deemed depreciated cost at the date of the transfer taking into account the age and condition of the asset.
- "Disposal", in relation to a capital asset, includes -
- (a) the demolition, dismantling or destruction of the capital asset; or
- (b) any other process applied to a capital asset which results in loss of ownership of the capital asset otherwise than by way of transfer of ownership.
- "Disposal management system" means the system contemplated in regulation 40 of the Municipal Supply Chain Management Regulations, published by General Notice No. 868 of 2005.
- "Enhancements / Rehabilitation" is an improvement or augmentation of an existing asset beyond its original recognized service potential for example useful life, capacity, quality and functionality.
- "Fair Value" is the amount for which an asset could be exchanged between knowledgeable, willing parties in an arm's length transaction.
- "GRAP" is Standards of Generally Recognised Accounting Practice
- "Head of department / senior manager" means a manager referred to in section 56 of the Municipal Systems Act.

"Heritage Assets" – are defined as culturally significant resources. Examples are works of art, historical buildings and statues.

"Historical cost" means the original purchase price or cost of acquisition of the capital asset at the time the asset was acquired

An "impairment loss" of a cash generating asset is the amount by which the carrying amount of an asset exceeds its recoverable amount.

An "impairment loss" of non-cash generating asset is the amount by which the carrying amount of an asset exceeds its recoverable service amount.

"Infrastructure assets" are defined as any asset that is part of a network of similar assets. Examples are roads, water reticulation schemes, sewerage purification and trunk mains, transport terminals and car parks.

"Intangible assets" are identifiable non-monetary assets without physical substance.

"Investment Properties" – are defined as property (land or a building-or part of a building-or both) held (by the owner or by lessee under a finance lease) to earn rentals or for capital appreciation or both, rather than for:

- (a) use in the production and supply of goods or services or for administrative purposes; or
- (b) sale in the ordinary course of business.

"Municipality" means the John Taolo Gaetsewe District Municipality.

"Other Assets" – are defined as assets utilized in normal operations. Examples are plant and equipment, motor vehicles and furniture and fittings.

"Property, Plant and Equipment" (PPE) – are tangible assets that:

- are held by a municipality for use in the production or supply of goods or services, for rental to others, or for administrative purposes, and
 are expected to be used during more than one period.
- "Realisable value" means the amount of cash or cash equivalents that could currently be obtained by transferring the capital asset, less the estimated cost of completion and the estimated costs necessary to make the transfer.

"Recoverable Amount" – is the amount that the municipality expects to recover from the future use of an asset, including its residual value on disposal.

"Recoverable service amount" is the higher of a non-cash-generating asset's fair value less costs to sell and its future value in use.

"Residual Value" – of an asset is the estimated amount that an entity would currently obtain from disposal of the asset, after deducting the estimated costs of disposal, if the asset were already of the age and condition expected at the end of its useful life.

"Right to use, control or manage" means a right to use, control or manage the capital asset for a period exceeding one calendar month without ceding legal ownership in the asset. In other words, where the granting of such rights do not amount to the transfer or permanent disposal of the asset, for example when a right is acquired through a leasing, letting or hiring out arrangement.

"Senior Manager" is a manager referred to Section 57 of the Municipal Systems Act (MSA) being someone reporting directly to the municipal manager.

"Service provider" -

- (a) in relation to a municipal service, means a private sector party or organ of state appointed by a municipality in terms of Chapter 8 of the Municipal Systems Act to perform a municipal service in accordance with that Act; or
- (b) in relation to a commercial service, means a private sector party or organ of state appointed in terms of the supply chain management policy of a municipality or municipal entity to render a commercial service to or for the municipality or entity as an independent contractor.

"Supply chain management policy" means the supply chain management policy which a municipality or municipal entity is required to have in terms of Chapter 11 of the Act.

"The Act" means the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003).

"Transfer", in relation to a capital or subsidiary asset, means transfer of ownership in the asset as a result of a sale or other transaction.

"Useful Life" - is either:

- the period of the time over which an asset is expected to be used by the municipality, or
- the number of production or similar units expected to be obtained from the asset by the municipality.

6. BACKGROUND

The utilization and management of property, plant and equipment, investment property, intangible assets and agricultural assets is the prime mechanism by which the Municipality can fulfil its constitutional mandates for:-

- Delivery of sustainable services;
- Social and economic development;
- Promoting safe and healthy environments; and
- Fulfilling the basic needs to the community.

As trustees on behalf of the local community, the Municipality has a legislative and moral obligation to ensure it implements policies to safeguard the monetary value and future service provision invested in assets.

The policy for the management of assets deals with the Municipal rules required to ensure the enforcement of appropriate stewardship of assets. Stewardship has two components being the:-

- Financial administration by the Chief Financial Officer; and
- Physical administration by the relevant managers.

Statutory provisions are being implemented to protect public property against arbitrary and inappropriate management or disposals by local government.

Accounting standards have been approved by the Accounting Standards Board to ensure the appropriate financial treatment for property, plant and equipment, investment property, intangible assets and agricultural assets. The requirements of these new accounting standards include:-

- The compilation of asset registers covering all assets controlled by the Municipality.
- Accounting treatment for the acquisition, disposal, recording and depreciation / amortisation of assets.
- The standards to which financial records must be maintained to comply with the new accounting standards.

7. DELEGATION OF POWERS

This policy should be applied with due observance of the Municipality's policy with regard to delegated powers. Such delegations refer to delegations between the Municipal Manager and other responsible officials as well as between the Council and the Executive Mayor and the Council and the Municipal Manager. All delegations in terms of this policy must be recorded in writing.

In accordance with the Local Government: Municipal Finance Management Act (Act 56 of 2003) (MFMA), the Municipal Manager is the accounting officer of the Municipality and therefore all designated officials are accountable to him/her. The

Municipal Manager is therefore accountable for all transactions entered into by his/her designates.

The overall responsibility of asset management lies with the Municipal Manager. However, the day to day handling of assets should be the responsibility of all officials in terms of delegated authority reduced in writing.

8. RESPONSIBILITY

Municipal Manager

The Municipal Manager is responsible for the management of the assets of the Municipality, including the safeguarding and the maintenance of those assets. He/she must ensure that:-

- The Municipality has and maintains a management, accounting and information system that accounts for the assets of the Municipality.
- The Municipality's assets are valued in accordance with standards of Generally Recognized Accounting Practice (GRAP).
- The Municipality has and maintains a system of internal control of assets, including an asset register.
- Senior managers and their teams comply with this policy.

Chief Financial Officer

The Chief Financial Officer is responsible to the Municipal Manager to ensure that the financial investment in the Municipality's assets is safeguarded and maintained. He/she may delegate or otherwise assign responsibility for performing these functions but he/she will remain accountable for ensuring that these activities are performed. He/she must ensure that:-

- Appropriate systems of financial management and internal control are established and carried out diligently.
- The financial and other resources of the Municipality assigned to him/her are utilized effectively, efficiently, economically and transparently.
- Any unauthorized, irregular or fruitless or wasteful expenditure, and losses resulting from criminal or negligent conduct, are prevented.
- The systems, processes and registers required to substantiate the financial values of the Municipality's assets are maintained to standards sufficient to satisfy the requirements of effective management.
- Financial processes are established and maintained to ensure the Municipality's financial resources are optimally utilized through appropriate asset plan, budgeting, purchasing, maintenance and disposal decisions.
- The Municipal Manager is appropriately advised on the exercise of powers and duties pertaining to the financial administration of assets.

 The senior managers and senior management teams are appropriately advised on the exercise of their powers and duties pertaining to the financial administration of assets.

Senior Managers

The Senior Managers must ensure that:-

- Appropriate systems of physical management and control are established and carried out for assets in their area of responsibility.
- The Municipal resources assigned to them are utilized effectively, efficiently, economically and transparently.
- Any unauthorized, irregular or fruitless or wasteful utilization and losses resulting from criminal or negligent conduct are prevented.
- Their management systems and controls can provide an accurate, reliable and up to date account of assets under their control.
- They are able to justify that their plans, budgets, purchasing, maintenance and disposal decisions for assets optimally achieve the Municipality's strategic objectives.

The senior managers may delegate or otherwise assign responsibility for performing these functions but they will remain accountable for ensuring that these activities are performed.

Each senior manager should report to the Municipal Manager on issues that will significantly impede the item of asset capabilities to provide the required level of service or economic benefit.

The responsibility for the physical control of assets rests with the relevant senior manager to whom the responsibility was delegated to in terms of section 79 of the Municipal Finance Management Act, No 56 of 2003.

Each senior manager shall ensure that assets entrusted to him / her are adequately maintained, properly used and insured and ensure that section 78 of the Municipal Finance Management Act, No 56 of 2003, is adhered to.

No amendments, deletions or additions to the asset register shall be made other than by the Asset Manager or by an official acting as the Asset Manager and must be authorized by the Chief Financial Officer.

Upon the resignation / retirement of an employee, the applicable senior manager must inform the Chief Financial Officer and Corporate Service Department in writing that the asset items entrusted to that employee to execute his / her duties are in good order and returned. When necessary the applicable senior manager must inform the Corporate Services Department of any losses and the value of such losses. The ultimate responsibility of any losses lies with the relevant senior manager.

9. ASSET REGISTER

The asset register shall be maintained in the format determined by the Chief Financial Officer, which format shall comply with the requirements of generally recognised accounting practice (GRAP) and any other accounting requirements which may be prescribed.

The asset register shall reflect the following information:

- a brief but meaningful description of each asset
- the date on which the asset was acquired or brought into use
- the location of the asset
- the responsible senior manager and department(s) or vote(s) within which the assets will be used
- the title deed number, in the case of property
- the stand number, in the case of property
- where applicable, the identification number
- the measurement based used (Cost or Fair Value)
- the original useful live
- the revised useful live
- the residual value
- the original cost, or the revalued amount or the fair value if no costs are available
- the (last) revaluation date of the assets subject to revaluation
- · the revalued value of such assets
- · who did the (last) revaluation
- accumulated depreciation to date
- the depreciation charge for the current financial year
- the carrying value of the asset
- the method and rate of depreciation
- impairment losses incurred during the financial year (and the reversal of such losses, where applicable)
- method of calculating recoverable amount (when impairment test are required in terms of GRAP)
- increases or the decreases resulting from revaluations (if applicable)
- the source of financing
- condition of the asset
- the current insurance arrangements
- · whether the asset is required to perform basic municipal services
- whether the asset has been used to secure any debt, and if so the nature and duration of such
- security arrangements
- · the date on which the asset is disposed of
- the disposal price
- the date on which the asset is retired from use, if not disposed of.

All heads of department under whose control any asset falls shall promptly provide the Chief Financial Officer in writing with any information required to compile the asset register, and shall promptly advise the Chief Financial Officer in writing of any material change which may occur in respect of such information.

An asset shall be capitalised, that is, recorded in the asset register, as soon as it is acquired. If the asset is constructed over a period of time, it shall be recorded as work-in-progress until it is available for use, where after it shall be appropriately capitalised as a fixed asset. A asset shall remain in the asset register for as long as it is in physical existence.

The Asset Manager must ensure that reconciliations are performed on a monthly basis between the general ledger values and the asset values and to be submitted to the Chief Financial Officer.

The Chief Financial Officer must check and authorize the reconciliations as correct.

Depreciation methods and rates used must be approved by the Chief Financial Officer.

The asset manager should allocate depreciation rates and methods to each asset class, and ensure that depreciation calculations are correctly applied and posted in the general ledger.

10. CLASSIFICATION OF ASSETS

In compliance with the requirements of the National Treasury, the Chief Financial Officer shall ensure that all assets are classified under the following headings in the Fixed Assets Register, and Heads of Departments shall in writing provide the Chief Financial Officer with such information or assistance as is required to compile a proper classification:

10.1 Property, Plant and Equipment

- Land (not held as investment assets).
- Infrastructure assets (assets which are part of a network of similar assets).
- Community assets (assets contributing to the general well-being of the community).
- Heritage assets (culturally significant assets).
- Other assets (ordinary operational assets).
- Housing (rental stock or housing stock not held for capital gain).

Save for land and buildings other assets shall be classified under the following headings:

Computer equipment;

- Office equipment;
- Furniture and fittings;
- Radio Equipment;
- Plant and machinery;
- Motor Vehicles; and
- Emergency Equipment.

10.2 Investment Property

Investment assets (resources held for capital or operational gain and which are not used by the Municipality). Properties occupied by the Municipality, Councilors or officials are classified as owner-occupied property and are therefore not classed as investment property

Investment properties will be treated in accordance with GRAP 16 and will separately be classified in the Statement of Financial Position. Investment properties will not be depreciated but will annually be revalued.

10.3 Intangible Assets

Intangible assets are identifiable non-monetary assets without physical substance.

Intangible assets will be treated in accordance with GRAP 102 and will separately be classified in the Statement of Financial Position. Intangible assets shall be valued at cost less any accumulated amortization and any impairment losses.

10.4 Agricultural Assets

Agricultural Assets will be treated in accordance with GRAP 101 and will separately be classified in the Statement of Financial Position,

10.5 Assets Treated as Inventory

Any land or buildings owned or acquired by the municipality with the intention of selling such property in the ordinary course of business, or any land or buildings owned or acquired by the municipality with the intention of developing such property for the purpose of selling it in the ordinary course of business, shall be accounted for as inventory, and not included in either property, plant and equipment or investment property in the municipality's statement of position.

Such inventories shall, however, be recorded in the asset register in the same manner as other fixed assets, but a separate section of the asset register shall be maintained for this purpose.

The Chief Financial Officer shall use the classifications indicated in the Annexure on estimated lives of assets, as a guideline and in the case of an item of assets not appearing in the Annexure shall use the classification applicable to the asset most closely comparable in the Annexure.

11. CAPITALISATION CRITERIA

PPE and Intangible Assets

All assets may only be acquired in terms of council's Supply Chain Management Policy and in terms of the budgetary provisions. The responsibility for the purchase of assets would be delegated in terms of council's Delegation Framework and Supply Chain Management Policy. Depending on the cost of the asset to be purchased the following procedure for purchasing an asset must be followed:

- Senior managers shall at all times ensures that there are enough funds in their departmental budgets before requesting approval to any requisition to purchase an asset;
- Senior managers shall ensure that the correct vote and expenditure line item are used and recorded on the requisition requesting approval to purchase an asset;
- Tenders or quotations as required in terms of council's Supply Chain Management policy should be obtained and where required submitted to council's tender committee for approval;
- The tender committee resolution of the approved tender or recommended quotation should be attached to the requisition signed by the relevant head of department;
- The order would then be generated by the Budget and Treasury department;
- Once delivered the asset must be labeled / bar-coded by the Budget and Treasury department before such asset is put into use;
- The senior manager should endorse receipt of the asset on the invoice and forwarded it for payment to the Budget and Treasury department; and
- The Budget and Treasury department would then generate payment.

The completion of any immovable asset by or under control of every head of department should promptly be declared to the Chief Financial Officer in writing stating the full details required for recording in the assets register.

All PPE and intangible assets shall be carried in the asset register, and appropriately recorded in the annual financial statements, at their original cost or fair value less any accumulated depreciation or amortisation in the case of intangible assets.

The original cost of an item of PPE or intangible assets may include:

- Cost price;
- Financing costs (MFMA section 46(4));
- Import tax;
- Non-claimable purchase tax; and
- Any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

When payment for an item of PPE or intangible assets is deferred beyond normal credit terms, its cost is the cash price equivalent. The difference between this amount and the total payments is recognized as an interest expense over the period of credit.

When an item of PPE is acquired to be exchanged or partly exchanged for a dissimilar item of PPE or other asset, the cost of such item is measured at the fair value of the asset received, which is equivalent to the fair value of the asset given up adjusted by the amount of any cash or cash equivalents paid additional. For the purpose hereof, "fair value" shall be determined by the council with due regard to the definition ascribed to fair value in paragraph 2 hereof.

The only exceptions to this rule shall be revalued items of PPE (see part 7.9 below) and heritage assets in respect of which no depreciation is recorded in the fixed asset register.

Subsequent expenditure relating to an asset that has already been capitalized, should only be added to the carrying amount of the asset when it is probable that future economic benefits or potential service delivery, in excess of the originally assessed standard of performance of the existing asset, will flow to the municipality.

Investment Property

An investment property shall be measured initially at its cost. Transaction costs shall be included in the initial measurement. The cost of purchased investment property includes all directly attributable expenditure (professional fees for legal services, property transfer taxes and other transaction costs).

When payment for an investment property is deferred beyond normal credit terms, its cost is the cash price equivalent. The difference between this amount and the total payments is recognized as an interest expense over the period of credit.

When investment property is acquired to be exchanged or partly exchanged for a dissimilar investment property or other asset, the cost of such item is measured at the fair value of the asset received, which is equivalent to the fair value of the

asset given up adjusted by the amount of any cash or cash equivalents paid additional. For the purpose hereof, "fair value" shall be determined by the council with due regard to the definition ascribed to fair value in paragraph 2 hereof.

After initial recognition investment property will be measured at fair value. A gain or loss arising from a change in fair value shall be recognized as a profit or loss in the Statement of Financial Performance in the period in which it arises. The fair value of investment property shall reflect market conditions at reporting date.

In terms of GRAP 16 transfers to and from investment property shall be made when there is a change in use:

- (a) Commencement of owner-occupation, for a transfer from investment property to owner-occupied property;
- (b) Commencement of development with a view to sale, for a transfer from investment property to inventories;
- (c) End of owner-occupation, for a transfer from owner-occupied property to investment property; or
- (d) Commencement of an operating lease to another party, for a transfer from inventories to investment property.

When an investment property is transferred to inventory or owner-occupied property, the property's deemed cost is the fair value of the property at the date of the change in use.

For a transfer from inventories to investment property, that will be carried at fair value, any difference between the fair value of the property at that date and its previous carrying amount shall be recognized in the Statement of Financial Performance.

Reinstatement, Maintenance and Other Expenses

Only expenses incurred in the enhancement of an asset (in the form of improved or increased services or benefits flowing from the use of such asset) or in the material extension of the useful operating life of an asset shall be capitalised.

Expenses incurred in the maintenance or reinstatement of an asset shall be considered as operating expenses incurred in ensuring that the useful operating life of the asset concerned is attained, and shall not be capitalised, irrespective of the quantum of the expenses concerned.

Expenses, which are reasonably ancillary to the bringing into operation of an asset, may be capitalised as part of such asset. Such expenses may include but need not be limited to import duties, forward cover costs, transportation costs, installation, assembly and communication costs.

Intangible Assets

Assets that meet the criteria of GRAP 102 (Intangible Assets) shall be recognized as Intangible Assets at cost.

Heritage Assets

If no original costs or fair values are available in the case of one or more or all heritage assets, the Chief Financial Officer may, if it is believed that the determination of a fair value for the assets in question will be a laborious or expensive undertaking, record such asset or assets in the fixed asset register without an indication of the costs or fair value concerned.

For Statement of Financial Position purposes, the existence of such heritage assets shall be disclosed by means of an appropriate note.

Donated Assets

Where an asset is donated to the municipality, or an asset is acquired by means of an exchange of assets between the municipality and one or more other parties, the asset concerned shall be recorded in the asset register at its fair value, as determined by the Chief Financial Officer.

12. DEPRECIATION

Depreciation of PPE

All PPE, except land and heritage assets, shall be depreciated – or amortised in the case of intangible assets.

Depreciation may be defined as the monetary quantification of the extent to which PPE is used or consumed in the provision of economic benefits or the delivery of services.

Depreciation shall generally take the form of an expense both calculated and debited on a annual basis against the appropriate line item in the department or vote in which the item of PPE is used or consumed.

However, depreciation shall initially be calculated from the day following the day in which an item of PPE is acquired or – in the case of construction works and plant and machinery – the day following the day in which the item is brought into use, until the end of the year concerned. Thereafter, depreciation charges shall be calculated annually.

Each Head of Department, acting in consultation with the Chief Financial Officer, shall ensure that reasonable budgetary provision is made annually for the depreciation of all applicable PPE controlled or used by the department in

question or expected to be so controlled or used during the ensuing financial year.

The procedures to be followed in accounting and budgeting for the amortisation of intangible assets shall be identical to those applying to the depreciation of other PPE.

Rate of Depreciation and Amortisation

The Chief Financial Officer shall assign a useful operating life to each depreciable item of PPE recorded on the Municipality's asset register. In determining such a useful life the Chief Financial Officer shall use to the useful lives set out in the annexure to this document as a guideline.

In the case of an item of PPE which is not listed in this annexure, the Chief Financial Officer shall determine a useful operating life, if necessary in consultation with the Head of Department who shall control or use the item in question, and shall be guided in determining such useful life by the likely pattern in which the item's economic benefits or service potential will be consumed.

The procedures to be followed in accounting and budgeting for the amortisation of intangible assets shall be identical to those applying to the depreciation of other PPE.

Method of Depreciation

The Chief Financial Officer shall allocate the depreciable amount of all depreciable PPE and intangible on a systematic basis over its useful life.

The residual value and useful life of an asset shall be reviewed at least at each reporting date and, if expectations differ from previous estimates, the changes shall be accounted for as a change in accounting estimate in accordance with GRAP 3.

13. AMENDMENT OF ASSET LIVES AND DIMINUTION IN THE VALUE OF PPE

Only the Chief Financial Officer may amend the useful operating life assigned to any PPE, and when any material amendment occurs the Chief Financial Officer shall inform the Council of such amendment.

The Chief Financial Officer shall amend the useful operating life assigned to any item of PPE if it becomes known that such item has been materially impaired or improperly maintained to such an extent that its useful operating life will not be attained, or any other event has occurred which materially affects the pattern in which the item's economic benefits or service potential will be consumed.

If the value of an item of PPE or intangible assets has been diminished to such an extent that it has no or a negligible further useful operating life or value such item shall be fully depreciated or eradicated in the financial year in which such diminution in value occurs.

Similarly, if an item of PPE has been lost, stolen or damaged beyond repair, it shall be fully depreciated in the financial year in which such event occurs, and if the item has physically ceased to exist, it shall be written off in the asset register.

In all of the foregoing instances, the additional depreciation expenses shall be debited to the department or vote controlling or using the item of PPE or intangible asset in question.

If any of the foregoing events arises in the case of a normally non-depreciable item of PPE, and such item has been capitalised at a value other than a purely nominal value, such item shall be partially or fully depreciated, as the case may be, as though it were an ordinary depreciable item of PPE, and the department or vote controlling or using the item in question shall bear the full depreciation expenses concerned.

Additional depreciation not budgeted for as a result of unforeseeable or unavoidable circumstances must be provided for in an adjustments budget and, if such circumstances arises close to the end of the financial year and there will not be time for Council to consider the adjustments before the end of the financial year, may in advance be approved by the Mayor in terms of Section 29 of the MFMA, provided that any other provisions of the MFMA be complied with.

14. IMPAIRMENT OF ASSETS

The accounting treatment relating to impairment losses is outlined in IAS37.

The carrying amount of an item or a group of identical items of property, plant and equipment should be reviewed periodically in order to assess whether or not the recoverable amount has declined below the carrying amount.

When such a decline has occurred, the carrying amount should be reduced to the recoverable amount. The amount of the reduction should be recognised as an expense immediately, unless it reverses a previous revaluation in which case it should be charged to the Revaluation Reserve.

The recoverable amount of individual assets, or groups of identical assets, is determined separately and the carrying amount reduced to the recoverable amount on an individual asset, or group of identical assets, basis. However, there may be circumstances when it may not be possible to assess the recoverable amount of an asset on this basis, for example when all of the plant and equipment in a sewerage purification works is used for the same purpose. In such circumstances, the carrying amount of each of the related assets is reduced in proportion to the overall decline in recoverable amount of the smallest grouping of assets for which it is possible to make an assessment of the recoverable amount.

The following may be indicators that an asset is impaired:

- The asset has been damaged.
- The asset has become technologically obsolete.
- The asset remains idle for a considerable period either prior to it being put into use or during its useful life.
- Land is purchased at market value and is to be utilized for subsidized housing developments, where the subsidy is less than the purchase price.

The following steps will have to be performed regularly during the year to account for impairment losses:

- Departments will identify and inform the Chief Financial Officer of assets that:
 - Are in a state of damage at year end.
 - Are technologically obsolete at year end. .
 - o Have remained idle for a considerable period either prior to them being put into use at year end or during their useful life.
 - Are subject to impairment losses because the subsidies to be received in exchange for assets are less than the carrying amounts.
- The recoverable amounts of these assets need to be determined by calculating the net selling price per asset as defined above.
- The impairment loss per asset is the difference between the net selling price and the carrying value of the asset.
- The impairment loss needs to be accounted for by identifying the relevant funding sourcel

15. REVALUATION OF ITEMS OF PPE

All land and buildings recorded in the Municipality's asset register shall be revalued when the Council is of the opinion that economic conditions have had a substantial impact on the on the value of land and buildings within the municipal area. Under such circumstances a sworn valuer will be appointed to perform a valuation of all land and buildings.

The Chief Financial Officer shall adjust the carrying value of the land and buildings concerned to reflect in each instance the value of the items as recorded in the valuation roll, provided the Chief Financial Officer is satisfied that such value reflects the fair value of the land and buildings concerned.

The Chief Financial Officer shall also, where applicable, create a revaluation reserve for each such item equal to the difference between the value as recorded

in the valuation roll and the carrying value of the item before the adjustment in question.

The buildings concerned shall thereafter be depreciated on the basis of its revalued amount, over its remaining useful operating life, and such increased depreciation expenses shall be budgeted for and debited against the appropriate line item in the department or vote controlling or using the buildings in question.

The Chief Financial Officer shall ensure that an amount equal to the difference between the new (enhanced) annual depreciation expense and the depreciation expenses determined in respect of such buildings before the revaluation in question is transferred each year from the revaluation reserve to the Municipality's appropriation account. An adjustment of the aggregate transfer shall be made at the end of each financial year, if necessary.

If the amount recorded by the valuer is less than the carrying value of the item of land or buildings recorded in the asset register, the Chief Financial Officer shall adjust the carrying value of such item by increasing the accumulated depreciation of the item in question by an amount sufficient to adjust the carrying value to the value as recorded by the valuer. such additional depreciation expenses shall form a charge, in the first instance, against the balance in any revaluation reserve previously created for such item, and to the extent that such balance is insufficient to bear the charge concerned, an immediate additional charge against the department or vote controlling or using the item of land or building in question

Revalued land and buildings shall be carried in the asset register, and recorded in the annual financial statements, at their revalued amount, less accumulated depreciation (in the case of buildings).

16. ACQUISITION OF ASSETS

Pre-acquisition Planning

Before a capital project is included in the budget for approval, the Chief Financial Officer must demonstrate that he/she has considered the following:

- The projected cost over all the financial years until the project is operational;
- The future operational costs and revenue on the project, including the tax and tariff implications;
- The financial sustainability of the project over its life including revenue generation and subsidisation requirements;
- The physical and financial stewardship of that asset through all stages of its life including acquisition, installation, maintenance, operations, disposal and rehabilitation;
- The inclusion of the capital project in the Integrated Development Plan and future budgets; and
- Alternatives to the capital purchase.

The heads of department are accountable to ensure that the Chief Financial Officer receives all reasonable assistance, guidance and explanation to enable him to achieve his planning requirements.

Approval to Acquire Property, Plant and Equipment

Money can only be spent on a project if:

- The money has been appropriated in an approved Capital Budget;
- The project, including the total cost has been approved by the Council;
- The Chief Financial Officer confirms that funding is available for that specific project; and
- Any contract that will impose financial obligations beyond two years after the budget year is appropriately disclosed.
- The Supply Chain Management Policy is adhered to.

Authorization for the acquisition of assets should be as per this municipality's delegation of authority and payment for assets shall be in accordance with financial policies and regulations of this Municipality.

Funding of Capital Projects

Within the Municipality's ongoing financial, legislative or administrative capacity, the Chief Financial Officer must establish and maintain the funding strategies that optimise the municipality's ability to achieve its strategic objectives as stated in the Integrated Development Plan. The acquisition of assets may not be funded over a period longer than the useful life of that asset.

17. PURCHASE OR HIRE OF IMMOVABLE PROPERTY

The municipality may acquire by purchase, or by hire, immovable property withinor outside the municipal boundary provided it complies with the requirements of the MFMA and the Supply Chain Management policy and subject to the following:

- The cost of the purchase or hire had been budgeted for; and
- The intention to buy or hire the immovable property had been advertised for public comment.
- After consideration of any public comments/objections the Council will:
 - o In the case of the following paragraph complies with the requirements of that paragraph; and
 - o In the case of all other immovable property, finally resolve to continue with the purchase or hire and apply the supply chain management processes

- The Council will not continue with the purchase or hire of any immovable property where:
 - The price is in excess of the market value thereof as assessed by an appraiser; or
 - o The rental which, when calculated per annum in the case of:
 - Immovable property hired for agricultural purposes, exceeds six percent; and
 - Immovable property hired for any other purpose, exceed twelve percent of the market value of the property, as assessed by an appraiser.

The Council may accept a gift or conveyance of immovable property either for the municipality or in trust for charitable or other public purposes not connected with public worship, and hold the same in such trust or for such purpose as may be declared by such donors and may administer, utilize and improve such property.

The trustees of any immovable property held in trust for any township village of settlement which has become a municipality or part of a municipality may transfer such property to the Council, subject to any special trusts in their deeds of title and upon conditions not at variance therewith.

18. GUIDELINE PROCEDURES FOR ADDITIONS TO ASSETS

The Asset Manager must ensure all additions to assets are in accordance with an approved Capital Budget. Additions must be updated on a monthly basis in the Municipality's Asset Register. All additions must be approved by the Chief Financial Officer.

19. FUNDING OF PPE AND RESERVES

The purchase of assets may be funded from the raising of external loans, leases, government- and public contributions, the Capital Replacement Reserve and surplus cash.

The Chief Financial Officer shall ensure that in respect of all assets financed from grants or subsidies or contributions received from other spheres of government or from the public at large, as well as in respect of assets donated to the Municipality, a government grants reserve or public contribution reserve for future depreciation is created equal in value to the capitalised value of each item of asset in question.

The Chief Financial Officer shall thereafter ensure that in the case of depreciable PPE an amount equal to the annual depreciation expenses of the items concerned are transferred each year from such reserve to the Municipality's accumulated surplus.

20. ALIENATION OF ASSETS

In compliance with the principles and prescriptions of the Municipal Finance Management Act, the transfer of ownership of any item of PPE shall be fair, equitable, transparent, competitive and consistent with the municipality's supply chain management policy and the Municipal Asset Transfer Regulations

Every head of department shall report in writing to the Chief Financial Officer on 30 April of each financial year on all assets controlled or used by the department concerned which such head of department wishes to alienate by public auction or public tender.

The Chief Financial Officer shall thereafter consolidate the requests received from the various departments, and shall promptly report such consolidated information to the council or the municipal manager of the municipality, as the case may be, recommending the process of alienation to be adopted.

The council shall ensure that the alienation of any asset takes place in compliance with Section 14 of the Municipal Finance Management Act, 2004...

In terms of Section 14 of the Municipal Finance Management Act, 2004 the Municipality may not transfer ownership as a result of a sale or other transaction or otherwise permanently dispose of assets needed to provide the minimum level of basic municipal services.

The Municipality may transfer ownership or otherwise dispose of assets other than one contemplated above, but only after the Council, in a meeting open to the public:-

- has decided on reasonable grounds that the asset is not needed to provide the minimum level of basic municipal services; and
- has considered the fair market value of the item and the economic and community value to be received in exchange for the asset.

The decision that a specific asset is not needed to provide the minimum level of basic municipal services, may not be subsequently reversed by the Municipality after that asset has been sold, transferred or otherwise disposed of.

Once the assets are alienated, the Chief Financial Officer shall treat the disposal of the items in terms of GRAP and amend the relevant records of the asset register. If the proceeds of the alienation are less than the carrying value recorded in the asset register, such difference shall be recognised as a loss in the Statement of Financial Performance of the department or vote concerned.

If the proceeds of the alienation, on the other hand, are more than the carrying value of the asset concerned, the difference shall be recognised as a gain in the Statement of Financial Performance of the department or vote concerned.

All gains realised on the alienation of assets shall be appropriated annually to the municipality's Capital Replacement Reserve (except in the cases outlined below), and all losses on the alienation of fixed assets shall remain as expenses on the Statement of Financial Performance of the department or vote concerned.

If, however, both gains and losses arise in any one financial year in respect of the alienation of the assets of any department or vote, only the net gain (if any) on the alienation of such assets shall be appropriated to the Capital Replacement Reserve.

Transfer of assets to other municipalities, municipal entities (whether or not under the municipality's sole or partial control) or other organs of state shall take place in accordance with the Municipal Asset Transfer Regulations.

21. GUIDELINE PROCEDURES FOR THE DISPOSAL OF ASSETS

The Senior Manager must submit a motivation for the disposal of an asset under his/her control to the Chief Financial Officer.

The Chief Financial Officer must authorize, by signature the motivation and submit the motivation to the Accounting Officer for his/her approval.

Before computer equipment is disposed the Chief Financial Officer must consult the IT section.

All combined motivations must be submitted to the Asset Manager to update the asset register of the municipality and the book of accounts regarding the sale.

The following information should be update in the asset register:

- Reason for disposal:
- Information relating to the buyer;
- Individual requesting disposal;
- Cost, book value and proposed selling price of the asset;
- Date of sale:
- Method of payment;
- Receipt number; and
- The relevant asset information

22. OTHER WRITE-OFFS OF PPE

An item of PPE, even though fully depreciated, shall be written off when it can no longer be used, in consultation with the Head of Department controlling or using the item concerned.

Every Head of Department shall report to the Chief Financial Officer on 31 October and 30 April of each financial year on any item of PPE which such Head of Department wishes to have written off, stating in full the reason for such recommendation.

The Chief Financial Officer shall consolidate all such reports, and shall promptly notify the Council on the PPE to be written off.

The only reasons for writing off PPE, other than the alienation of such item of PPE, shall be the loss, theft, and destruction or material impairment of the PPE in question.

If an item of PPE must be written off as a result of an occurrence out of the control of the municipality, such as malicious damage, theft or destruction, the municipal manager must determine whether a third party or an employee was involved in the loss and take all reasonable steps to recover such loss, including reporting the incident to the South African Police Services and the Auditor General, the insurance as well as institute disciplinary steps against any employee who might have been involved in such incident.

In every instance where a not fully depreciated item of PPE is written off, the Chief Financial Officer shall immediately debit to such department or vote, as additional depreciation expenses, the full carrying value of the item concerned.

23. MANAGEMENT AND OPERATION OF ASSETS

Accountability to manage assets

Each Senior Manager is accountable to ensure that Municipal resources assigned to them are utilized effectively, efficiently, economically and transparently. This will include:

- Developing appropriate management systems, procedures, processes and controls for managing assets;
- Providing accurate, reliable and up to date account of assets under their control; and
- The development and motivation of relevant strategic asset management plans and operational budgets that optimally achieve the Municipality's strategic objectives.

Contents of a strategic management plan

Senior Managers need to manage assets under their control to provide the required level of service or economic benefit at the lowest possible long-term cost. To achieve this, the Senior Manager will need to develop strategic asset management plans that cover:-

- o Alignment with the Integrated Development Plan;
- o Operational guidelines;
- o Performance monitoring;
- o Maintenance programs;
- o Renewal, refurbishment and replacement plans;
- o Disposal and Rehabilitation plans;
- o Operational, financial and capital support requirements, and
- o Risk mitigation plans including insurance strategies

The operational budgets are the short to medium term plan for implementing this strategic asset management plan.

Reporting of Emerging Issues

Each Functional Manager should report to the Municipal Manager on issues that will significantly impede the item of asset capabilities to provide the required level of service or economic benefit.

Verification of Assets

The Municipality shall at least once during every financial year undertake on a date as determined by the Chief Financial Officer a comprehensive verification of all moveable assets controlled or used by all the departments of the Municipality.

Every Head of Department shall promptly and fully report in writing to the Chief Financial Officer, in the format determined by the Chief Financial Officer, all relevant results of such verification, provided that each such item of asset verification shall be undertaken and completed during 30 June of each financial year, and that the resultant report shall be submitted to the Chief Financial Officer not later than 30 June of the year in question.

Movement of Assets

Every Head of Department shall promptly and fully report in writing to the Chief Financial Officer, in the format determined by the Chief Financial Officer, all transfers from its original location of assets (including minor assets items) within 5 working days after transfer of such item.

24. MAINTENANCE

Maintenance Plans

Every Head of Department shall ensure that a maintenance plan in respect of every new infrastructure asset with a value of R100 000 (one hundred thousand rand) or more is promptly prepared and submitted to the Council for approval.

If so directed by the Municipal Manager, the maintenance plan shall be submitted to the Council prior to any approval being granted for the acquisition or construction of the infrastructure asset concerned.

The Head of Department controlling or using the infrastructure asset in question, shall annually report to the Council, not later than in July or the earliest Council meeting thereafter, of the extent to which the relevant maintenance plan has been complied with, and of the likely effect which any non-compliance may have on the useful operating life of the item concerned.

Deffered Maintenance

If there is material variation between the actual maintenance expenses incurred and the expenses reasonably envisaged in the approved maintenance plan for any infrastructure asset, the Chief Financial Officer shall disclose the extent of and possible implications of such deferred maintenance in an appropriate note to the annual financial statements. Such note shall also indicate any plans which the Council has approved in order to redress such deferral of the maintenance requirements concerned.

If no such plans have been formulated or are likely to be implemented, the Chief Financial Officer shall redetermine the useful operating life of the fixed asset in question, if necessary in consultation with the Head of Department controlling or using such item, and shall recalculate the increased annual depreciation expenses accordingly.

General Maintenance of Assets

Every Head of Department shall be directly responsible for ensuring that all assets are properly maintained and in a manner which will ensure that such item attain their useful operating lives.

25. REPLACEMENT STRATEGY

The Municipal Manager, in consultation with the Chief Financial Officer and other Heads of Departments, shall formulate norms and standards for the replacement of all normal operational assets. Such norms and standards shall be incorporated in a formal strategy, which shall be submitted to the Council for approval. This strategy shall cover the replacement of motor vehicles, furniture and fittings, computer equipment, and any other appropriate operational items.

Such strategy shall also provide for the replacement of assets which are required for service delivery but which have become uneconomical to maintain.

26. TRANSFER OF ASSETS

When assets are transferred to other Government Departments or municipalities, a document with specific authorization should be attached to the asset to ensure the validity of the transfer.

The document should also include:

- Asset description;
- · Cost of the asset:
- · Date of acquisition;
- Unique asset number;
- · Effective date of transfer;
- · Quantity; and
- Authorization by both transferor and transferee.

The asset manager must then effect the transactions in the book of accounts of the municipality on the day the asset is transferred to the transferee.

27. PHYSICAL SECURITY OF ASSETS

Every Senior Manager shall be directly responsible for the physical safekeeping of any asset controlled or used by their department.

In exercising this responsibility, every Senior Manager shall adhere to directives issued by the Chief Financial Officer with regard to the control and safekeeping of the municipality's assets.

All assets should be kept in a secure location, maintained regularly, insured against theft or destruction, utilized economically and efficiently.

When it is suspect that an employee abuses assets, this fact should be reported to the Chief Financial Officer within 48 hours. Such an employee should be subject to the disciplinary procedures as described in terms of the Standard Conditions of Service.

All items of Property, Plant and Equipment lost, stolen or damage must be reported to the Chief Financial Officer within 48 hours after discovery for further investigation and reporting required by the Municipal Finance Management Act No. 56 of 2003.

28. INSURANCE OF ASSETS

The Accounting Officer must ensure that all movable assets are insured at least against fire and theft, and municipal buildings and infrastructure are insured at least against fire and allied perils.

The Accounting Officer shall recommend, after consultation with the Chief Financial Officer, the basis of insurance cover to be applied: either the carrying value or the replacement value of the assets. Such a recommendation shall take due cognizance of the budgetary resources of the municipality.

Any theft, loss or damage to an asset should immediately be reported to council's insurance brokers by the relevant head of department under whose responsibility the asset falls. A copy of the insurance claim submitted should be forwarded to the Chief Financial Officer. All insurance claims must be recorded in an insurance register and all outstanding insurance claims reported on a monthly basis to the Chief Financial Officer. It is the responsibility of the relevant head of department to ensure that all documents / information for the completion of the claim is forwarded to council's insurance brokers and that copies thereof is forwarded to the Chief Financial Officer. The head of department should in writing request the replacement of the asset which can only be authorized, if sufficient provision for the replacement of the asset is on the capital budget, by the Municipal Manager after consultation with the Chief Financial Officer. If sufficient provision is not on the capital budget the asset can only be replaced if provision for the replacement is made on an Adjustments budget. In the case where an asset must be replaced as an emergency measure, the Mayor may authorise such expenditure, subject to compliance with Section 29 of the MFMA.

Third-party (insurance) pay-outs must be treated as revenue when the amount is certain and may not be offset against the cost of replacing the item. The carrying value of items lost, stolen or damaged beyond repair must be treated as impairment against the relevant department or vote. The full cost of the replacement item must then be capitalised.

If the municipality operates a self-insurance reserve, the Chief Financial Officer shall annually determine the premiums payable by the departments or votes after having received a list of the assets and insurable values of all relevant assets from the heads of departments concerned.

The municipal manager shall recommend to the council of the municipality, after consulting with the Chief Financial Officer, the basis of the insurance to be applied to each type of asset: either the carrying value or the replacement value of the assets concerned. Such recommendation shall take due cognisance of the budgetary resources of the municipality.

The Chief Financial Officer shall annually submit a report to the council of the municipality on any reinsurance cover which it is deemed necessary to procure for the municipality's self-insurance reserve.

29. SHORT TITLE

John Taolo Gaetsewe District Municipality Asset Management Policy Page 31

This policy shall be called the Asset Management Policy of the **John Taolo Gaetsewe District Municipality.**

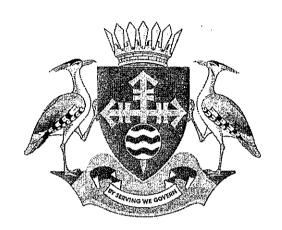
SCHEDULE OF EXPECTED USEFUL LIVES OF ASSETS

		4000	
	ASSET		ASSET
	LIFE		LIFE
INFRASTRUCTRE ASSETS			=:=
ELECTRICITY:		GAS:	
Power stations	30	Meters	20
			20
Cooling towers	30	Main supply	20
Transformar kiosks	30	Storage tanks	20
Meters	20	Supply and reticulation	20
•		networks	
Load control equipment	20		
Switchgear	20	SEWERAGE:	
Supply and reticulation networks	20	Sewer mains	20
Main supply	20	Outflow sewers	20
		Sewerage purification works	20
ROADS:		Sewerage pumps	15
Motorways	15	Sludge machines	15
Other roads	10	Sludge machines	10
		DEDECTO AINI MALLIC.	
Traffic islands	10	PEDESTRAIN MALLS:	
Traffic lights	~ 20	Footways	20
Street lights	25	Kerbing	20
Overhead bridges	30	Paving	20
Stormwater drains	20	•	
Bridges, subways and culverts	30	AIRPORTS:	20
Car parks	20	Taxiways	20
Bus terminals	20	Runways	20
		Aprons	20
		Airport and radio beacons	20
		7 in port and radio bodoons	20
WATER		SECURITY	
Meters	15	Fencing	2
			3
Mains	20	Security systems	5
Rights	20	Access control systems	5
Supply and reticulation networks	20		
Reservoirs and storage tanks	20		
COMMUNITY ASSETS		COMMUNITY ASSETS	
RECREATIONAL FACILITIES		BUILDINGS	
Bowling greens	20	Ambulance stations	30
Tennis courts	20	Aquariums	30
Swimming pools	20	Beach developments	30
Golf courses	20	Care centres	
			30
Jukskei pitches	20	Cemeteries	30
Outdoor sport facilities	20	Civic theatres and community	30
		centres	
Organ	20	Clinics and hospitals	30
Lakes and dams	20	Game reserves and rest camps	30
Fountains	20	Stadiums and indoor sports	30
Flood lights	20	Museums and galleries	30
-		Parks and public conveniences	30
•		Recreational centres and zoo	30
			00

John Taolo Gaetsewe District Municipality Asset Management Policy Page 33

OTHER ASSETS		OTHER ASSETS	
BUILDINGS		EMERGENCY EQUIPMENT	
Abattoirs	30	Other fire fighting equipment	15
Asphalt plant	30	Ambulances	5-10
Cable stations	30	Fire hoses	5
Caravan Parks	30	Emergency lights	5
Bioscope	30		
Compacting stations	30	MOTOR VEHICLES	
Hostels for public / tourists	30	Fire engines	20
Hostels for employees	30	Buses	15
Housing schemes	30	Motor vehicles	5-7
Kilns	30	Motorcycles	3
Laboratories	30	Trucks and light delivery	5-7
\$ # - ul - 4 -	20	vehicles	
Markets	30	AIDODAET	4 -
Nurseries	30	AIRCRAFT	15
Office buildings	30	MATERONAET	4.5
Old age homes	30	WATERCRAFT	15
Quarries	30	DI ANT AND COURSENT	
Tip sites		PLANT AND EQUIPMENT	40.45
Training centres		Graders	10-15
Transport facilities		Tractors	10-15
Workshops and depots	30	Mechanical horses	10-15
OFFICE FOUNDMENT		Farm equipment	5
OFFICE EQUIPMENT	_	Lawn mowers	2
Computer hardware		Compressors	5
Computer software		Laboratory equipment	5
Office machines		Radio equipment	5
Air conditioners	5-7	Firearms	5
CUDNITUDE AND CITTINGS		Telecommunication equipment	5
FURNITURE AND FITTINGS	7.40	General	5
Chairs	7-10	Cable cars	15
Tables and desks		Irrigation systems	15
Cabinets and cupboards	7-10		15
Sundry	7-10	Lathes	15
DING AND CONTAINEDS		Machining equipment	15
BINS AND CONTAINERS	_	Conveyors	15
Household refuse bins	5	Feeders	15
Bulk refuse containers	10	Tippers	15
		Pulverising mills	15

JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



SUPPLY CHAIN MANAGEMENT

POLICY

Policy for adoption by Council in terms of section 111 of the Municipal Finance Management Act, No 56 of 2003.

MUNICIPAL SUPPLY CHAIN MANAGEMENT POLICY LOCAL GOVERNMENT: MUNICIPAL FINANCE MANAGEMENT ACT, 2003

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Definitions

1. In this policy, unless the context otherwise indicates, a word or expression to which a meaning has been assigned in the Act has the same meaning as in the Act, and –

"competitive bidding process" means a competitive bidding process referred to in paragraph 12 (1) (d) of this policy;

"competitive bid" means a bid in terms of a competitive bidding process;

"final award", in relation to bids or quotations submitted for a contract, means the final decision on which bid or quote to accept;

"formal written price quotation" means quotations referred to in paragraph 12 (1) (c) of this policy;

"in the service of the state" means to be -

- (a) a member of
 - (i) any municipal council;
 - (ii) any provincial legislature; or
 - (iii) the National Assembly or the National Council of Provinces;
- (b) a member of the board of directors of any municipal entity;
- (c) an official of any municipality or municipal entity;
- (d) an employee of any national or provincial department, national or provincial public entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No.1 of 1999);
- (e) a member of the accounting authority of any national or provincial public entity; or
- (f) an employee of Parliament or a provincial legislature;

"long term contract" means a contract with a duration period exceeding one year;

"list of accredited prospective providers" means the list of accredited prospective providers which a municipality or municipal entity must keep in terms of paragraph 14 of this policy;

"other applicable legislation" means any other legislation applicable to municipal supply chain management, including –

- (a) the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000);
- (b) the Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003); and
- (c) the Construction Industry Development Board Act, 2000 (Act No.38 of 2000);

"Regulation" means the Local Government: Municipal Finance Management Act, 2003, Municipal Supply Chain Management Regulations;

"Treasury guidelines" means any guidelines on supply chain management issued by the Minister in terms of section 168 of the Act;

"the Act" means the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003);

"written or verbal quotations" means quotations referred to in paragraph 12(1)(b) of this policy.

CHAPTER 1

ESTABLISHMENT AND IMPLEMENTATION OF SUPPLY CHAIN MANAGEMENT POLICY

Supply chain management policy

2.

- (1) The principals of this policy are that it -
- (a) gives effect to -
 - (i) section 217 of the Constitution; and
 - (ii) Part 1 of Chapter 11 and other applicable provisions of the Act;
- (b) is fair, equitable, transparent, competitive and cost effective;
- (c) complies with -
 - (i) the regulatory framework prescribed in Chapter 2 of the Regulations; and
 - (ii) any minimum norms and standards that may be prescribed in terms of section 168 of the Act;
- (d) is consistent with other applicable legislation;
- (e) does not undermine the objective for uniformity in supply chain management systems between organs of state in all spheres; and
- (f) is consistent with national economic policy concerning the promotion of investments and doing business with the public sector.
- (2) The municipality may not act otherwise than in accordance with this supply chain management policy when –
- (a) procuring goods or services;
- (b) disposing of goods no longer needed;
- (c) selecting contractors to provide assistance in the provision of municipal services otherwise than in circumstances where Chapter 8 of the Municipal Systems Act applies; or
- (d) in the case of a municipality, selecting external mechanisms referred to in section 80 (1) (b) of the Municipal Systems Act for the provision of

municipal services in circumstances contemplated in section 83 of that Act.

(3) Subparagraphs (1) and (2) of this policy do not apply in the circumstances described in section 110 (2) of the Act except where specifically provided otherwise in this policy.

Adoption and amendment of the supply chain management policy

- (1) The accounting officer must –
- (a) at least annually review the implementation of this policy; and
- (b) when the accounting officer considers it necessary, submit proposals for the amendment of this policy to the council.
- (2) If the accounting officer submits a draft policy to the council that differs from the model policy, the accounting officer must ensure that such draft policy complies with the Regulations. The accounting officer must report any deviation from the model policy to the National Treasury and the relevant provincial treasury.
- (3) When amending this supply chain management policy the need for uniformity in supply chain practices, procedures and forms between organs of state in all spheres, particularly to promote accessibility of supply chain management systems for small businesses must be taken into account.
- (4) The accounting officer of a municipality must in terms of section 62(1)(f)(iv) of the Act, take all reasonable steps to ensure that the municipality has and implements this supply chain management policy.

Delegation of supply chain management powers and duties

4. (1) The council hereby delegates such additional powers and duties to the accounting officer so as to enable the accounting officer –

- (a) to discharge the supply chain management responsibilities conferred on accounting officers in terms of
 - (i) Chapter 8 or 10 of the Act; and
 - (ii) the supply chain management policy;
- (b) to maximise administrative and operational efficiency in the implementation of the supply chain management policy;
- (c) to enforce reasonable cost-effective measures for the prevention of fraud, corruption, favouritism and unfair and irregular practices in the implementation of the supply chain management policy; and
- (d) to comply with his or her responsibilities in terms of section 115 and other applicable provisions of the Act.
- (2) Sections 79 and 106 of the Act apply to the subdelegation of powers and duties delegated to an accounting officer in terms of subparagraph (1) of this policy.
- (3) The council or accounting officer may not delegate or subdelegate any supply chain management powers or duties to a person who is not an official of the municipality to a committee which is not exclusively composed of officials of the municipality;
- (4) This paragraph may not be read as permitting an official to whom the power to make final awards has been delegated, to make a final award in a competitive bidding process otherwise than through the committee system provided for in paragraph 26 of this policy.

Subdelegations

5. (1) The accounting officer may in terms of section 79 or 106 of the Act subdelegate any supply chain management powers and duties, including those delegated to the accounting officer in terms of this policy, but any such

subdelegation must be consistent with subparagraph (2) and paragraph 4 of this policy.

- (2) The power to make a final award -
- (a) above R10 million (VAT included) may not be subdelegated by the accounting officer;
- (b) above R2 million (VAT included), but not exceeding R10 million (VAT included), may be subdelegated but only to
 - (i) the chief financial officer;
 - (ii) a senior manager; or
 - (iii) a bid adjudication committee of which the chief financial officer or a senior manager is a member; or
- (c) not exceeding R2 million (VAT included) may be subdelegated but only to
 - (i) the chief financial officer;
 - (ii) a senior manager;
 - (iii) a manager directly accountable to the chief financial officer or a senior manager; or
 - (iv) a bid adjudication committee.
 - (3) An official or bid adjudication committee to which the power to make final awards has been subdelegated in accordance with subparagraph (2) of this policy must within five days of the end of each month submit to the official referred to in subparagraph (4) of this policy a written report containing particulars of each final award made by such official or committee during that month, including-
- (a) the amount of the award;
- (b) the name of the person to whom the award was made; and
- (c) the reason why the award was made to that person.

- (4) A written report referred to in subparagraph (3) of this policy must be submitted –
- (a) to the accounting officer, in the case of an award by -
 - (i) the chief financial officer;
 - (ii) a senior manager; or
 - (iii) a bid adjudication committee of which the chief financial officer or a senior manager is a member; or
- (b) to the chief financial officer or the senior manager responsible for the relevant bid, in the case of an award by
 - (i) a manager referred to in subparagraph (2)(c)(iii) of this policy; or
 - (ii) a bid adjudication committee of which the chief financial officer or a senior manager is not a member.
- (5) Subparagraphs (3) and (4) of this policy do not apply to procurements out of petty cash.
- (6) This paragraph may not be interpreted as permitting an official to whom the power to make final awards has been subdelegated, to make a final award in a competitive bidding process otherwise than through the committee system provided for in paragraph 26 of this policy.
- (7) No supply chain management decision-making powers may be delegated to an advisor or consultant.

Oversight role of council

- 6. (1) The council must maintain oversight over the implementation of this supply chain management policy.
 - (2) For the purposes of such oversight the accounting officer must –

- (a) (i) within 30 days of the end of each financial year, submit a report on the implementation of the supply chain management policy of the municipality to the council,
- (ii) whenever there are serious and material problems in the implementation of the supply chain management policy, immediately submit a report to the council,
- (3) The accounting officer must, within 10 days of the end of each quarter, submit a report on the implementation of the supply chain management policy to the mayor.
 - (4) The reports must be made public in accordance with section 21A of the Municipal Systems Act.

Supply chain management unit

- 7. (1) A supply chain management unit is hereby established to implement this supply chain management policy.
- (2) The supply chain management unit must, where possible, operate under the direct supervision of the chief financial officer or an official to whom this duty has been delegated in terms of section 82 of the Act.

Training of supply chain management officials

8. The training of officials involved in implementing the supply chain management policy should be in accordance with any Treasury guidelines on supply chain management training.

CHAPTER 2 FRAMEWORK FOR SUPPLY CHAIN MANAGEMENT

Format of supply chain management

- 9. This supply chain management policy provides systems for
 - (i) demand management;
 - (ii) acquisition management;
 - (iii) logistics management;
 - (iv) disposal management;
 - (v) risk management; and
 - (vi) performance management.

Part 1: Demand management System of demand management

- 10. In order to ensure that the resources required to support the strategic and operational commitments are delivered at the correct time, at the right price and at the right location, and that the quantity and quality satisfy needs, an effective system of demand management must include the following:
- (a) Planning for future requirements. Acquisition and disposals of all goods required to meet the strategic goals outlined in the Integrated Development Plan must be quantified, budgeted and planned to ensure timely and effective delivery, appropriate quality at a fair cost to meet the needs of the municipality and community. Critical delivery dates must be determined and adhered to.
- (b) If the requirement is of a repetitive nature and there are benefits of economies of scale a contract for a specific commodity should be arranged.
- (c) In order to compile the correct specifications an industry analysis / research should be undertaken to ensure future needs and technology benefits are maximized

Part 2: Acquisition management
System of acquisition management

- **11.** (1) Through operational procedures, an effective system of acquisition management is established in Part 2 of this policy in order to ensure –
- that goods and services are procured by the municipality in accordance with authorised processes only;
- (b) that expenditure on goods and services is incurred in terms of an approved budget in terms of section 15 of the Act;
- (c) that the threshold values for the different procurement processes are complied with;
- (d) that bid documentation, evaluation and adjudication criteria, and general conditions of a contract, are in accordance with any applicable legislation; and
- (e) that any Treasury guidelines on acquisition management are properly taken into account.
- (2) This supply chain management policy, except where provided otherwise in the policy, does not apply in respect of the procurement of goods and services contemplated in section 110(2) of the Act, including –
- (a) water from the Department of Water Affairs or a public entity, another municipality or a municipal entity; and
- electricity from Eskom or another public entity, another municipality or a municipal entity.
- (3) The following information must be made public wherever goods or services contemplated in section 110(2) of the Act are procured other than through the supply chain management system -
- (a) the kind of goods or services; and
- (b) the name of the supplier.

Range of procurement processes

12. (1) The procurement of goods and services through this policy is provided by way of –

- (a) petty cash purchases, up to a transaction value of R300 (VAT included);
- (b) written quotations for procurements of a transaction value over R300 up to R10 000 (VAT included);
- (c) formal written price quotations for procurements of a transaction value over R10 000 up to R200 000 (VAT included); and
- (d) a competitive bidding process for-
 - (i) procurements above a transaction value of R200 000 (VAT included); and
 - (ii) the procurement of long term contracts.
 - (2) The accounting officer may, in writing:lower, but not increase, the different threshold values specified in subparagraph (1); or
- (e) direct that -
 - (i) written quotations be obtained for any specific procurement of a transaction value lower than R2000;
 - (ii) formal written price quotations be obtained for any specific procurement of a transaction value lower than R10 000; or
 - (iii) a competitive bidding process be followed for any specific procurement of a transaction value lower than R200 000.
 - (3) Goods or services may not deliberately be split into parts or items of a lesser value merely to avoid complying with the requirements of the policy. When determining transaction values, a requirement for goods or services consisting of different parts or items must as far as possible be treated and dealt with as a single transaction.

General preconditions for consideration of written quotations or bids

- **13.** A written quotation or bid may not be considered unless the provider who submitted the quotation or bid –
- (a) has furnished that provider's -

- (i) full name;
- (ii) identification number or company or other registration number; and
- (iii) tax reference number and VAT registration number, if any;
- (b) has authorised the municipality to obtain a tax clearance from the South African Revenue Services that the provider's tax matters are in order; and
- (c) has indicated -
 - (i) whether he or she is in the service of the state, or has been in the service of the state in the previous twelve months;
 - (ii) if the provider is not a natural person, whether any of its directors, managers, principal shareholders or stakeholder is in the service of the state, or has been in the service of the state in the previous twelve months; or
 - (iii) whether a spouse, child or parent of the provider or of a director, manager, shareholder or stakeholder referred to in subparagraph(ii) is in the service of the state, or has been in the service of the state in the previous twelve months.

Lists of accredited prospective providers

- **14.** (1) The accounting officer must –
- (a) keep a list of accredited prospective providers of goods and services that must be used for the procurement requirements through written quotations and formal written price quotations; and
- (b) at least once a year through newspapers commonly circulating locally, the website and any other appropriate ways, invite prospective providers of goods or services to apply for evaluation and listing as accredited prospective providers;
- (c) specify the listing criteria for accredited prospective providers; and
- (d) disallow the listing of any prospective provider whose name appears on the National Treasury's database as a person prohibited from doing business with the public sector.

- (2) The list must be updated at least quarterly to include any additional prospective providers and any new commodities or types of services. Prospective providers must be allowed to submit applications for listing at any time.
 - (3) The list must be compiled per commodity and per type of service.
- (4) To be enlisted as an accredited prospective provider, the following documents must be submitted to the municipality:
- (a) documentary proof of registration;
- (b) proof of shareholding documents;
- (c) Cidb, Sanas, BBBEE Approved
- (d) proof of banking documents;
- (e) tax clearance certificate;
- (f) proof of physical address;
- (g) postal address and contact numbers;
- (h) contact person for correspondence.

Petty cash purchases

- 15. The conditions for the procurement of goods by means of petty cash purchases referred to in paragraph 12 (1) (a) of this policy, are as follows –
- (a) determining the terms on which a manager may delegate responsibility for petty cash to an official reporting to the manager;
- (b) limiting the maximum number of petty cash purchases or the maximum amounts per month for each manager;
- (c) excluding any types of expenditure from petty cash purchases that are excluded, where this is considered necessary; and
- (d) A monthly reconciliation report from each manager must be provided to the chief financial officer, including
 - (i) the total amount of petty cash purchases for that month; and
 - (ii) receipts and appropriate documents for each purchase.

Written or verbal quotations

- **16.** The conditions for the procurement of goods or services through written or verbal quotations, are as follows –
- (a) quotations must be obtained from at least three different providers preferably from, but not limited to, providers whose names appear on the list of accredited prospective providers of the municipality, provided that if quotations are obtained from providers who are not listed, such providers must meet the listing criteria in the supply chain management policy required by 14(1)(b) and (c) of this policy;
- (b) to the extent feasible, providers must be requested to submit such quotations in writing;
- (c) if it is not possible to obtain at least three quotations, the reasons must be recorded and reported quarterly to the accounting officer or another official designated by the accounting officer;
- (d) the accounting officer must record the names of the potential providers requested to provide such quotations with their quoted prices; and
- (e) if a quotation was submitted verbally, the order may be placed only against written confirmation by the selected provider.

Formal written price quotations

- 17. (1) The conditions for the procurement of goods or services through formal written price quotations, are as follows;
- (a) quotations must be obtained in writing from at least three different providers whose names appear on the list of accredited prospective providers of the municipality;
- (b) quotations may be obtained from providers who are not listed, provided that such providers meet the listing criteria in the supply chain management policy required by paragraph 14(1)(b) and (c);

- (c) if it is not possible to obtain at least three quotations, the reasons must be recorded and approved by the chief financial officer or an official designated by the chief financial officer, and
- (d) the accounting officer must record the names of the potential providers and their written quotations.
- (2) A designated official referred to in subparagraph (1) (c) must within three days of the end of each month report to the chief financial officer on any approvals given during that month by that official in terms of that subparagraph.

Procedures for procuring goods or services through written or verbal quotations and formal written price quotations

- **18.** The operational procedure for the procurement of goods or services through written or verbal quotations or formal written price quotations, are as follows —
- (a) all requirements in excess of R30 000 (VAT included) that are to be procured by means of formal written price quotations must, in addition to the requirements of paragraph 17, be advertised for at least seven days on the website and an official notice board of the municipality;
- (b) when using the list of accredited prospective providers the accounting officer must promote ongoing competition amongst providers, including by inviting providers to submit quotations on a rotation basis;
- (c) offers received must be evaluated on a comparative basis taking into account unconditional discounts;
- (d) the accounting officer or chief financial officer must on a monthly basis be notified in writing of all written or verbal quotations and formal written price quotations accepted by an official acting in terms of a subdelegation;
 - (e) stipulate requirements for proper record keeping;
 - (f) offers below R30 000 (VAT included) must be awarded based on compliance to specifications and conditions of contract, ability and capability to deliver goods and services and lowest price;

(g) acceptable offers, which are subject to the preference points system (PPPFA) and associated regulations, must be awarded to the bidder who scored the highest points.

Competitive bids

- **19.** (1) Goods or services above a transaction value of **R200 000** (VAT included) and long term contracts may only be procured through a competitive bidding process, subject to paragraph 11(2) of this policy; and
- (2) No requirement for goods or services above an estimated transaction value of R200 000 (VAT included), may deliberately be split into parts or items of lesser value merely for the sake of procuring the goods or services otherwise than through a competitive bidding process.

Process for competitive bidding

- **20.** The procedures for a competitive bidding process are established in Part 2 of this policy for each of the following stages:
- (a) the compilation of bidding documentation as detailed in paragraph 21;
- (b) the public invitation of bids as detailed in paragraph 21;
- (c) site meetings or briefing sessions, if applicable as detailed in paragraph 21;
- (d) the handling of bids submitted in response to public invitation;
- (e) the evaluation of bids;
- (f) the award of contracts;
- (g) the administration of contracts:
 - (i) After the approval of a bid, the accounting officer and the bidder must enter into a written contract.
- (h) proper record keeping :
- (i) Original / legal copies of written contracts and agreements should be kept in a secure place for reference purposes.

Bid documentation for competitive bids

- **21.** The criteria to which bid documentation for a competitive bidding process must comply, must –
- (a) take into account -
 - (i) the general conditions of contract;
 - (ii) any Treasury guidelines on bid documentation; and
 - (iii) the requirements of the Construction Industry Development Board, in the case of a bid relating to construction, upgrading or refurbishment of buildings or infrastructure;
- (b) include evaluation and adjudication criteria, including any criteria required by other applicable legislation;
- (c) compel bidders to declare any conflict of interest they may have in the transaction for which the bid is submitted;
- (d) if the value of the transaction is expected to exceed R10 million (VAT included), require bidders to furnish—
 - (i) if the bidder is required by law to prepare annual financial statements for auditing, their audited annual financial statements
 - (aa) for the past three years; or
 - (bb) since their establishment if established during the past three years;
 - (ii) a certificate signed by the bidder certifying that the bidder has no undisputed commitments for municipal services towards a municipality or other service provider in respect of which payment is overdue for more than 30 days;
 - (iii) particulars of any contracts awarded to the bidder by an organ of state during the past five years, including particulars of any material non-compliance or dispute concerning the execution of such contract;
 - (iv) a statement indicating whether any portion of the goods or services are expected to be sourced from outside the Republic, and, if so,

what portion and whether any portion of payment from the municipality or municipal entity is expected to be transferred out of the Republic; and

(e) stipulate that disputes must be settled by means of mutual consultation, mediation (with or without legal representation), or, when unsuccessful, in a South African court of law.

Public invitation for competitive bids

- **22.** The procedure for the invitation of competitive bids, are as follows:
- (1) (a) Any invitation to prospective providers to submit bids must be by means of a public advertisement in newspapers commonly circulating locally, the website of the municipality or any other appropriate ways (which may include an advertisement in the Government Tender Bulletin); and
 - (b) the information contained in a public advertisement, must include -
 - (i) the closure date for the submission of bids, which may not be less than 30 days in the case of transactions over R10 million (VAT included), or which are of a long term nature, or **14 days** in any other case, from the date on which the advertisement is placed in a newspaper, subject to subparagraph (2) of this policy;
 - (ii) a statement that bids may only be submitted on the bid documentation provided by the municipality and
 - (iii) date, time and venue of any proposed site meetings or briefing sessions.
- (2) The accounting officer may determine a closure date for the submission of bids which is less than the **30 or 14 days** requirement, but only if such shorter period can be justified on the grounds of urgency or emergency or any exceptional case where it is impractical or impossible to follow the official procurement process.

- (3) Bids submitted must be sealed.
- (4) Where bids are requested in electronic format, such bids must be supplemented by sealed hard copies.

Procedure for handling, opening and recording of bids

- 23. The procedures for the handling, opening and recording of bids, are as follows:
- (a) Bids-
 - (i) must be opened only in public; and
 - (ii) must be opened at the same time and as soon as possible after the period for the submission of bids has expired;
 - (iii) received after the closing time should not be considered and returned unopened immediately.
 - (b) Any bidder or member of the public has the right to request that the names of the bidders who submitted bids in time must be read out and, if practical, also each bidder's total bidding price; and
 - (c) The person who opened the bids shall forthwith place his / her initials against the total amount mentioned in the bid documents.
 - (d) The accounting officer must
 - (i) record in a register all bids received in time;
 - (ii) make the register available for public inspection; and
 - (iv) publish the entries in the register and the bid results on the website.
 - (e) No information, except the provisions in subparagraph (b), relating to the bid should be disclosed to bidders or other persons until the successful bidder is notified of the awards.

- (e) Any deposit or security received with the bid shall forthwith be handed to the Chief Financial Officer or his proxy for official acknowledgement of receipt.
- (f) After being recorded in the register referred to in subparagraph (d)(i) above the bids shall be handed over to the chairperson of the Bid Evaluation Committee or his proxy for the evaluation thereof and he shall acknowledge receipt by signing the register.

Negotiations with preferred bidders

- **24.** (1) The accounting officer may negotiate the final terms of a contract with bidders identified through a competitive bidding process as preferred bidders, provided that such negotiation –
- (a) does not allow any preferred bidder a second or unfair opportunity;
- (b) is not to the detriment of any other bidder; and
- (c) does not lead to a higher price than the bid as submitted.
 - (2) Minutes of such negotiations must be kept for record purposes.

Two-stage bidding process

- 25. (1) A two-stage bidding process is allowed for -
- (a) large complex projects;

- (b) projects where it may be undesirable to prepare complete detailed technical specifications; or
- (c) long term projects with a duration period exceeding three years.
- (2) In the first stage technical proposals on conceptual design or performance specifications should be invited, subject to technical as well as commercial clarifications and adjustments.

(3) In the second stage final technical proposals and priced bids should be invited.

Committee system for competitive bids

- 26. (1) The following committees are hereby established -
- (a) a bid specification committee;
- (b) a bid evaluation committee; and
- (c) a bid adjudication committee;
- (2) The accounting officer is required to appoint the members of each committee, taking into account section 117 of the Act; and
- (3) The accounting officer is required to provide for an attendance or oversight process by a neutral or independent observer, appointed by the accounting officer, when this is appropriate for ensuring fairness and promoting transparency.
 - (4) The committee system must be consistent with –
- (a) paragraph 27, 28 and 29 of this policy; and
- (b) any other applicable legislation.
- (5) The accounting officer may apply the committee system to formal written price quotations.

Bid specification committees

- **27.** (1) The bid specification committee must compile the specifications for each procurement of goods or services by the municipality .
 - (2) Specifications -
- (a) must be drafted in an unbiased manner to allow all potential suppliers to offer their goods or services;
- (b) must take account of any accepted standards such as those issued by Standards South Africa, the International Standards Organisation, or an

- authority accredited or recognized by the South African National Accreditation System with which the equipment or material or workmanship should comply;
- (c) where possible, be described in terms of performance required rather than in terms of descriptive characteristics for design;
- (d) may not create trade barriers in contract requirements in the forms of specifications, plans, drawings, designs, testing and test methods, packaging, marking or labeling of conformity certification;
- (e) may not make reference to any particular trade mark, name, patent, design, type, specific origin or producer unless there is no other sufficiently precise or intelligible way of describing the characteristics of the work, in which case such reference must be accompanied by the word "equivalent";
- (f) must indicate each specific goal for which points may be awarded in terms of the points system set out in the Preferential Procurement Regulations 2011; and
- (g) must be approved by the accounting officer prior to publication of the invitation for bids in terms of paragraph 22 of this policy.
- (3) The bid specification committee must be composed of one or more officials of the municipality, preferably the manager responsible for the function involved, and may, when appropriate, include external specialist advisors.
- (4) No person, advisor or corporate entity involved with the bid specification committee, or director of such a corporate entity, may bid for any resulting contracts.

Bid evaluation committees

- 28. (1) The bid evaluation committee must -
- (a) evaluate bids in accordance with -
 - (i) the specifications for a specific procurement;

- (ii) the points system set out in terms of paragraph 27(2)(f); and
- (iii) the evaluation methods outlined in Annexure A of this policy.
- (b) evaluate each bidder's ability to execute the contract;
- check in respect of the recommended bidder whether municipal rates and taxes and municipal service charges are not in arrears, and;
- (d) submit to the adjudication committee a report and recommendations regarding the award of the bid or any other related matter.
- (2) The bid evaluation committee must as far as possible be composed of –
- (a) officials from departments requiring the goods or services; and
- (b) at least one supply chain management practitioner of the municipality.

Bid adjudication committees

- 29. (1) The bid adjudication committee must –
- (a) consider the report and recommendations of the bid evaluation committee; and
- (b) either -
 - depending on its delegations, make a final award or a recommendation to the accounting officer to make the final award;
 or
 - (ii) make another recommendation to the accounting officer how to proceed with the relevant procurement.
 - (2) The bid adjudication committee must consist of at least four senior managers of the municipality which must include –
- (i) the chief financial officer and Senior Managers, if the chief financial officer is not available, another manager in the budget and treasury office reporting directly to the chief financial officer and designated by the chief financial officer; and

- (ii) at least one senior supply chain management practitioner who is an official of the municipality; and
- (iii) a technical expert in the relevant field who is an official, if such an expert exists.
 - (3) Neither a member of a bid evaluation committee, nor an advisor or person assisting the evaluation committee, may be a member of a bid adjudication committee.
- (4) (a) If the bid adjudication committee decides to award a bid other than the one recommended by the bid evaluation committee, the bid adjudication committee must prior to awarding the bid
 - (i) check in respect of the preferred bidder whether that bidder's municipal rates and taxes and municipal service charges are not in arrears, and;
- (ii) notify the accounting officer.
 - (b) The accounting officer may –
- after due consideration of the reasons for the deviation, ratify or reject the decision of the bid adjudication committee referred to in paragraph (a);
 and
- (ii) if the decision of the bid adjudication committee is rejected, refer the decision of the adjudication committee back to that committee for reconsideration.
- (6) The accounting officer may at any stage of a bidding process, refer any recommendation made by the evaluation committee or the adjudication committee back to that committee for reconsideration of the recommendation.
- (7) The accounting officer must comply with section 114 of the Act within 10 working days

Procurement of banking services

- 30. (1) Banking services -
- (a) must be procured through competitive bids;
- (b) must be consistent with section 7 or 85 of the Act; and
- (c) may not be for a period of more than five years at a time.
- (2) The process for procuring a contract for banking services must commence at least nine months before the end of an existing contract.
- (3) The closure date for the submission of bids may not be less than 60 days from the date on which the advertisement is placed in a newspaper in terms of paragraph 22(1). Bids must be restricted to banks registered in terms of the Banks Act, 1990 (Act No. 94 of 1990).

Procurement of IT related goods or services

- **31.** (1) The accounting officer may request the State Information Technology Agency (SITA) to assist with the acquisition of IT related goods or services through a competitive bidding process.
- (2) Both parties must enter into a written agreement to regulate the services rendered by, and the payments to be made to, SITA.
- (3) The accounting officer must notify SITA together with a motivation of the IT needs if –
- (a) the transaction value of IT related goods or services required in any financial year will exceed R50 million (VAT included); or
- (b) the transaction value of a contract to be procured whether for one or more years exceeds R50 million (VAT included).

(4) If SITA comments on the submission and the municipality disagrees with such comments, the comments and the reasons for rejecting or not following such comments must be submitted to the council, the National Treasury, the relevant provincial treasury and the Auditor General.

Procurement of goods and services under contracts secured by other organs of state

- **32.** (1) The accounting officer may procure goods or services under a contract secured by another organ of state, but only if –
- the contract has been secured by that other organ of state by means of a competitive bidding process applicable to that organ of state;
- (b) there is no reason to believe that such contract was not validly procured;
- (c) there are demonstrable discounts or benefits to do so; and
- (d) that other organ of state and the provider have consented to such procurement in writing.
 - (2) Subparagraphs (1)(c) and (d) do not apply if –
- (a) a municipal entity procures goods or services through a contract secured by its parent municipality; or
- (b) a municipality procures goods or services through a contract secured by a municipal entity of which it is the parent municipality.

Procurement of goods necessitating special safety arrangements

- 33. (1) The acquisition and storage of goods in bulk (other than water), which necessitate special safety arrangements, including gasses and fuel, should be avoided where ever possible.
- (2) Where the storage of goods in bulk is justified, such justification must be based on sound reasons, including the total cost of ownership, cost

advantages and environmental impact and must be approved by the accounting officer.

Proudly SA Campaign

- **34.** The municipality supports the Proudly SA Campaign to the extent that, all things being equal, preference is given to procuring local goods and services from:
 - Firstly –suppliers and businesses within the municipality or district;
 - Secondly suppliers and businesses within the relevant province;
 - Thirdly suppliers and businesses within the Republic of South Africa

Appointment of consultants

- 35. (1) The accounting officer may procure consulting services provided that any Treasury guidelines in respect of consulting services are taken into account when such procurements are made.
 - (2) Consultancy services must be procured through competitive bids if
- (a) the value of the contract exceeds R200 000 (VAT included); or
- (b) the duration period of the contract exceeds one year.
 - (3) In addition to any requirements prescribed by this policy for competitive bids, bidders must furnish particulars of —
- (a) all consultancy services provided to an organ of state in the last five years;
 and
- (b) any similar consultancy services provided to an organ of state in the last five years.
- (4) The accounting officer must ensure that copyright in any document produced, and the patent rights or ownership in any plant, machinery, thing, system or process designed or devised, by a consultant in the course of the consultancy service is vested in the municipality.

Deviation from, and ratification of minor breaches of, procurement processes

- 36. (1) The accounting officer may -
- (a) dispense with the official procurement processes established by this policy and to procure any required goods or services through any convenient process, which may include direct negotiations, but only
 - (i) in an emergency;
 - (ii) if such goods or services are produced or available from a single provider only;
 - (iii) for the acquisition of special works of art or historical objects where specifications are difficult to compile;
 - (iv) acquisition of animals for zoos and/or nature and game reserves; or
 - (v) in any other exceptional case where it is impractical or impossible to follow the official procurement processes; and
- (b) ratify any minor breaches of the procurement processes by an official or committee acting in terms of delegated powers or duties which are purely of a technical nature.
- (2) The accounting officer must record the reasons for any deviations in terms of subparagraphs (1)(a) and (b) of this policy and report them to the next meeting of the council and include as a note to the annual financial statements.
- (3) Subparagraph (2) does not apply to the procurement of goods and services contemplated in paragraph 11(2) of this policy.

Unsolicited bids

37. (1) In accordance with section 113 of the Act there is no obligation to consider unsolicited bids received outside a normal bidding process.

- (2) The accounting officer may decide in terms of section 113(2) of the Act to consider an unsolicited bid, only if –
- the product or service offered in terms of the bid is a demonstrably or proven unique innovative concept;
- (b) the product or service will be exceptionally beneficial to, or have exceptional cost advantages;
- (c) the person who made the bid is the sole provider of the product or service; and
- (d) the reasons for not going through the normal bidding processes are found to be sound by the accounting officer.
- (3) If the accounting officer decides to consider an unsolicited bid that complies with subparagraph (2) of this policy, the decision must be made public in accordance with section 21A of the Municipal Systems Act, together with –
- (a) reasons as to why the bid should not be open to other competitors;
- (b) an explanation of the potential benefits if the unsolicited bid were accepted; and
- (c) an invitation to the public or other potential suppliers to submit their comments within 30 days of the notice.
- (4) All written comments received pursuant to subparagraph (3), including any responses from the unsolicited bidder, must be submitted to the National Treasury and the relevant provincial treasury for comment.
- (5) The adjudication committee must consider the unsolicited bid and may award the bid or make a recommendation to the accounting officer, depending on its delegations.
- (6) A meeting of the adjudication committee to consider an unsolicited bid must be open to the public.

- (7) When considering the matter, the adjudication committee must take into account –
- (a) any comments submitted by the public; and
- (b) any written comments and recommendations of the National Treasury or the relevant provincial treasury.
- (8) If any recommendations of the National Treasury or provincial treasury are rejected or not followed, the accounting officer must submit to the Auditor General, the relevant provincial treasury and the National Treasury the reasons for rejecting or not following those recommendations.
- (9) Such submission must be made within seven days after the decision on the award of the unsolicited bid is taken, but no contract committing the municipality to the bid may be entered into or signed within 30 days of the submission.

Combating of abuse of supply chain management system

- **38.** The following measures are established to combat the abuse of the supply chain management system:
- (1) The accounting officer must-
- (a) take all reasonable steps to prevent abuse of the supply chain management system;
- (b) investigate any allegations against an official or other role player of fraud, corruption, favouritism, unfair or irregular practices or failure to comply with this supply chain management policy, and when justified –
 - (i) take appropriate steps against such official or other role player; or
 - (ii) report any alleged criminal conduct to the South African Police Service;

- (c) check the National Treasury's database prior to awarding any contract to ensure that no recommended bidder, or any of its directors, is listed as a person prohibited from doing business with the public sector;
- (d) reject any bid from a bidder-
 - (i) if any municipal rates and taxes or municipal service charges owed by that bidder or any of its directors to the municipality, or to any other municipality or municipal entity, are in arrears for more than three months; or
 - (ii) who during the last five years has failed to perform satisfactorily on a previous contract with the municipality or any other organ of state after written notice was given to that bidder that performance was unsatisfactory;
- (e) reject a recommendation for the award of a contract if the recommended bidder, or any of its directors, has committed a corrupt or fraudulent act in competing for the particular contract;
- (f) cancel a contract awarded to a person if -
 - the person committed any corrupt or fraudulent act during the bidding process or the execution of the contract; or
 - (ii) an official or other role player committed any corrupt or fraudulent act during the bidding process or the execution of the contract that benefited that person; and
- (g) reject the bid of any bidder if that bidder or any of its directors -
 - (i) has abused the supply chain management system of the municipality or has committed any improper conduct in relation to such system;
 - (ii) has been convicted for fraud or corruption during the past five years;
 - (iii) has willfully neglected, reneged on or failed to comply with any government, municipal or other public sector contract during the past five years; or

- (iv) has been listed in the Register for Tender Defaulters In terms section 29 of the Prevention and Combating of Corrupt Activities Act (No 12 of 2004).
- (2) The accounting officer must inform the National Treasury and relevant provincial treasury in writing of any actions taken in terms of subparagraphs (1)(b)(ii), (e) or (f) of this policy.

Part 3: Logistics, Disposal, Risk and Performance Management

Logistics management

- 39. An effective system of logistics management must include the following:
- (a) monitoring of spending patterns on types or classes of goods and services which should where practical incorporate the coding of items to ensure that each item has a unique number for the purposes of monitoring
- (b) setting of inventory levels that includes minimum and maximum levels and lead times wherever goods are placed in stock;
- (c) placing of manual or electronic orders for all acquisitions other than petty cash;
- (d) before payment is approved, a certification from the responsible officer that the goods and services are received or rendered on time and is in accordance with the order, the general conditions of contract and specifications where applicable and that the price charged is as quoted / in terms of a contract;
- (e) appropriate standards of internal control and warehouse management to ensure goods placed in stores are secure and only used for the purpose they were purchased;

- (f) regular checking to ensure that all assets including official vehicles are properly managed, appropriately maintained and only used for official purposes; and
- (g) monitoring and review of the supply vendor performance to ensure compliance with specifications and contract conditions for a particular good or service.

Disposal management

- **40.** (1) The criteria for the disposal or letting of assets, including unserviceable, redundant or obsolete assets, subject to sections 14 and 90 of the Act, are as follows: [council to insert criteria]
 - (2) The disposal of assets must-
- (a) be by one of the following methods
 - (i) transferring the asset to another organ of state in terms of a provision of the Act enabling the transfer of assets;
 - (ii) transferring the asset to another organ of state at market related value or, when appropriate, free of charge;
 - (iii) selling the asset; or
 - (iv) destroying the asset;
- (b) provided that -
 - immovable property may be sold only at market related prices except when the public interest or the plight of the poor demands otherwise;
 - (ii) movable assets may be sold either by way of written price quotations, a competitive bidding process, auction or at market related prices, whichever is the most advantageous;
 - (iii) in the case of the free disposal of computer equipment, the provincial department of education must first be approached to indicate within 30 days whether any of the local schools are interested in the equipment; and

- (iv) in the case of the disposal of firearms, the National Conventional Arms Control Committee has approved any sale or donation of firearms to any person or institution within or outside the Republic;
- (c) furthermore ensure that -
 - (i) immovable property is let at market related rates except when the public interest or the plight of the poor demands otherwise; and
 - (ii) all fees, charges, rates, tariffs, scales of fees or other charges relating to the letting of immovable property are annually reviewed;
 and
- (d) ensure that where assets are traded in for other assets, the highest possible trade-in price is negotiated.

Risk management

- **41.** (1) The criteria for the identification, consideration and avoidance of potential risks in the supply chain management system, are as follows [council to insert criteria]
 - (2) Risk management must include -
- (a) the identification of risks on a case-by-case basis;
- (b) the allocation of risks to the party best suited to manage such risks;
- (c) acceptance of the cost of the risk where the cost of transferring the risk is greater than that of retaining it;
- (d) the management of risks in a pro-active manner and the provision of adequate cover for residual risks; and
- (e) the assignment of relative risks to the contracting parties through clear and unambiguous contract documentation.

Performance management

42. The accounting officer must establish an effective internal monitoring system in order to determine, on the basis of a retrospective analysis, whether the authorised supply chain management processes were followed and whether the desired *objectives* were achieved.

Part 4: Other matters

Prohibition on awards to persons whose tax matters are not in order

- **43.** (1) The accounting officer must ensure that, irrespective of the procurement process followed, no award above **R15 000** is given to a person whose tax matters have not been declared by the South African Revenue Service to be in order.
- (2) Before making an award to a person the accounting officer must first check with SARS whether that person's tax matters are in order.
- (3) If SARS does not respond within 7 days such person's tax matters may for purposes of subparagraph (1) be presumed to be in order.

Prohibition on awards to persons in the service of the state

- **44.** The accounting officer must ensure that irrespective of the procurement process followed, no award may be given to a person –
- (a) who is in the service of the state; or
- (b) if that person is not a natural person, of which any director, manager, principal shareholder or stakeholder is a person in the service of the state; or
- (c) a person who is an advisor or consultant contracted with the municipality

Awards to close family members of persons in the service of the state

45. The notes to the annual financial statements must disclose particulars of any award of more than R2000 to a person who is a spouse, child or parent of a

person in the service of the state, or has been in the service of the state in the previous twelve months, including –

- (a) the name of that person;
- (b) the capacity in which that person is in the service of the state; and
- (c) the amount of the award.

Ethical standards

- **46.** (1) A code of ethical standards is hereby established, in accordance with subparagraph (2), for officials and other role players in the supply chain management system in order to promote –
- (a) mutual trust and respect; and
- (b) an environment where business can be conducted with integrity and in a fair and reasonable manner.
- (2) An official or other role player involved in the implementation of the supply chain management policy –
- (a) must treat all providers and potential providers equitably;
- (b) may not use his or her position for private gain or to improperly benefit another person;
- (c) may not accept any reward, gift, favour, hospitality or other benefit directly or indirectly, including to any close family member, partner or associate of that person, of a value more than R350;
- (d) notwithstanding subparagraph (2)(c), must declare to the accounting officer details of any reward, gift, favour, hospitality or other benefit promised, offered or granted to that person or to any close family member, partner or associate of that person;
- (e) must declare to the accounting officer details of any private or business interest which that person, or any close family member, partner or associate, may have in any proposed procurement or disposal process of, or in any award of a contract by, the municipality;

- (f) must immediately withdraw from participating in any manner whatsoever in a procurement or disposal process or in the award of a contract in which that person, or any close family member, partner or associate, has any private or business interest;
- (g) must be scrupulous in his or her use of property belonging to municipality
- (h) must assist the accounting officer in combating fraud, corruption, favouritism and unfair and irregular practices in the supply chain management system; and
- must report to the accounting officer any alleged irregular conduct in the supply chain management system which that person may become aware of, including –
 - (i) any alleged fraud, corruption, favouritism or unfair conduct;
 - (ii) any alleged contravention of paragraph 47(1) of this policy; or
 - (iii) any alleged breach of this code of ethical standards.
 - (3) Declarations in terms of subparagraphs (2)(d) and (e) -
- (a) must be recorded in a register which the accounting officer must keep for this purpose;
- (b) by the accounting officer must be made to the mayor of the municipality who must ensure that such declarations are recorded in the register.
- (4) The National Treasury's code of conduct must also be taken into account by supply chain management practitioners and other role players involved in supply chain management.
- (5) A breach of the code of conduct adopted by the municipality must be dealt with in accordance with schedule 2 of the Local Government: Municipal Systems Act, 2000.

Inducements, rewards, gifts and favours to municipalities, officials and other role players

- 47. (1) No person who is a provider or prospective provider of goods or services, or a recipient or prospective recipient of goods disposed or to be disposed of may either directly or through a representative or intermediary promise, offer or grant –
- (a) any inducement or reward to the municipality for or in connection with the award of a contract; or
- (b) any reward, gift, favour or hospitality to -
 - (i) any official; or
 - (ii) any other role player involved in the implementation of the supply chain management policy.
- (2) The accounting officer must promptly report any alleged contravention of subparagraph (1) to the National Treasury for considering whether the offending person, and any representative or intermediary through which such person is alleged to have acted, should be listed in the National Treasury's database of persons prohibited from doing business with the public sector.
 - (3) Subparagraph (1) does not apply to gifts less than **R350** in value.

Sponsorships

- **48.** The accounting officer must promptly disclose to the National Treasury and the relevant provincial treasury any sponsorship promised, offered or granted, whether directly or through a representative or intermediary, by any person who is
 - (a) a provider or prospective provider of goods or services; or
 - (b) a recipient or prospective recipient of goods disposed or to be disposed.

Objections and complaints

49. Persons aggrieved by decisions or actions taken in the implementation of this supply chain management system, may lodge within **14 days** of the decision or action, a written objection or complaint against the decision or action.

Resolution of disputes, objections, complaints and queries

- **50.** (1) The accounting officer must appoint an independent and impartial person, not directly involved in the supply chain management processes –
- (a) to assist in the resolution of disputes between the municipality and other persons regarding -
 - (i) any decisions or actions taken in the implementation of the supply chain management system; or
 - (ii) any matter arising from a contract awarded in the course of the supply chain management system; or
 - (b)(c) to deal with objections, complaints or queries regarding any such decisions or actions or any matters arising from such contract.
- (2) The accounting officer, or another official designated by the accounting officer,_is responsible for assisting the appointed person to perform his or her functions effectively.
 - (3) The person appointed must –
- (a) strive to resolve promptly all disputes, objections, <u>complaints</u> or queries received; and
- (b) <u>submit monthly reports</u> to the accounting officer <u>on</u> all disputes, objections, <u>complaints</u> or queries received, attended to or resolved.
 - (4) A dispute, objection, complaint or query may be referred to the relevant provincial treasury if –
- (a) the dispute, objection, complaint_or query is not resolved within 60 days;or
- (b) no response is forthcoming within 60 days.

- (5) If the provincial t<u>reasury</u> does not or cannot<u>resolve the matter, the</u> dispute, objection, complaint_or query_may be referred to the National <u>Treasury</u> for resolution.
- (6) This paragraph must not be read as affecting a person's rights to approach a court at any time.

Contracts providing for compensation based on turnover

- 51. If a service provider acts on behalf of a municipality to provide any service or act as a collector of fees, service charges or taxes and the compensation payable to the service provider is fixed as an agreed percentage of turnover for the service or the amount collected, the contract between the service provider and the municipality must stipulate –
- (a) a cap on the compensation payable to the service provider; and
- (d) that such compensation must be performance based.

Commencement

52. This policy takes effect on the date on which it is adopted by the council.

ANNEXURE A

EVALUATION METHODS

The following preferential points system shall be applied for all procurement equal to or above R30,000. However, these prescripts may be applied for procurement with a value of less than R30,000, if and when appropriate.

(A) 80/20 (≤ R500,000)

PRINCIPLES IN TERMS OF WHICH POINTS WILL BE AWARDED	NUMBER OF POINTS	
(i) Lowest acceptable bid (price)	80	
The following formula will be applied in terms of price and functionality. The total number of points may not exceed 80 and must be inclusive of both price and functionality, if functionality is applied:		
$Ps = 80 (1-Pt - P^{min}/P_{min})$		
Where Ps = Points scored for price of bid under consideration Pt = Rand value of offer bid consideration P min = Rand value of lowest acceptable bid		
(ii) Persons who had no franchise in national Elections before the 1983 and 1993 Constitutions(HDI)	10	
(iii) Kgalagadi based Enterprises		
(iv) Who is a Female		
(v) Persons with Disability		
(vi) Youth Ownership	2	
Historically Disadvantaged Individual Status The following formula must be applied to calculate the number of points for equity ownership by and HDI: NEP = NOP x ^{EP} / ₁₀₀		
Where NEP = Points awarded for equity ownership by an HDI		

NOP owner-	= The maximum number of points (10) awarded for equity	
EP	Ship by an HDI = The percentage of equity ownership by an HDI within the Enterprise or business	
TOTAL		100 kg

(B) 90/10 (> R500,000)

PRINCIPLES IN TERMS OF WHICH POINTS WILL BE AWARDED	POINTS	
(i) Lowest acceptable bid (price)	90	
The following formula will be applied in terms of price and functionality. The total number of points may not exceed 90 and must be inclusive of both price and functionality, if functionality is applied:		
$Ps = 90 (1-Pt - P^{min}/P_{min})$		
Where Ps = Points scored for price of bid under consideration Pt = Rand value of offer bid consideration P min = Rand value of lowest acceptable bid		
(ii) Persons who had no franchise in national elections before the 1983 an 1993 constitutions:		
(iii) Who is a Female		
(iv) persons with disability		
(v) Youth Ownership		
(vi) Kgalagadi Based Enterprises		
Historically Disadvantaged Individual Status The following formula must be applied to calculate the number of points for equity ownership by and HDI: NEP = NOP x EP/100		
Where NEP = Points awarded for equity ownership by an HDI NOP = The maximum number of points (10) awarded for equity owner- Ship by an HDI EP = The percentage of equity ownership by an HDI within the Enterprise or business	-100	

Notwithstanding the preference points system to be followed in terms of this policy, the municipality may, on the recommendation of the Municipal Manager, acting in terms of Section 2(1)(f) of the Preferential Procurement Policy Framework Act 5 of 2000 read with Regulation 9 of the Regulations made in terms thereof, on grounds which are reasonable and justifiable in

order to achieve and/or maximize the procurement priorities/objectives outlined in this policy document, award the BID to the bidder other than the bidder that scored highest points.



TRAVEL AND SUBSITENCE POLICY FOR THE JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY

Council Resolution number:	Approved Date:			
Effective Date:	Review Date:			
Cllr. S. Gaobusiwe (Speaker)				
Mr. T.H Matlhare Acting (Municipal Manager)				

1. Introduction

- 1.1 The current travel and subsistence procedures have been applied and followed for the past years and have become outdated as circumstances have changed and costs have increased with inflation.
- 1.2 Officials and councilors are required from time to time to travel away from the office in order to meet other role players, attend workshops and official functions. And often these councilors and officials are required to use their own transport and need to be reimbursed for the cost incurred.
- 1.3 An updated Travel and Subsistence Policy that take the above scenario into account has become necessary.

2. Policy goals

The purpose of this policy is to:

Ensure that all travel and subsistence costs incurred by the Municipality are done as efficiently and effectively as possible.

Ensure that councilors and officials are reimbursed fairly and consistently for the cost incurred while traveling to perform municipal duties

3. Scope

The policy will be applicable to all members of staff councilors and relevant stakeholders of the **John** Taolo Gaetsewe District Municipality.

4. Legal Framework

- Department of Finance Tariff guidelines
- SALGA's Councillors Hand Book
- Department of Cooperative Governance and Traditional Affairs No R. 12225 Remuneration of Public Office bearers (Act No. 20. of 1998)

5. Definitions and Abbreviations

- **HOD** Head of Department
- MM Municipal Manager
- SARS South African Revenue Services
- SALGA South African Local Government Association
- BTO Budget and Treasury Office
- Spouse- A partner of a person in a valid marriage (Definition as per the Mirriage of 1961)

6. Claims and Tariffs

6.1 Privately Owned Vehicle

- 6.1 Where no appropriate council vehicle is available councilors and officials not participating in the motor scheme shall be entitled to utilize their own transport and shall be reimbursed as follows:
- 6.1.2 For privately owned vehicle claimant shall be paid at the current Department of Transport tariffs per kilometre.
 - 6.1.3 Staff members and councilors residing outside Kuruman Town, will make prior arrangements with the relevant HOD or the Municipal Manager in order to utilize the municipal car on arrival from an official trip.
- 6.1.4 In a case where a private transport was used to transport an official to and from home, the kilos can be claimed, and in a case where a vehicle scheme transport was used, the kilos can be included in the log book. (Prior arrangements will be done with the relevant Head of Department or the Municipal Manager).
- 6.1.5 The total traveling distance shall be calculated from and to the John Taolo Gaetsewe District Municipal offices in Kuruman, clause 6.1.3 and 6.1.4 will be considered in consultation with the Head of Department and the Municipal Manager.
- 6.1.6 Extra kilometers traveled as a result of traveling to and from the venue of the meeting, will be claimed on the return of employees.
- 6.1.7 Proof of ownership specifying the value and engine capacity of the vehicle must be submitted to the Budget and Treasury Office. A councilor or official will not be allowed to claim using another persons vehicle. Proof of ownership of a vehicle, and a copy of a drivers licence should be submitted to HR unit. Councillors and Staff members who are married (A partner of a person in a valid marriage (Definiton as per the Marriage of 1961)

may use their partner's vehicle.

- 6.1.8 Councillors will only claim for kilometers travelled, part time councilors will be allowed to claim from where they reside, whereas fulltime councilors will claim from the JTGDM premises, except during weekends and or public holidays.
- 6.1.9 In the event there is a need for officials and councilors to travel to the same meeting they should at least travel in a pair of two per vehicle. (Council resolution number FO2 28/02/2012)
- 6.1.10 Whenever two or more officials travel in one car whether official or private, an indemnity form designed for this purpose should be signed by all parties. The form should specify the names of the people, the fact that the employer will take the risks and the details of the meetings they will attend.
- 6.1.11 Should an accident happen while two or more officials were travelling in one car, the case will be handled as an injury on duty, and all claims and procedures on the Compensation and injuries and diseases act no 130 of 1993 will be followed.

6.2 Essential Users

- 6.2.1 All persons in the Essential user scheme members are excluded from claiming the travel expense.
- 6.2.2 Essential user scheme members who are also involved in projects cannot claim any Travel expense and should include the kilos for both projects funded by the municipality and by other departments in the log book.

6.3 Public Transport

6.3.1 For public transport proof of payment must be furnished.

6.4 Accommodation and Subsistence Allowance

- 6.4.1 Overnight accommodation shall only be allowed in cases where the traveling time from John Taolo Gaetsewe Municipal Offices to the venue is more than two hours after the official starting time (07:30) of the Municipality.
- 6.4.2 Overnight accommodation shall also be allowed in cases where traveling from the venue to John Taolo Gaetsewe Municipal Office is after 18:00, and 16:00 in cities where traffic congestion is a challenge.
- 6.4.3 The following two options are available in cases where an overnight accommodation is required:
- 6.4.4 Bookings for accommodation for both officials and Councillors will be done at a three star hotel or guesthouse.
- 6.4.5 Subsitence allowance will be paid in terms of the prescribed SARS tarrifs, as determined from time to time.

6.4.5.1 When travelling back to head office the following shall apply:

- a) If the kilomentres are less that 300, the normal R98 will be paid as per the SARS prescribed tarrifs)
- b) If the kilometers are more than 300, an out of pocket allowance of 319 will be paid as per the SARS prescribed office.
- 6.4.6 If a Municipality representative stays with a relative or friend, no accommodation allowance may be claimed, but the representative may claim a subsistence allowance of **R500** per day.
- 6.4.7 Where it is not necessary to overnight, no accommodation cost will be paid, and a subsitence allowance will be paid if a councilor or official was away for four hours and more on an official visit. The daily subsistence tarrifs will be determined by SARS, from time to time.
- 6.4.8 Should a need arise for an official/Councillor in the municipality to visit a particular Department, a stakeholder, a municipality outside the JTGD municipality, or to perform duties outside as according to his weekly/monthly plan, a letter of motivation and or a weekly plan will be submitted to a supervisor. If a motivation letter or a weekly plan approved, the same documents will be used as proof for the purpose of claims and accommodation by the BTO.

6.5 Travel allowances for persons invited for interviews

6.5.1 No subsistence cost will be paid to a candidate invited for an interview, the tarrifs of Department of Transport will be used if the candidate has to travel more than 50 km to attend the interview.

6.6 Incidental Expenses

The following expenses incurred must be paid for by the claimant and reclaimed back from the Municipality:

- 6.6.1 Toll fees
- 6.6.2 Parking fees

6.7 Traveling to Foreign Countries

- 6.7.1 The cost of accommodation for international travel may not exceed US \$ 400 per day.
- 6.7.2 If a councilor or official is travelling overseas, the claim will be done according to the SARS rates.

Capacity Building and Workshops arranged by Municipality

7.1 All officials and Councilors traveling for capacity building or workshop purposes are entitled to accommodation and daily expenses in paragraph 6.4 and 6.7 respectively.

8. Traveling by flight

- 8.1 Prior request will be made to the MM in a case where there is a need for a flight by an official or a councilor.
- 8.2 Only the economy class can be used for both the local and international flights.
- 8.3 All international flights will be approved by council.

9. Council Seating Allowance

- 10.1 The upper limit of the allowance of a Councillor who has been appointed to a District Council in terms of Section 23(1) (b) of the Municipal Structures Act, is as follows:
- 10.1.1 If such Councillor is elected or appointed as Speaker, Executive Mayor, Mayor, Member of a Mayoral Committee, Member of an Executive Committee or Part-Time Member of a District Council, the upper limit of the allowance to which such Councillor is entitled, is equal to the Difference between the salary, allowance and benefits allocated to that office in the District in terms of items 5,6,7,8,10,11,12 and 13, as the case may be.
- 10.1.2 If the upper limit of the salary, allowance and benefits which a Councillor is receiving as a member of a Local Council is equal to or higher than the upper limit of the salary, allowance and benefits to which he or she is entitled to as an appointed Councillor to the District Council, such Councillor is entitled to receive a sitting allowance as determined by the Minister from time to time, regardless of the number of meetings of the District Council or Committees of the Council that are attended by such Councillor on a specific day.
 - 10.2 The allowance referred in paragraph (10.1) is only applicable on Council meetings, portfolio Committees, and Adhoc Committees (AG, LLF, Budget Steering and Oversight) meetings and shall exclude all other meetings.

The Council will be responsible for:

- 10.4.1 The payment of an allowance referred to in paragraphs (11.2) and (11.3).
- 10.4.2 Councilors will be reimbursed for all travel expenditure incurred during the performance of official function(s) on behalf of the District Municipality (the claim form will only be cosigned by the Speaker or the Chairperson of the relevant Portfolio committee)

11. Councilors Traveling Allowance

The traveling allowance to Councilors shall be as follows:

- 11.1 A fixed allowance based on a percentage of the salary of the full-time Councilors concerned as determined in terms of the regulations, which percentage may not exceed 25%; or
- 11.2 An allowance in respect of kilometers traveled during the performance of official functions on behalf of the Municipality not exceeding the applicable tariffs prescribed by the Department of Transport of the use of privately owned vehicle.
- 11.3 In addition the other allowances referred to in subparagraph (11.1 and 11.2) a further allowance regarding kilometers traveled in respect of the performance of official functions on behalf of the Municipality outside the jurisdiction of the District not exceeding the applicable tariffs prescribed by the Department of Transport for use private vehicles.
- 11.4 A Councilor must elect one of the options in subparagraph 11.1 or 11.2 at the beginning of each financial year of the Municipality: Provided that a Councilor, other than a full time Executive Mayor of full-time Mayor where applicable, may not receive any allowance provided for in subparagraph 11.1 and 11.2 where the Municipal Council makes a vehicle available to that Councillor.
- 11.5 In addition to the allowance provided for in this paragraph, a Councilor may utilize a Council owned vehicle when performing a ceremonial function as determined by the Municipal Council.

12 Repayment of claims

The claimant shall be required to pay back the money under the following circumstances:

- 12.1 Should the meeting or trip be cancelled the Budget and Treasury Office must be informed immediately.
- 12.2 If the meeting is cancelled before the trip is undertaken and claims were already done the, claimed money must be paid back in full to the Budget and Treasury Office.
- 12.3 Should an official or a councilor insist on travelling even though s/he was aware of the cancellation, the money will be recovered from her/him by the BTO.
- 12.4 All suspicions of fraudulent claims and wasteful expenses related to this policy must be investigated and appropriate sanctions be carried out.

13. Claims for Traditional leaders.

13.1 Traditional leaders who are sitting in the JTGDM Council will only claim for sitting allowance for council meetings attended, travelling costs will be paid by the Department Cogsta.

14. Claims Procedures

The following procedures are to be followed in all the travel and subsistence claims:

- 14.1 The official travel and subsistence claim form of the municipality to be completed by the claimant.
- 14.2 The necessary supporting documentation must be attached to the claim form.
- 14.3 The claim form must be co signed by the Executive Mayor or Speaker in the case of Councilors, and the Municipal Manager/the relevant HOD. The Municipal Manager/his/her delegate will sign official's cliams.
- 14.4 All travel and subsistence form to be finally approved by the Municipal Manager/Acting Municipal Manager, and or Directors.
- 14.5 The Municipal Managers claim forms will be signed by the Chief Financial Officer, and be co signed by the Mayor.
- 14.6 The completed and approved claim forms must then be submitted to the Budget and Treasury Office for processing.
- 14.7 The travel and subsistence claim forms shall be processed as follows by the Budget and Treasury Office.
- 14.8 All claims for payment must reach the Budget and Treasury Office three days before departure for the meeting. Claim forms should not be delayed unreasonably, if it is possible to process them before three days it should be done.
- 14.9 All payment (as much as possible) shall be done electronically into individual account.
- 14.10 It is the sole duty of individual claimant to ensure that the completed claim form reaches the Budget and Treasury office timeously.

15. Delegated Powers

The following powers are delegated in terms of this policy:

- 15.1 All the travel and subsistence claims forms to be finally approved by the Municipal Manager, Acting Municipal Manager, **Directors**, and Assistant HOD in a case where the **Director is unavailable**.
- 15.2 All the travel and subsistence claim forms of Councilors to be approved by the Executive Mayor or Speaker,
- 15.3 All the travel and subsistence claim forms of officials to be approved by their respective HOD or Assistant HOD.
- 15.4 In the absence of an HOD the Assistant manager will have signing powers. A manager from other Department may not sign for another Department.

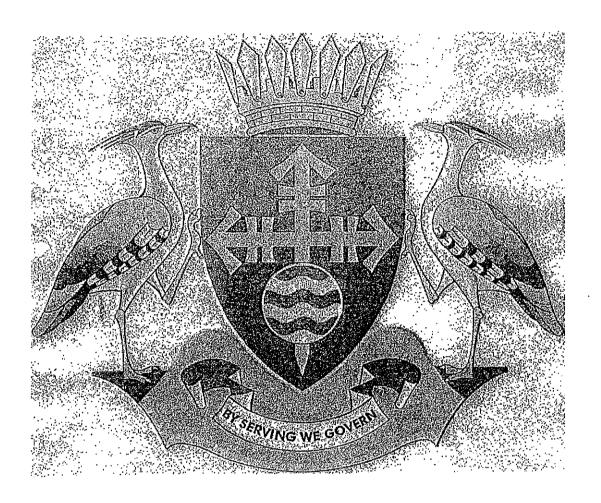
16 Status of the Policy.

- 16.1 This policy shall be effective after approval by council.
- 16.2 All applicable legislation, bargaining council agreement and Salga guidelines override this policy.
- 16.3 It is the responsibility of the Municipal Manager to bring the conflict between this policy and applicable legislation to the attention of the council and propose changes to eliminate such conflict.

16. Review of the Policy

This policy will be reviewed annually.

JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



ACCOUNTING POLICY

5. STANDARDS, AMENDMENTS TO STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

The following GRAP standards have been issued but are not yet effective and have not been early adopted by the municipality:

GRAP 18	Segment Reporting
GRAP 21	Impairment of non-cash-generating assets
GRAP 23	Revenue from Non-Exchange Transactions (Taxes and Transfers)
GRAP 24	Presentation of Budget Information in Financial Statements
GRAP 26	Impairment of cash-generating assets
GRAP 103	Heritage Assets

6. FOREIGN CURRENCY TRANSACTIONS

The Municipality will not incur a foreign currency liability other than that allowed by the MFMA.

7. RESERVES

7.1 Capital Replacement Reserve (CRR)

In order to finance the provision of infrastructure and other items of property, plant and equipment from internal sources, funds are transferred from the accumulated surplus / (deficit) to the CRR in terms of a Council Resolution for approval thereof. The funds in the CRR can only be utilized to finance items of property, plant and equipment. The CRR is reduced and the accumulated surplus / (Deficit) are credited by a corresponding amount when the amounts in the CRR are utilized.

The amount transferred to the CRR is based on the municipality's need to finance capital projects included in the Integrated Development Plan.

The CRR may only be utilized for the purpose of purchasing/ construction of items of property, plant and equipment and may not be used for the maintenance of these items.

7.2 Revaluation Reserve

The surplus arising from the revaluation of land and buildings is credited to a non-distributable reserve. The revaluation reserve is realized as revaluated buildings are depreciated, trough a transfer from the Revaluation Reserve to the accumulated surplus / (deficit). On disposal, the net revaluation surplus is transferred to the accumulated surplus / (deficit) while gains or losses on disposal, based on revaluated amounts, are charged to the Statement of Financial Performance.

8. LEASES

8.1 Municipality as Lessee

Leases are classified as finance leases where substantially all the risks and rewards associated with ownership of an asset are transferred to the municipality. Transfer of ownership is not required to be recognised as a finance lease. Property, plant and equipment or intangible assets

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component. Subsequent expenditure incurred on an asset is capitalised when it increases the capacity or future economic benefits associated with the asset.

13.4Depreciation and Impairment

Depreciation is calculated on the depreciable amount, using the straight-line method over the estimated useful lives of the assets. Components of assets that are significant in relation to the whole asset and that have different useful lives are depreciated separately. The annual depreciation rates are based on the following estimated useful lives:

•	Years		Years
Infrastructure		<u>Other</u>	
Roads and Paving	10-30	Buildings	30
Pedestrian Malls	20 '	Specialist vehicles	10
Electricity	20-30	Other vehicles	5
Water	15-20	Office equipment	3-7
Sewerage	15-20	Furniture and fittings	5-10
Housing	30	Watercraft	15
		Bins and containers	5
Community		Specialised plant and	
Buildings	30	Equipment	10-15
Recreational Facilities	20-30	Other plant and	
Security	5	Equipment	2-5
Halls	20-30	Landfill sites	20
Libraries	20-30	Quarries	25
Parks and gardens	20-30	Emergency equipment	10
Other assets	15-20	Computer equipment	3
Heritage assets			
No depreciation			
Finance lease assets			
Office equipment	3		
Other assets	5		

The residual value, the useful life of an asset and the depreciation method is reviewed annually and any changes are recognised as a change in accounting estimate in the Statement of Financial Performance.

The municipality tests for impairment where there is an indication that an asset may be impaired. An assessment of whether there is an indication of possible impairment is done at each reporting date. Where the carrying amount of an item of property, plant and equipment is greater than the estimated recoverable amount (or recoverable service amount), and an impairment loss is charged to the Statement of Financial Performance.

13.5Derecognition

When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

18. IMPAIRMENT OF ASSETS

The municipality assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the municipality estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating units (CGU) fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. Impairment losses are recognised in the Statement of Financial Performance in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the municipality estimates the asset's or cash-generating unit's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in the income statement.

19. INVENTORIES

19.1Initial Recognition

Inventories comprise current assets held for sale, consumption or distribution during the ordinary course of business. Inventories are initially recognised at cost. Cost generally refers to the purchase price, plus taxes, transport costs and any other costs in bringing the inventories to their current location and condition. Where inventory is manufactured, constructed or produced, the cost includes the cost of labour, materials and overheads used during the manufacturing process.

Where inventory is acquired by the municipality for no or nominal consideration (i.e. a non-exchange transaction), the cost is deemed to be equal to the fair value of the item on the date acquired.

19.2Subsequent Measurement

Inventories, consisting of consumable stores, raw materials, work-in-progress and finished goods, are valued at the lower of cost and net realisable value unless they are to be distributed at no or nominal charge, in which case they are measured at the lower of cost and current replacement cost. Redundant and slow-moving inventories are identified and written down in this way. Differences arising on the valuation of inventory are recognised in the Statement of Financial Performance in the year in which they arose. The amount of any reversal of any write-down of

21. REVENUE

21.1Revenue from Non-Exchange Transactions

Revenue from non-exchange transactions refers to transactions where the municipality received revenue from another entity without directly giving approximately equal value in exchange. Revenue from non-exchange transactions is generally recognised to the extent that the related receipt or receivable qualifies for recognition as an asset and there is no liability to repay the amount.

Revenue from property rates is recognised when the legal entitlement to this revenue arises. Collection charges are recognised when such amounts are legally enforceable. Penalty interest on unpaid rates is recognised on a time proportionate basis as an exchange transaction

Fines constitute both spot fines and summonses. Revenue from spot fines and summonses is recognised when payment is received, together with an estimate of spot fines and summonses that will be received based on past experience of amounts collected.

Revenue from public contributions and donations is recognised when all conditions associated with the contribution have been met or where the contribution is to finance property, plant and equipment, when such items of property, plant and equipment qualifies for recognition and first becomes available for use by the municipality. Where public contributions have been received but the municipality has not met the related conditions, it is recognised as an unspent public contribution (liability).

Contributed property, plant and equipment is recognised when such items of property, plant and equipment qualifies for recognition and become available for use by the municipality.

Revenue from recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act No. 56 of 2003) and is recognised when the recovery thereof from the responsible councillors or officials is virtually certain.

21.2Revenue from Exchange Transactions

Revenue from exchange transactions refers to revenue that accrued to the municipality directly in return for services rendered/ goods sold, the value of which approximates the consideration received or receivable.

Service charges relating to electricity and water are based on consumption. Meters are read on a monthly basis and are recognised as revenue when invoiced. Provisional estimates of consumption are made monthly when meter readings have not been performed. The provisional estimates of consumption are recognised as revenue when invoiced. Adjustments to provisional estimates of consumption are made in the invoicing period in which meters have been read. These adjustments are recognised as revenue in the invoicing period.

Revenue from the sale of electricity prepaid meter cards is recognised at the point of sale.

Service charges relating to refuse removal are recognised on a monthly basis in arrears by applying the approved tariff to each property that has improvements. Tariffs are determined per

prescriptions made by the Minister of Finance in terms of the Municipal Finance Management Act No. 56 of 2003.

2. SCOPE

In order to ensure sound and sustainable management of the cash resources of the municipality this policy addresses all principles and processes involved in cash management and investments and includes:

- The objectives of the policy;
- Standard of care;
- · Delegation of authority;
- Management and internal control procedures;
- · Cash flow budgeting:
- · Receipting and banking of cash;
- Payments;
- Short and long term debt and debt restructuring;
- Investment ethics, principles and practices;
- · Reporting and monitoring requirements;
- · Performance standards and measurement;
- Review of the policy.

3. OBJECTIVES

The objectives of the policy are to ensure optimal performance with the least possible risk, in managing and investing the cash resources of the municipality and to ensure transparency, accountability and appropriate lines of responsibility in the process.

4. STANDARD OF CARE

Each functionary in the cash management and investment process must do so with such judgment and care, under the prevailing circumstances, as a person of prudence, discretion and intelligence would exercise in the management of his or her own affairs and with his or her primary regard being to the probable safety of his or her own capital, in the second instance to his or her liquidity needs and lastly to the probable income derived.

Speculation may not be undertaken in any of the processes.

5. DELEGATION OF AUTHORITY

The management of all the cash resources of the municipality is the responsibility of the Municipal Manager who must, for the proper application of this policy, develop an appropriate system of delegation that will both maximise administrative and operational efficiency and provide adequate checks and balances in the management of the cash resources.

The Municipal Manager must take all reasonable steps to ensure that the municipality obtains maximum performance on its assets and for this purpose the working capital of the municipality must as far as possible be managed to the maximum benefit of the municipality.

An acceptable level for the Working Capital Reserve is 2:1 or better and the Municipal Manager must take all reasonable steps to ensure that the level is being maintained. In calculating the level, outstanding debtors for a period longer than 90 days as well as any unutilised conditional grants and allocations must be deducted from the current assets and liabilities and inventories must be brought into account at the lower of cost and nett realisable value. The exercise to provide for a sufficient level of working capital must be done as part of the budget process in order to budget accordingly.

In order to achieve the objectives of Working Capital Management inventory levels for own use must be kept as low as possible, creditors must be paid within 30 days of date of receipt of invoice or statement, whichever is the latest or applicable but as late as possible but with due regards to possible discounts on offer and all steps, consistent with the Council's Credit Control and Debt Collection Policy, must be taken to recover moneys due to the municipality.

The Municipal Manager must, as part of the monthly reporting to the Mayor within 10 working days of the end of each month, report on:

- The combined nett balance of the bank and investment accounts of the municipality excluding any balances of unutilised conditional grants, trust moneys kept in accordance with trust deeds, Sinking Fund Investments made in accordance with any loan- or other agreements with investors/lenders, other conditional funds for which moneys were received in accordance with Section 12 of the Act, Debt Guarantee Reserve Funds and other cash- backed funds for which spending authority must be obtained from other persons or spheres of government.
- Whether the above nett balance is sufficient to make a payment of at least 2% of the operating budget of the municipality.
- Whether all commitments and accounts had and can be paid on time from the nett balance above and nett realisable accounts receivable.
- Whether there is a nett outflow of cash not in accordance with the cash-flow budget.
- Whether all of the above might cause a financial problem on which the Mayor must act in accordance with the provisions of the Act.

- Listed corporate bonds with an investment grade rating from a nationally or an internationally recognised credit rating agency
- Deposits with banks registered in terms of the Banks Act, 1990 (Act 94 of 1990)
- Deposits with the Public Investment Commissioners as contemplated by the Public Investment Commissioners Act, 1984 (Act 45 of 1984)
- Deposits with the Corporation for Public Deposits as contemplated by the Corporation for Public Deposits Act, 1984 (Act 46 of 1984)
- Banker's acceptance certificates or negotiable certificates of deposit of banks registered in terms of the Banks Act, 1990 (Act 94 of 1990)
- Guaranteed endowment policies with the intention of establishing a sinking fund
- Repurchase agreements with banks registered in terms of the Banks Act, 1990 (Act 94 of 1990)
- · Municipal Bonds issued by the municipality
- Any other as might be approved by the Minister of Finance

8.7. INVESTMENT DIVERSIFICATION

Without limiting the Municipal Manager to any specific amount or percentage of investments, it is hereby established that investments made by the municipality should be diversified as much as possible between different institutions, maturity dates and types, but nothing prevents the Municipal Manager from investing more cash with an institution than by another institution with due regards to the standard of care and objectives set in this policy.

The Municipal Manager may delegate the duties of investment diversification as per paragraph 5 of this policy.

8.8. COMPETITIVE SELECTION OF BIDS OR OFFERS

In establishing where investments must be made, at least 2 (two) written quotations must be obtained by the Municipal Manager from any of the institutions listed in paragraph 8.6 above. The Municipal Manager may not divulge interest rates to other institutions during the quotation process. If Investments Managers use treasury desks for the purpose of obtaining quotations, the quotations, with a written reason why a specific institution was chosen if the yield is lower than that of another institution, must be forwarded to the Municipal Manager, who must evaluate the reasons and issue such instructions as deemed necessary.

The Municipal Manager may delegate the duties of competitive selection of bids or offers as per paragraph 5 of this policy.

8.9. COMMISIONS OR COSTS

The accounting officer of the municipality must administer all the municipality's bank accounts, is accountable to the municipal council for the municipality's bank accounts, and must enforce compliance with Sections 7, 8 and 11 of the present Act.

The accounting officer may delegate the duties referred to above only to the municipality's chief financial officer.

SECTION 11: WITHDRAWALS FROM MUNICIPAL BANK ACCOUNTS

Only the accounting officer or the chief financial officer of the municipality (presumably where this power has been appropriately delegated), or any other senior financial official of the municipality acting on the written authority of the accounting officer, may withdraw money or authorise the withdrawal of money from any of the municipality's bank accounts. Such withdrawals may be made only to:

- defray expenditure appropriated in terms of an approved budget;
- defray expenditure authorised in terms of Section 26(4) (this Section deals with situations in which the budget was not timeously approved, and the province has been compelled to intervene);
- defray unforeseeable and unavoidable expenditure authorised in terms of Section 29(1);
- in the case of a bank account opened in terms of Section 12, make payments from the account in accordance with Section 12(4);
- pay over to a person or organ of state money received by the municipality on behalf of such person or organ of state, including money collected by the municipality on behalf of such person or organ of state by agreement, or any insurance or other payments received by the municipality for such person or organ of state;
- refund money incorrectly paid into a bank account;
- refund quarantees, sureties and security deposits;
- make investments for cash management purposes in accordance with Section 13;
- defray increased expenditure in terms of Section 31; or
- for such other purposes as may be prescribed.

(Note that Section 11(1) does not expressly provide for the withdrawal of monies to pay creditors, where the relevant obligations arose in terms of the previous budget; to repay loans; or to repay consumer deposits).

Any authorisation to a senior financial official to withdraw money or to authorise the withdrawal of money from a bank account must be in accordance with the framework as may be prescribed. The accounting officer may not authorise any official other than the chief financial officer to withdraw money or to authorise the withdrawal of money from the municipality's primary bank account if the municipality has a primary bank account, which is separate from its other bank accounts.

The accounting officer must, within 30 days after the end of each quarter, table in the council a consolidated report of all withdrawals made other than withdrawals to defray expenditure

PART 2 – SUPPORTING DOCUMENTATION

PART 2 - SUPPORTING DOCUMENTATION

2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS

a) Budget Process Overview

In terms of Section 24 of the MFMA, Council must at least 30 days before the start of the financial year consider approval of the annual budget. Section 53, requires the Mayor of a municipality to provide general political guidance over the budget process and the priorities that must guide the preparation of the budget. Furthermore, Chapter 2 of the Municipal Budget and Reporting Regulations, gazetted on 17 April 2009, states that the Mayor of a municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The budget process for 2013/14 MTREF period commenced with a strategic planning session between the Mayoral Committee and Management Team in August 2012. This session dealt with past performance trends of operating and capital budgets in recent years identified budget realities going forward and set the criteria and basis of the municipality's budget prioritization process. The departments submitted their budget proposals for consideration to the Budget and Treasury Office during September 2012.

The draft operating and capital budgets, based on the parameters and assumptions set out in the MTREF were tabled at the Council meeting in March 2013. The Budget, IDP and tariff proposals will be published for comment and consultation as part of the public participation process during April 2013.

Comments from the above process will be submitted to the Budget Steering Committee and Mayoral Committee before Council considers the Budget for adoption in May 2013.

b) Process used to integrate the review of the IDP and preparation of the Budget

The municipality's IDP is its principal strategic planning instrument, which guides and informs its ongoing planning, management and development actions. The IDP represents the municipality's commitment to the exercise of its executive authority (except in cases where it is in conflict with national or provincial legislation, in which case such legislation prevails) and is effectively the local government's blueprint by which it strives to realize its vision for the John Taolo Gaetsewe Region over the short – medium and long term.

The municipality's visionary framework is rolled out into objectives, key performance indicators (KPIs) and targets for implementation. These are then broken down into Service Delivery and Budget Implementation Plans (SDBIPs) that reflect the detailed projects. Each of these projects is allocated budgetary and other resources.

The IDP also informs the municipality's performance management system, as the KPIs are monitored and must be reported on every quarter.

c) Schedule of Key Deadlines relating to budget process [MFMA s 21(1)(b)]

The IDP and Budget time schedule of the 2013/2014 budget cycle was approved by Council on August 2012. The table below reflects the IDP and budget time schedule

The Mayor tabled in Council the required the IDP and budget time schedule on 25 August 2010. Key dates applicable to the process were:

• August 2012 -

➤ Joint strategic planning session of the Mayoral Committee and Executive Management. Aim: to review past performance trends of the capital and operating budgets, the economic realities and to set the prioritisation criteria for the compilation of the 2011/12 MTREF:

• February 2013 -

- Detail departmental budget proposals (capital and operating) submitted to the Budget and Treasury Office for consolidation
- Review of the financial strategy and key economic and financial planning assumptions by the Budget Steering Committee. This included financial forecasting and scenario considerations;
- Multi-year budget proposals are submitted to the Mayoral Committee for endorsement; Council considers the 2012/13 Mid-year Review and Adjustments Budget;
- Recommendations of the Mayoral Committee are communicated to the Budget Steering Committee, and to the respective departments. The draft 2012/13 MTREF is revised accordingly;

March 2013

> Tabling in Council of the draft 2013/14 IDP and 2013/14 MTREF for public consultation;

April 2013

> Public consultation;

May 2013

- Closing date for written comments;
- finalisation of the 2013/14 IDP and 2013/14 MTREF, taking into consideration comments received from the public, comments from National Treasury, and updated information from the most recent Division of Revenue Bill and financial framework; and
- > Tabling of the 2013/14 MTREF before Council for consideration and approval.

2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP

The IDP formed the basis of the priorities identified in the strategic plan and all resources are focused on the achievement of these priorities. The budgetary allocations for both the capital and operational expenditure are undertaken in a manner that will ensure that our IDP outcomes are achieved but also to ensure that our *vision* is realised.

In carrying out the mandate of service delivery, the municipality is faced with the challenge of managing competing priorities within budgetary constraints (e,g. poverty alleviation, housing, water and sanitation, etc.)

The 2013/14 draft budget addresses the following:

Accelerating Housing Delivery

The housing unit is allocated a budget of about R 4.086 million for accreditation purposes.

2.3 OVERVIEW OF BUDGET RELATED POLICIES

During its meeting held on Thursday 30th May 2013, Council adopted the following budget related policies, as reviewed / amended in line with National Guidelines and Legislation:

a) Supply Chain Management Policy

Section 111 of the MFMA requires each Municipality and municipal entity to adopt and implement a supply chain management policy, which gives effect to the requirements of the Act. The Supply Chain Management policy of the municipality is attached in Annexure A to this report. This policy has been reviewed to consider also the Preferential Procurement Regulations 2011 amongst other updates.

b) Cash Management and Investment Policy

The municipality's Investment Policy, which deals with the management of the surplus cash resources and the investment thereof. This has also been reviewed and adopted policy is in the process of being reviewed.

c) Asset Management Policy

The objective of the Asset Management Policy is to prescribe the accounting and administrative policies and procedures relating to Property, Plant & Equipment (Fixed assets). The Asset Control policy is attached as Annexure This policy is in the process of being reviewed.

d) Subsistence and Travel Allowance Policy

The objective of this policy is to ensure that all travel and subsistence costs incurred by the municipality are done as efficiently and effectively as possible.

To ensure that councilors and officials are reimbursed fairly and consistently for the cost incurred while travelling to perform municipal duties.

e) Catering Policy

This catering policy has been developed in order to give guidance to departments on procedures and guideline to be used when there is need for catering in the TGDM.

- f) Draft 3G Policy
- g) Budget Policy Draft
- h) Credit Control and Debt Collection Policy
- i) Accounting Policy

j) Cellphone Policy

The objective of the policy is to ensure the optimal use of cellular phones by councilors and officials to enhance effective and efficient service delivery.

k) Telephone Policy

The objective of the policy is to ensure the optimal use of telephones within the John Taolo Gaetsewe DM by councilors and officials to ensure effective and efficient service delivery.

NB: CHECK ANNEXURE A FOR THE ABOVE MENTIONED POLICIES

2.4 OVERVIEW OF BUDGET ASSUMPTIONS

The biggest challenge this year more so than previous years, is that the municipality needs to do more within its existing resource envelope. The municipality faced the following *challenges* in preparing the 2013/2014 MTREF:

- 1) Lower interest earnings due to lower investment balances and lower interest rates on interest earned. Lower interest rates resulted in reduced interest earnings on investments.
- 2) Persistent increase in staff related costs

a) General inflation Outlook and its impact on the Municipal Activities

The following factors have been taken into consideration in the development of the 2013/14 MTREF:

- National Government macro-economic targets
- The general inflationary outlook as it will impact on the activities of the municipality
- The increase in the cost of remuneration

2.5 EXENDITURE ON GRANTS AND RECONCILIATION OF UNSPENT FUNDS

DC45 John Taolo Gaetsewe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds	concili	ation of transfers,	grant receipts ar	d unspent fund	s					
Description	Ref	2009/10	2010/11	2011/12	Curre	Current Year 2012/13		2013/14 Exp	2013/14 Medium Term Revenue & Expenditure Framework	evenue &
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Fore	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Operating transfers and grants: National Government: Balance unspent at beginning of the year Current year receipts	£.	949	780.9 780.9	1.249 47.806	1.249	60.020	92 92 83 83 83 83 83 84 84 84 84 84 84 84 84 84 84 84 84 84	7 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		
Conditions met - transferred to revenue		42 513	69 053	49 145	64 897	59 832	1 1	64 747	58404 68 401	CBC CZ
Conditions still to be met - transferred to liabilities										70771
Provincial Government: Balance unspent at beginning of the year Current year receipts		5.865 110.893	9868	2637 11764	2.254 192	7 000		2.497	630	2,000
Conditions met - transferred to revenue		116 758	44 931	14 401	2 446	7 000	1	2 497	630	662
Conditions still to be met - transferred to liabilities Dietrict Municipality.		・ かんだい とうない できる できる できる できる できる できる できる できる できる できる					(A)			
Balance unspent at beginning of the year Current year receipts				329						
Conditions met - transferred to revenue		- 10		229	5 2 42		1	- CCCCCC		
Other grant providers:	_						(4) (4) (4)			
Balance unspent at beginning of the year Current year receipts			348	73						
Conditions met - transferred to revenue		1 1000	229	473	1	1	ı	1	1	1
Conditions still to be met - transferred to liabilities		在			· · · · · · · · · · · · · · · · · · ·			4.2 2.2 3.2 3.2 3.2 3.2 3.2 3.2 3.2 3.2 3		1. The second of the second of
Total operating transfers and grants revenue	\perp	159 271	114 661	64 696	67 417	66 832	-	67 214	69 031	72 954
Total operating transfers and grants - CTBM	2	1	1	1	1	1	,	ı	i	1
Capital transfers and grants: National Government: Balance unspent at beginning of the year	6,1									
Current year receipts Conditions met - transferred to revenue			1		488	1			-	

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Conditions still to be met - transferred to liabilities Provincial Government:										
Balance unspent at beginning of the year Current year receipts										
Conditions met - transferred to revenue		1		ı	_		ı	1		
Conditions still to be met - transferred to liabilities District Municipality:						STORY FOR			学術が表	
Balance unspent at beginning of the year Current year receipts										
Conditions met - transferred to revenue		1	ı	1	ı	ı	1			
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Balance unspent at beginning of the year Current year receipts										
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Conditions still to be met - transferred to liabilities				医解析性		电影图片		建筑线域		対対の動物が
Total capital transfers and grants revenue		1	t	3	488	1	1	ı	'	
Total capital transfers and grants - CTBM	2	1	1	1	'	ı	1	ţ	1	ı
TOTAL TRANSFERS AND GRANTS REVENUE		159 271	114661	64 696	67 905	66 832	ı	67 214	69 031	72 954
TOTAL TRANSFERS AND GRANTS - CTBM		-	ı	'	ı	1		1		
References										ı

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance
2. CTBM = conditions to be met
3. National Treasury database will require this reconciliation for each transfer/grants

2.6 COUNCILLOR AND EMPLOYEE BENEFITS

Summary of Employee and Ref 2009/10 2010/11 2011/12	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Mediur	n Term Revenue 8	2013/14 Medium Term Revenue & Expenditure Framework
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Councillors (Political Office Bearers plus Other)	-	A	83	ပ	O	ш	ш	O	=	
Basic Salaries and Wages		3.286	3 400	3 567	2134	2134	では変数が	2 986	3747	
Pension and UIF Contributions Medical Aid Contributions					315	315		203	534	563
Motor Vehicle Allowance					202 868	898	がはいかない	E. C. S. 781.	18	868
Celiphone Allowance Housing Allowances					/150	(50		173	182	192
Sub Total - Councillors	•	3 286	3 400	3567	3.750	3750	を (1) (2) (4) (4) (4) (4) (4) (4) (4) (4) (4) (4	4 563	4 808	5 068
% increase	4		3.5%	4.9%	5.1%	1	(100.0%)	ı	5.4%	5.4%
Senior Managers of the Municipality	2									
Basic Salaries and Wages Pension and UIF Contributions		3.195	3.450	1,593	8,017	8017		6,209	7 044	7.397
Medical Aid Contributions					359	359		188	197	707
Overtime Performance Bonus		1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		3049	3049		l og	7.30	and the second s
Motor Vehicle Allowance	m	115	137	.09	201	201		938 938	029	704
Celiphone Allowance Housing Allowances	ოო		۳	. 79	855	. 855		1.8		000
Other benefits and allowances	ന	136	10					82	98	06
Payments in red or leave Long service awards	(778	3	8					i i	
Fost-fewerhen benefit obligations Sub Total - Senior Managers of Municipality	¢	3674	3 850	1819	12 856	12 856	1	0.006	9 523	666 6
% increase	4		4.8%	(52.8%)	%2'909	1	(100.0%)	ſ	5.0%	5.0%
Other Municipal Staff Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions	A STATE OF THE PARTY OF THE STATE OF	21.945 7.027	22 543	21985		13743 3,689 1,981		27.504 4.553	28 880 4 781 2 228	30.324 5.020 2.340

4.9% 4.9%

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Cellphone Allowance Housing Allowances Other benefits and allowances Payments in lieu of leave										
Long service awards Post-refrement benefit obligations Sub Total - Senior Managers of Entities	ဖ			1	-			1		
% increase	4		ı	ı	1	ı	ı	ļ	1	ı
Other Staff of Entities Basic Salaries and Wages Pension and UIF Contributions Medical Aid Contributions Overtime										
renominative bonus Motor Vehicle Allowance Cellphone Allowance Housing Allowances										
Other benefits and allowances Payments in lieu of leave Long service awards Post-retirement benefit obligations	ი დ									
Sub Total - Other Staff of Entities			ı	1	ı	1	ı	ı	ı	1
% increase	4		1	ı	ı	ı	ı	1	1	ı
Total Municipal Entities		•		1	1		1		1	
TOTAL SALARY, ALLOWANCES & BENEFITS		43 497	46 664	42 302	40 499	39 863	1	54 568	57 259	60 087
% increase	4		7.3%	(9:3%)	(4.3%)	(1.6%)	(100.0%)		4.9%	4.9%
TOTAL MANAGERS AND STAFF	5,7	40 211	43 264	38 735	36 749	36 113		20 006	52 451	55 018

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2.7 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASHFLOW

DC45 John Taolo Gaetsewe - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Framework	Budget Year +2 2015/16	ı	1	1	ı	r	•	1	ı	1 280	ı	ı	ı	1	72 954	4618
e and Expenditure	Budget Year +1 2014/15	,	ı	1	ı	1	1	1	ı	1250	ı	ı	1	1	69 031	4 460
Medium Term Revenue and Expenditure Framework	Budget Year 2013/14	,	ı	ı	ı,	ı	ı	1	t	1 000	ı	1	1	1	67 214	11 388
	June	t	1	1	ı	ı	1	ı	(55)	1 000	i	ı	ı	1	8 399	6 708
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Description	R thousand	Revenue By Source Property rates	Property rates - penalties & collection charges	electricity revenue	Service charges - water revenue Conside charges	Sanitation revenue	refuse revenue	other Rental of	facilities and equipment Interest eamed -	external investments Interest earned	outstanding debtors Dividends	received	Fines	permits	Agency services Transfers recognised -	operational Other revenue

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79 603		48 973	4 563	ı	827	250	1	982	4 715	2 278	17 014	ı	79 603	(0)	,	3 107	ı	3 107	ı	1	ı	3 107
15 183	-	9 823	886	(100)	827	ı	ı	982	3 208	1 910	5 544	(D)	23 183	8)	1	3 107	1	893)	ı	ı	ı	893)
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Total Revenue (excluding capital transfers and	contributions) Expenditure By	Employee related costs	councillors	Debt impairment	asset impairment	Finance charges	Sulk purchases	Contracted	services Transfers and	grants Other	expenditure Loss on disposal	of PPE	Total Expenditure	Surolus/(Deficit)	Transfers recognised - capitai	recognised - capital	assets Surplus/(Deficit)	after capital transfers & contributions	Taxation Attributable to	Share of surplus/	Sociate	Surplus/(Deficit) 1

2.8 CAPITAL EXPENDITURE DETAILS

July August Sept. October Nov. Dec. January Feb. March April May Noves January Feb. March April May Ma	Description	Ref	į				añana	Budget Year 2013/14	14					Medium T	Medium Term Revenue and Expenditure Framework	Expenditure
	Rthousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.		ļ	lay June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year
	Multi-year expenditure to be appropriated		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	200 year 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1												
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	Vote 3 - Budget and Treasury Office					是 等 可 等 可 等 。 等 。 等 。 等 。 等 。 等 。 等 。 等 。 。 等 。 。 等 。 。 。 。 。 。 。 。 。 。 。 。 。			(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)) 4 Y T T T	.		1
	Vote 4 - HR and Corporate Services				31. - 78.00									r	1	1
	Vote 5 - Community Development Services				(2005) (2015) (4016) (4016)) (-	į.	1
	Vote 6 - Basic Services and Infrastructure	_			(1737) (1886) (1886)						n en Karan Karan		I Vilonia		1	ı
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	Vote 12 - [NAME OF VOTE 12]												No. 34 Supply 2			
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2.9 LEGISLATION COMPLIANCE STATUS

Compliance with the MFMA implementation requirements has been substantially adhered to through the following activities:

- Budget and Treasury Office a Budget and Treasury Office has been established in accordance with the MFMA.
- Budgeting The annual budget is prepared in accordance with the requirements prescribed by National Treasury and the MFMA
- * Annual Report The annual report is prepared in accordance with the MFMA and National Treasury requirements
- Internship Programme The municipality, in participating in the Municipal Finance Management Internship
 Programme has employed interns to undergo training in various finance departments. Three interns are
 currently employed in the Treasury department.
- In-Year Reporting Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor was done within the prescribed period
- Audit Committee An Audit Committee has been established in accordance with section 166 of the MFMA.



JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY DC 45

QUALITY CERTIFICATE

District Municipality hereby certify that the 2013/14 Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management. Act and the regulations under the Act, and that the adjustment budget and supporting documents are in consistence with the Integrated Development Plan of the municipality.

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